Transport wars Trains take on planes in Europe



South Korea Roh affair the net widens



Today's survey Atlanta and State of Georgia



Bonn gives

qualified

welcome

to union

pay plan

German government

yesterday gave a cautious wel-come to plans by IG Metall, the

engineering union, to keep pay

demands in 1997 in line with

inflation in return for employers

Mr Friedrich Bohl, a senior

chancellery official, said the union was trying to create better

conditions for economic growth and more jobs. But he warned that the union faced its toughest

test during next year's pay nego-

tiations, views echoed by Gesamtmetall, the engineering

employers' association.

He declined to comment on

whether the government would

be prepared to increase training

schemes by 5 per cent a year or drop plans to cut unemployment benefits, as Mr Klaus Zwickel,

head of IG Metall, demanded ear

Mr Zwickel, whose initiative aims to create 300,000 jobs over three years and return 30,000

long-term unemployed to the

workforce, called for a meeting

"as soon as possible" with Chan-

cellor Helmut Kohl and Mr Hans-

Joachim Gottschol, head of

The opposition Social Demo-

negotiations, IG Metall and Gesamimetall agreed to more

flexible working hours at Volks-

wagen, essentially giving man-

agement the right to decide shift

working times in response to production cycles, subject to the

length of the working week aver-

aging out within an agreed level.

However talks on ways to reduce

overstaffing at the plant were

But despite the generally posi-

tive signals, it remains unclear

how companies would be able to

create 300,000 jobs, what it would

cost and how the training

placed on the back burner.

lier in the week.

agreeing to create jobs.

vicz vic-ing oxy by sare or-

FRIDAY NOVEMBER 3 1995

Daiwa Bank told to shut down all its US operations

US banking regulators ordered Japan's Daiwa Bank to shut down all its US banking operations, citing unsafe banking practices and violations of law "that are most serious in nature". The order says all hanking operations of Daiwa and its trust company conducted through its US branches, agencies and representative offices in 11 states must end by February 2 next year.

Missan expects return to profit: Nissan, Japan's second-largest car group, expects to make a full-year profit for the first time in two years in spite of sluggish overseas sales. Page 15; Lex. Page 14

French claim terrorist breakthrough: French police have arrested a number of people in raids in Paris, Lille and Lyons, which they claim as a breakthrough in the hunt for those involved in recent terrorist bomb attacks. Page 3

Russia plans fraud crackdown: Russian prime minister Victor Chernomyrdin has proposed seizing assets from fraudulent investment companies to compensate swindled investors. Page 2

Apple executive resigns: Apple Computer's number two executive, Dan Eilers, has resigned unexpectedly. His is the third high-level resignation at the US company this year. Page 15

tive fall

BMW eyes Rolls-Royce Motors: BMW, the German executive cars group, indicated that it would like to buy Rolls-Royce Motors, the icon of British luxury motoring, were it available. It stressed, however, that it was not in talks with Vickers, the carmaker's owner. Page 14

BP sells US refinery: British Petroleum has sold its Marcus Hook refinery near Philadelphia to Tosco, the US refining group, for \$255m, so beginning the restructuring of its worldwide refining operations. Page 15

Dresdner Bank, Germany's second largest bank, reported a 13.6 per cent rise in operating profits for the nine months to the end of September, largely reflecting weakness in the same period last year. Page 16; Lex, Page 14

Shell shares fall: Anglo-Dutch oil group Shell saw its shares fall 16%p after it predicted continu-ing pressure on its main activities. John Jennings, chairman, said crude oil prices could stay in the same range for 10 years. Page 22; Lex, Page 14

Database fraud uncovered: European businesses are being targeted in an "electronic age" fraud by being asked to pay \$1,440 for an unsolicited

listing on a database. Page 14 Rifkind rejects Eurosceptic viewpoint:



Malcohn Rifkind (left). the UK foreign secretary stated firmly that Britain should play a key role in European affairs as well as shoring up its ties with the US, in a speech designed to correct any impression that he is a convinced Eurosceptic. He said Europe as a whole needed US help

with defence, given that it would require up to \$100bn a year for the European Union nations to replicate the military facili-ties they now receive from Washington. Page 8

Tokyo bans US bank for 2 days: Japan's finance ministry ordered a two-day suspension of the Tokyo operations of Merrill Lynch, the US investment bank, as punishment for violation of stock trading rules. The ban applies to the arbitrage trading section. Page 7

Two bombs explode in Gaza Strip: Two car bombs exploded in the PLO-ruled Geza Strip, killing the assailants and injuring 11 Israelis. Palestinian police said it was a revenge attack by Islamic Jihad for last week's killing of their leader Fathi Shakaki.

ICI plans plant in Shanghai: Imperial Chemical Industries, the UK chemicals group, plans to take advantage of the projected rapid growth of the China market by building a \$400m polyurethane plant in Shanghai by early next century. Page 6

Food fight over pasta recipe: Quaker Oats, which last year bought a Brazilian pasta business from fellow US food company Borden, has accused Borden of boosting profits by using less than half the amount of egg in its egg pasta required under Brazilian law. Page 15

For production reasons, stories and companies listed on Page 16 will appear instead on Page 17 in some copies of today's edition.

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Danish owners abandon rescue plan ■ 1,100 workers set to lose jobs

Shipyard to close after 152 years

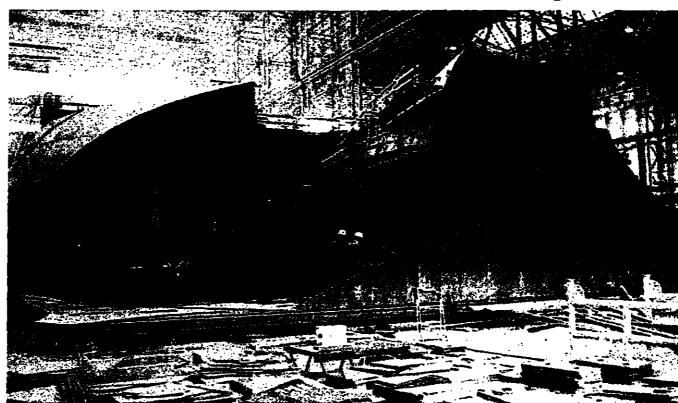
Burmeister & Wain, the Copenhagen shipyard which built the world's first ocean-going ves-sel driven by diesel engines, is to

close after 152 years. B&W Holding, which owns the yard, said yesterday it had abandoned an effort to arrange a financial reconstruction and would close the yard next March after two ships now under construction are completed. About 1,150 workers - down from 3,000 in the 1970s - face redundancy. Burmeister & Wain has fallen victim to the strength of the Danish krone against the dollar, mak-ing it impossible to make a profit on the high quality bulk carriers in which the yard has specialised

for the past decade.
It had played an important role in the history of both Copen-hagen and international shipping. In 1911, its building of the diesel-powered passenger ship Selandia brought a young British First Sea Lord, Mr Winston Churchill, hurrying to Copenhagen to study the latest innovation in naval engineering.

Later the same year, Kaiser Wilhelm II of Germany was shown round a sister ship built for the Hamburg America Line. Workers at the yard yesterday lived up to a long tradition of militancy, preventing one of the two vessels from leaving a drydock until they were assured of satisfactory redundancy pay-

B&W Holding went into receivership on June 27 after a firsthalf loss of Dkr901m (\$170m). Efforts to reach agreement on a financial reconstruction were ahandoned on Wednesday when



The Burmeister & Wain yard had played an important role in the history of both Copenhagen and international shipping

international holders of bonds in the group were unable to agree to the latest reconstruction plan.

Mr Flemming Skov Jensen, managing director of the large Danish trade union-controlled investment fund, Lonmodtagernes Dyrtidsfond, blamed US insurance companies for blocking a solution which other creditors could have lived with. The Americans thought

throughout that someone would come along and save their money for them, he said.

There is still a slender chance that the yard has a future. Mr Jan Erlund, chairman of the board, said that by running down the yard gradually, it would be possible to continue discussions on co-operation with Sweden's Kockums shipyard in Malmö.

The two yards have discussed

opportunities for co-operation on building advanced oil production vessels but Kockums has declined to put new capital into

One board member, Mr Olav Grue, resigned yesterday, declaring that the best solution would be an immediate bankruptcy, opening the way to a rapid reconstruction with new capital. Earlier this week, Lauritzen

Holding, owner of another of Denmark's major shipyards, the Danyard in Jutland, told the 2,000 employees that no further capital would be pumped into the yard when the current order backlog is completed in mid-1997.

crats (SPD) gave a more enthusiastic response to the union's "alliance for jobs" proposals. Mr Gerhard Schröder, SPD state pre-mier of Lower Saxony - where The third major Danish yard, the Odense Steel Shipyard, owned by the A.P.Moeller Maersk shipping and oil group, is not Volkswagen, the carmaker, is

based – described Mr Zwickel's package as the "best and most courageous" for a long time. Earlier this year, after tortuous

French central bank reduces key interest rate

By John Ridding in Paris

Move follows austerity pledge and stronger franc

The Bank of France yesterday responded to President Jacques Chirac's tougher line on tackling public sector deficits and the rebound in the French franc by cutting one of its main interest

Partially dismantling the defences erected to defend the French currency from last month's assault, the central bank reduced the 24-hour lending rate from 7 per cent to 6.6 per cent. The move comes amid calls from the conservative government of Mr Alain Juppé, prime minister, and French employers for a sustained reduction in interest rates to help stimulate the slowing economy.

Market observers said the cut showed the central bank was ready to proceed with an easing of monetary policy to support the

economy, but at a gradual pace. The move did not unwind comeletely the crisis measures taken last month after the central bank suspended the 5 to 10-day borrowing rate and raised the 24-hour rate from 6.15 per cent to 7.25 per cent. That action was prompted by a fall in the franc to about FFr3.53 to the D-Mark resulting from investor concerns about French economic policy and the

Juppé's government. Yesterday's cut reflected improved confidence in financial markets after Mr Chirac's call last week for budgetary rigour and his backing for two years of austerity to enable France to satisfy the criteria for European monetary union. The criteria require a maximum public sector

plunging popularity of Mr

deficit of 3 per cent of gross in August and September which domestic product compared with took the rate of joblessness from a forecast ratio of about 5 per cent in France this year.

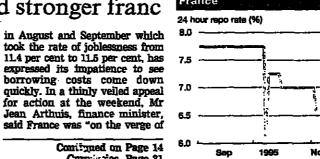
French financial markets responded positively to the rate cut. The franc continued its steady rise of the past week, gaining more than a centime to close at about FFr3.45 to the D-Mark. On the Paris stock market, the CAC-40 index of leading shares rose almost 1 per cent to

1.828.7. "Investors are relieved to see some action towards lower interest rates," said one economist at a Paris merchant bank. "But it is only a first step. The big question now is how far cuts will go and

at what pace." The French government, faced with an upturn in unemployment

borrowing costs come down quickly. In a thinly veiled appeal for action at the weekend, Mr Jean Arthuis, finance minister, said France was "on the verge of Continued on Page 14

Contractes, Page 31 World strcks, Page 40



Continued on Page 14

Insurance brokers set up global electronic network

By Raiph Atkins, insurance Correspondent, in London

The world's six biggest insurance brokers are attempting to trigger a technological "big bang" in commercial insurance with a global electronic network that could cut significantly the cost of

transacting business. Eventual cost savings of up to 20 per cent are envisaged by backers of the World Insurance Network (Win), launched yester-day in conjunction with British Telecommunications. That should result in lower premiums for buyers of commercial insur-

in the past, technology has not been exploited as effectively in the \$400bn international commercial insurance market as in other financial services. This reflects the complexity of the market and mass of paperwork involved. The projected savings from Imking the brokers electronically

with insurers are based on the

experience of industries such as

banking and travel.

The network involves a rare information providers and insurdegree of co-operation between the brokers, which face increasing pressure to improve the quality of their core ousinesses. Commercial insurance buyers are demanding higher levels of ser-

vice and frequently deal direct with insurance companies. The six shareholders in Win are Alexander & Alexander, Aon, Johnson & Higgins, Marsh & McLennan, Willis Corroon and Sedgwick. By joining forces, they hope the scheme will quickly attract a substantial proportion of the market on to the system.

Mr Howard Green, a director of Win, said that all commercial risks could in theory be insured electronically. "Once you get critical mass, things snowball," he

Further job cuts in proking are likely as the amount of face to face negotiations between brokers and insurers falls. Mr Green said substantial retraining would be needed as a full electronic system forced brokers into acting more as "risk managers", ance advisers. But he expected face-to-face negotiations to continue, particularly for underwriting the most complex risks.

The network, expected to become operational in stages next year, depends crucially on attracting the large insurance companies as members.

Reaction yesterday was limited but Lloyd's of London said it welcomed "any initiative which will help reduce the cost of transacting insurance business".

The network plans to harness

recent technological developments which allow messages and large volumes of information to be sent quickly in a flexible form. Common standards would be set but all brokers and insurers any. where in the world would be free to develop their own practices for

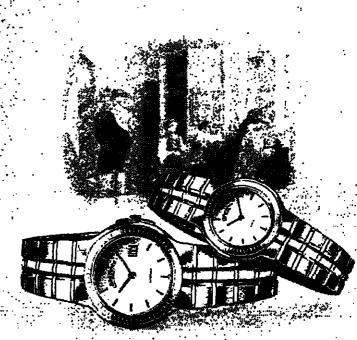
using the system. The system will be compatible with existing electronic networks being developed for business transacted in the London commercial insurance market and



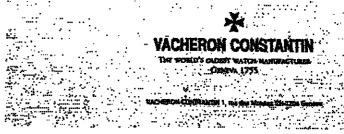
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Chernomyrdin wants swindlers' assets seized and redistributed

Aid for Russian fraud victims

By John Thombill in Moscow

Mr Victor Chernomyrdin. Russia's prime minister, has proposed seizing the assets of fraudulent investment companies in order to compensate millions of swindled investors. A draft decree, approved by Mr Chernomyrdin yesterday but still to be accepted by President Boris Yeltsin, proposes

from fraudulent companies and distribute them to depositors. "In contrast to radical democrai-monetarists. Chernomyr-din believes the state must find

Germany

to cut

benefits

for jobless

setting up a state compensa-

tion fund with formidable pow-

ers to identify and seize assets

an opportunity and help depositors deceived by financial dends. In reality, these swindlers," Mr Konstantin Buravley, the deputy finance minister, said in an interview with the Interfax news agency. Officials said investors in some scam investment schemes could expect to

receive compensation as early as this year without any recourse to the federal budget. The Federal Securities Commission estimates 30m Russians have lost money in 883 financial pyramid schemes over the past few years. The schemes have typically sucked

in money from shareholders by

guaranteeing a constantly ris-

ing share price and big divi- this year, Mr Konstantin Boroschemes could only pay existing shareholders with the money raised from constantly attracting new ones.

The most infamous fraud

was the MMM scandal which drew in millions of investors before the bubble burst. Mr Sergei Mavrodi, its unrepentant head, was subsequently elected to parliament where he is immune from prosecution. The government's previous reluctance to counter fraudulent investment schemes had led some individuals to launch

private initiatives to recover

voi, a well known businessman and leader of a free market political grouping, launched the All-Russia Movement of Depositors to pursue fraudsters through the courts and recover stolen funds. The movement now claims 700,000 members.

The issue has also been given added urgency because of government attempts to attract private savings into the economy by means of state savings bonds and trustworthy private mutual funds.

Some financial experts dismissed yesterday's move as blatantly political one ahead of money from swindlers. Earlier next month's parliamentary

elections and unlikely to produce results. Mr Chernomyrdin, who this year formed the Our Home is Russia movement, has recently been trying to softening his rhetoric to

He also appears to be adopt-ing a higher profile as rumours again circulated about Mr Yeltsin's health. Mr Victor Ilyushin, the president's chief aide, yesterday met him for the second time in two days and reassured reporters that the president was feeling better. But the meeting was restricted to just 10 minutes, suggesting the president was still incapable of

Mr Wolfgang Schäuble, parliamentary hard Wongang Schadne, parliamentary leader of Germany's governing Christian Democrats, assured Britain yesterday that in calling for a "European army" he had not been advocating the break-up of Nato. At a press conference after meeting Mr John Major, the prime minister, and other senior UK officials, he said an indepen-dent European defence capability would

not an alternative. He said the mainly Franco-German Eurocorps - sometimes seen as a Euro-pean army in embryo - should be brought closer to Nato. He added, however, that a European defence force would be useful in dealing with conflicts where the US did not want to become directly involved. Making clear that his proposal involved

the co-ordination of existing forces, rather than the creation of some new military

Lamberto Dini's government in

sticking to its original finan-

The changes, proposed by the Senate budgetary commis-

sion, come at a time when the

Bank of Italy has repeated its

reservations about the effec-

tiveness of the measures in the

1996 budget. The bank's latest quarterly report this week

aim of finding L32,500bn

(£13bn) in new receipts and

spending cuts could fall short

The fate of the budget is

unlikely to become clear before

early December. The rightwing

alliance, headed by Mr Silvio

Berlusconi, the former prime

minister, is pledged to vote

against the budget despite res-

ervations among the moder-

ates. Mr Fausto Bertinotti, the

mercurial leader of Recon-

structed Communism, the hard

core of the old Italian Commu-

nist party, is also committed to

Mr Bertinotti and his 24 dep-

uties abstained in last week's vote of no confidence in the

government, allowing Mr Dini

to survive. But at this stage it

is hard to see him backing off

from his opposition to an

Dini must rely for cross-party

support from moderates in the

Berlusconi camp. If the budget

fails to pass, an emergency

mechanism would operate

from next January 1 permit-

ting the administration to

'unpopular" budget, so Mr

block the budget.

cial objectives.

by L10,000bn.

create a new army....but we need to give Europe the capacity to act."

He said that when Mr Malcolm Rifkind,

the UK foreign secretary, asked him about the proposed army, he had replied: "Would you still be worried if you knew that it were a Nato army?"

Mr Schäuble said he had also discussed

with Mr Major "our differing views on currency union", as well as the enlarge-ment of the European Union and Nato, a subject on which the UK and German

The German politician, who has often been a pioneer of new ideas on the future of the EU, used the phrase "European army" on Wednesday to describe the likely end result of the EU's efforts to achieve a common defence effort. He reiterated his country's support for

the gradual merger of the EU with the 10-nation Western European Union, an embryonic defence grouping. "It should

financial objectives in jeopardy

organisation, he said: "We do not need to be our goal to integrate the WEU into the EU - if required, step-by-step and through increased structural integration - and thereby to create a European army," he said in an Oxford lecture.

Downing Street sought to play down hints of a confrontation, insisting that Mr Schäuble assured the prime minister that his remarks about the destrability of a European army had been "misrepre

A senior official said Mr Schäuble had undertaken to clarify his comments before leaving the UK. However, his talks with Mr Major focused on areas of broad agreement, including EU enlargement and reform of the common agricultural policy and the structural fund.

Mr Schäuble told the prime minister he believed Britain should participate in a European single currency, but Mr Major told him there would be no change in the government's determination to leave the decision for a future parliament.

Retreat on 'European army'

By Simon Kuper, Kevin Brown and

By Peter Norman in Bonn The German government yesterday agreed plans to encourage the long-term unembe a contribution to the Atlantic alliance. ployed to take up work and reduce the cost to the federal budget of unemployment

Mr Norbert Blüm, the labour minister, said the proposals, which were adopted yesterday by the cabinet and include controversial benefit cuts, should save the federal budget DM3.4bn (£1.55bn) a year. The savings have already been fac-tored into the draft budget for

The most contentious part of the reform is a proposal to reduce the D-Mark sum used to calculate an individual's unemployment benefit by 5 per cent after a year of receiving such payments, and by a further 5 per cent after each subsequent

The opposition Social Democratic party (SDP) intends to oppose this measure, which has also been criticised by the federal labour office, which administers Germany's system for helping the unemployed.

sion marks a significant dilu-tion of existing support for the unemployed, it is not as draconian as it at first appears. Unemployment pay, which is

Although the cabinet deci-

the first line of support and paid for a limited period after the loss of a job, will not be arrected DУ decision.

Mr Blum also pointed out that the basis for calculating unemployment benefit, which is the second and less generous. line of support, would not drop below the lowest pay scales agreed through collective bargaining. Moreover, unemployment benefit payments would still rise each year in line with wages. The minister said this part of the package would account for only DM300m of the savings the government hoped to realise from the benefit reform.

The government also plans to tighten means testing of benefit recipients. It also expects to save a further DM1.5bn as a result of helping people back to work. Job creation efforts will be focused on those unemployed who have been jobless for more than a year and improving training programmes to boost their qualifications.

In a part of the package aimed largely at young long-term unemployed, the government said it would also pay a subsidy of DM25 a day to obless people willing to do certain low-paid and short-term jobs, such as helping with the barvest. Although there are 3.5m registered unemployed in Germany, it issues 150,000 temporary permits to foreigners each year to do such work.

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parliamentary commission has introduced Central bank has voiced doubts and Senate wants amendments, substantial changes to Italy's 1996 budget, highlightwrites Robert Graham in Rome ing the difficulties faced by Mr

Sniping at budget puts Dini's



Among the budget's enemies is Communist leader Fausto Bertinotti, who has pledged to block it

the budget commission are to broaden the scope of continued tax breaks for reinvested company profits, to delay the introduction of higher property taxes, and end the freeze on local authority recruitment as well as for new magistrates and judicial personnel.

spend each month no more than a twelfth of total 1995 expenditures. This year the budget is being discussed first in the Senate where the government enjoys a clear majority from the parties of the centre-left. Among the main amendments proposed by

The government had tried to limit tax breaks on reinvested profits, introduced in 1995, to those companies operating in the depressed south. However, the Senate commission has stipulated that these benefits apply to the whole country for

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a further four months in business. Homeowners, too, had protested about plans to let local authorities update property values on which a hefty tax is already levied.

The commission has also made a controversial proposal to allow every region to open a casino - there are only four at present in the whole country and introduced the idea of merging the ministerial activities of industry, foreign trade and tourism. These proposals will be discussed next week in

John Monn,

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full Senate session before mov-ing on to the Chamber of Deputies, where the government lacks a clear majority. Mr Dini has said his govern-

ment is willing to accept changes provided the basic framework of the budget is not altered. Traditionally, parliament seeks to dilute the measures; but this year matters have been complicated by Mr Berlusconi's desire to use the budget as a weapon to humiliate Mr Dini and ensure elections early in the new year.

public sector deficit from 7.4 percent of gross domestic product to 5.9 per cent by raising almost L18,000hn in fresh revenues and finding L14,500bn in spending cuts. Confindustria. the employers' confederation, has attacked the budget for being too modest, so distancing Italy from the possibility of meeting the EU criteria for monetary union.

In private, government officials concede that more radical surgery on public finances is necessary but point out the measures have to be compatible with parliamentary support from the centre-left. This is most evident in the L6,000bn set aside for public sector pay claims. By conceding what in effect will be a 6 per cent rise. the government has bought the backing of the unions.

The weakest aspect of the budget is that a quarter of new revenues are due to come from improved income tax assessment and more efficient curbs on the time honoured practice of tax evasion. This is one of the principal concerns behind the Bank of Italy's view that the budget might be as much as L10,000bn short. As it is, the receipts from a tax amnesty this year could be L,5000bn short, according to the govern-ment, so requiring additional compensatory measures at the end of the year.

Swiss EUROPEAN NEWS DIGEST fine bank

Bank Austria (Schweiz), a

subsidiary of Austria's largest bank, has been fined SFr50,000

(\$44,000) plus SFr25,000 costs

for infringing the Swiss banking industry's due diligence agreement in han-

dling funds originating in the

former German Democratic

The bank was cleared, how-

ever, on charges of actively assisting tax evasion by three agents of the former East Ger-

man Communist party, in the spring of 1991 as East Germany

collapsed. Two former employ-ees of the bank have been charged by the Zurich district

prosecutor with failure to exer-

cise due care in financial trans-

actions, a criminal offence in

The fine against Bank Aus-tria (Schweiz) must be paid to

the International Committee of

The Swiss banks' due dili-

gence agreement is a self-

regulatory text that requires

all banks to know the identity

of all their clients and not to

assist actively in the flight of

A supervisory board investi-

gates suspected cases of wrong-

doing. In the past two years, it has carried out 31 investiga-

tions and applied sanctions 21 times; the highest fine that it

has imposed has been

Bank Austria would not com-

ment on the judgment, but said

The case came to light a year

ago when Treuhandanstalt, the former industrial reconstruc-

tion agency for eastern Germany, launched a civil action against Bank Austria (Schweiz) to recover Schl.76bn

The Treuhand claimed that

the funds came from two Ber-

lin companies, Novum Han-

delsgesellschaft and Transcar-

bon Handelsgesellschaft, both known for their close dealings

with the former GDR govern-

Novum and Transcarbon

lawyers claimed that their

companies belonged to the

Austrian Communist party,

and that the money did not

belong to Germany. In May 1991, Ms Rudolfine

Steindling, an Austrian Com-

two accounts with Bank Aus-

tria (Schweiz), then called BFZ

Bankfinanz.
Ms Steindling, or rote Fini

(red Fini) as she is known in

Austrian business circles, was

a key go-between in deals

between Austria and the for-

mer east bloc countries. She is

believed to control most of the

businesses owned by the Aus-

Over the next few months,

some Sch1.76bn was trans-

ferred into these accounts, a

sum that was larger than the

Then the money was drawn

out gradually between June,

1991 and February, 1992 in

amounts varying from Sch20m

The Treuhand suspects that

most of it was used to buy Aus-

trian savings bonds and then deposited into several anony-

mous numbered accounts in

Austrian banks. All documen-

tary evidence of these fund

movements appears to have

Mr Dieter Jann-Corrodi, the

Zurich district attorney, said last year that when he made

initial investigations in 1992,

he was told that the funds

were dispersed among various

Bank Austria said last year

that it had no knowledge that

the funds had come from the two Berlin companies.

accounts "for tax reasons".

trian Communist party.

bank's balance sheet.

to Sch60m in cash.

disappeared.

(\$175m) plus interest.

that it would not contest it.

capital or tax evasion.

Republic.

Switzerland.

the Red Cross.

SFr500.000

US talks warn over cash **Bosnian Serbs** from the Mr Warren Christopher, the US secretary of state, said

Washington would not be "comfortable" sending troops to enforce a Bosnian peace settlement if Mr Radovan Karadzic **GDR** and General Ratko Madic remained as political and military By Ian Rodger in Zurich

leaders of the Bosnian Serbs.

His comments came in a Wednesday night television interview shortly after the opening of negotiations at an air force base near Dayton, Ohio, and appeared designed to bolster the hopes of the Bosnian government that the two men

Earlier, Mr Richard Holbrooke, the chief US negotiator, had rejected the notion that the war crimes charges brought rejects in Indiana and Gen Mladic by the international tribunal sitting in The Hague could be dropped as part of an overall settlement.

The talks resumed yesterday under a virtual news blackout,

but one source told the Reuters news agency that President Alija Izetbegovic of Bosnia had demanded that President Slobodan Milosevic of Serbia deliver Mr Karadzic and Gen Mindic to face the war crimes tribunal.

Mr Milosevic represents the Bosnian Serbs in the negotiations. The Serbian president and President Franjo Tudjman of Croatia also issued a joint statement promising "full normalisation" of relations and a resolution to the dispute over eastern Slavonia, which is in Croatia but is Jurek Martin, Washington

Italy agrees to send peace units The Italian government yesterday agreed that its troops should take part in future peacekeeping operations in Bosnia and other areas of former Yugoslavia.

The decision was linked to the outcome of the peace talks in Dayton, Ohio. Until now Italy has held back from direct involvement of troops in former Yugoslavia, providing instead logistical back-up for Nato and United Nations peacekeeping and enforcement operations. A cabinet statement said the size of the Italian contingent and all funding aspects would be left to parliament. Italy would have problems in fielding more than 2,000 to 3,000 fully trained and equipped combat troops. This is because the conscript army has few professional units and because defence cuts have reduced the budget for modern

Also Italian public opinion has been wary of becoming involved in the Balkans but the government move reflects Italy's desire to be seen to play its part. Robert Graham, Rome

Iceland may resume whaling

Iceland's fisheries minister, Mr Thorsteinn Palsson, yesterday said he would call on the island's parliament for authorisation

to resume whale hunting.

Speaking on television, Mr Palsson said he would put a motion before parliament during the coming months, but did not reveal its contents. A government commission recommended a limited resumption of commercial whaling in 1994, which was outlawed in Iceland in 1989, but no measure has so far been introduced.

Iceland has always contended that Minke whales are not an endangered species, and has been concerned about their impact on fish stocks. They concede that there may be problems with other whales, but they believe that extending limited whaling rights to traditional whaling communities would not pose a threat to the Minke. Reuter, Reukiovik

Mir cosmonauts repair fault

Three cosmonauts on board Russia's orbiting Mir station have repaired a leak in the main cooling system that had forced them to switch to a back-up system, space officials said A spokesman said earlier that the leak pump, discovered on

Tuesday night, could in theory have led to an increase of temperature inside the station. However, the reserve system had worked normally. In Paris, a European Space Agency SA) SDOKESWOIDAN SAID THAT THE INCIDENT DAD INVOL failure in a pump which syphons off carbon dioxide. Russians Yuri Gidzenko and Sergei Avdeyev and Thomas Reiter of Germany have been in space on board Russia's

permanently orbiting space station since September 3 on a venture partly financed by the ESA. They are to receive a team of four Americans and one Canadian astronaut on November 14.

The mission of the present Mir crew had already been extended by 45 days because a cash shortage hit production of a Soyuz booster rocket to launch the vessel which would bring

Chernobyl closure to cost \$3.2bn

Ukraine and representatives of the Group of Seven industrialised countries have drawn up a \$3.2bn plan to close the Chernobyl nuclear power station, but negotiations broke off yesterday without a final agreement Talks are scheduled to resume later this month. Ukrainian

officials said the G7 would provide roughly \$1.8bn in credits and \$450m in grants to cover the costs associated with closing

These include decommissioning the station and upgrading other energy plants to make up for electricity now produced by Chernobyl's two active reactors. Ukraine would provide

President Leonid Kuchma this year promised to close Chernobyl, site of the 1986 nuclear accident, by 2000. The Kiev overnment appears to have backed down from earlier calls for \$4bn in grant aid. Differences remain over the exact timing and source of the funding. Matthew Kaminski, Kier

Chirac and Juppé slump in polls President Jacques Chirac and his prime minister, Mr Alain

Juppe, have slumped to new lows in the eyes of French volunts according to a new opinion poll. The Soires poll for the weekly according to a new opinion poll. The Soires poll for the weekly Figaro Magazine found that just 37 per cent of voters had confidence in Mr Chirac, a Gaullist, down four percentage points from a similar poll conducted a month ago. Mr Juppe's popularity fell by six points to 33 per cent of the electorate. The slide continues a trend driven by frustration over Mr Chirac's failure to deliver on campaign promises to cut joblessness and relieve social divisions quickly, as well as his impounder decision to recurrence vectors to the contract of the second contract of the sec unpopular decision to resume nuclear testing. Mr Chirac's popularity has plunged more quickly than that

of any president in modern French history since he took office in May. Then, polls suggested he was the most popular president at the start of his mandate since General Charles de

Slovak president berates PM

Slovakia's President Michal Kovac launched a fierce attack on Mr Vladimir Meclar, the prime minister, yesterday, accusing him of planning to usurp power and spreading malicious propaganda. "It is time [for the other side] to give up plans to usurp and concentrate power, and to move towards co-operation with constitutional institutions to strengthen democratic government," he said in a speech broadcast on

It was his strongest assault on Mr Mediar since they began a bitter feud almost two years ago when the prime minister was toppled in a parliamentary coup, returned to power and then launched a campaign to oust the president.

Mr Kovac attacked Mr Meciar for trying to shift the blame last week for diplomatic notes from the EU and US expressing concern about the state of Slovak democracy. "His entire speech constituted a malicious propagandistic spreading of half-truths to the public," he said. "This proves where the real poverty of our domestic policy lies. . . To allege the president is subverting the government and even constitutional structures because he refuses to bow to chicanery. . . . and defends democracy, the constitution and legality, is an obvious distortion of the facts." Reuter, Bratislava

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By Andrew Jack in Paris

French police yesterday said they had arrested a number of people in raids in three cities, which they claimed as a breakthrough in the hunt for those involved in terrorist attacks which have hit the country since July.

In operations in Paris, Lyons and Lille on Wednesday evening and early yesterday, offi-cers of the judicial police rounded up a number of French and Algerian nationals and seized a number of arms

and seized a number of arms and bomb-making equipment.

Mr Jean-Louis Debré, France's interior minister, said the action had prevented an imminent terrorist attack in a market near the centre of the northern industrial town of Lille, and claimed it was "a new step in the inquiry into

The latest development follows intensified security and a number of police raids in the wake of at least eight terrorist bombings in France since the first and worst on a commuter train in central Paris on July 25. which killed seven people and injured nearly 100. The Armed Islamic Group has claimed responsibility and

threatened continued action

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support for the government in Algeria, although some critics argue that the claims and the bombings may be the work of the Algerian secret police. Mr Debré said police had dis-

covered a gas canister, explo-sives and nails in an apart-ment in Lille, the ingredients for the bombs used in all the attacks up to now. He claimed that Mr Boualem

Bensaid, among those arrested in Paris, was connected to a terrorist ring in Lyons involv-ing Mr Khaled Kelkal, shot dead by police last month, and Mr Karem Koussa, seriously wounded while helping Mr Kelkal escape the police

Mr Ben-said has since been placed under formal investigation by magistrates in connecwith an attempted bombing of a high-speed train between Lyons and Paris, to which Mr Kelkal was also Meanwhile, Sweden has

refused an extradition request to France for Mr Abdelniche Denèche, who, investigators believe, was linked to the July 25 bombing in Paris, although the Swedish secret police have called for his expulsion from

day Mr Kelkal was shot dead, that he was at the centre of the majority of the attacks across France, A further bomb exploded in Paris two days

The interior minister stressed yesterday the need for continued vigilance and warned that further attacks

could take place.

He said the high-profile "Vigipirate" security operation which has mobilised hundreds of police and soldiers was being maintained.

Separately, reports contin-ued yesterday of continued vio-lence between youths and police in a number of troubled suburbs around France which are affected by high unemployment and serious social prob-A number of commentators

have suggested the riots have been inspired by the same causes of urban despair which have turned some youths of north African origin towards Islamic fundamentalism and links to terrorism. Mr Alain Juppé, the prime

minister, yesterday convened a meeting of ministers to discuss a range of new urban policies to be unveiled later this A woman with ambition will be the biggest loser in the presidential election

Poland's central banker set to pay

By Christopher Bobinski in Warsaw

The future of Ms Hanna Gronkiewicz Waltz as Poland's central bank chief looks increasingly doubtful as her struggling campaign to be elected president in this Sun-day's elections has antagonised both the leading candidates.

Ms Gronkiewicz Waltz has guarded the National Bank of Poland's independent status assiduously since she was appointed by President Lech Walesa to a six-year tenure in 1992. She has followed tight monetary policies which have earned her the respect of foreign institutions such as the International Monetary Fund and her departure would raise concerns over the fate of the

But Ms Gronklewicz Waltz's decision two months ago to stand to the election, with the avowed aim of building an anti-communist, Christian Democratic movement, has put her squarely into the political arena and her likely defeat will weaken the bank's ability to defend its status. Already Mr Alexander Kwasniewski of the ruling for-

limit the central bank's independent status. Mr Lech Walesa, who is mer communist Left Democratic Alliance, who is curclose behind in the opinion rently the front-runner, has

rival to resign from bank post

said he would ask Ms Gron-

kiewicz Waltz to resign if he won. The central bank has

been in conflict with the coun-

try's Finance Ministry over

interest rate policies for over a

year and Ms Gronkiewicz

Waltz recently warned that

changes planned by the gov-ernment in Poland's banking

law amounted to an attempt to



Gronkiewicz Waltz: central

polls, has called her decision to run in the elections an act of treachery. Mr Walesa - who appointed her when she was a little-known academic lawyer specialising in hanking law has referred to her as that has presented Mr Walesa's presidency as "chaotic". Such exchanges leave little room for harmonious co-operation in defence of the bank, under her tenure, even were Mr Walesa



Walesa, her former mentor has referred to her as a 'hyena'

ing to comment about her future. "I still have a chance of getting into the second round of the elections and then I will beat Alexander Kwasniewski," she says gamely, dismissing polls which show her getting between 2.5 per cent and 5.0 per cent support as "variable". Under the election law if none of the 13 candidates currently standing gets 50 per cent in the first round then the top

Even were Ms Gronkiewicz Waltz not to resign on the victory of either of the leading candidates, parliament may decide for her. The change in the bank's status planned by the government would mean that she would have to have her mandate confirmed by par-

Hament or be replaced. Mr Walesa yesterday confi-dently focused on his plans after clinching victory, and said various factions of his splintered old Solidarity movement were rallying behind

"The Solidarity union and many political parties are already behind me, and the rest will come round after

November 5," he said. Mr Leszek Moczulski, head of the populist Confederation for an independent Poland, said he quit the race to boost Mr Walesa's chances, as did Mr Bogdan Pawlowski, a businessman. This brought the number of candidates to 13

from the original 17. Mr Walesa, meanwhile, warned Mr Kwasniewski's communists turned social democrats that if they won, demands to settle accounts for abuses of the pre-1989 communist era could rise to a

Russians find capitalism is in the genes

John Thornhill sees an awakening from 74 years of communism

ne of the early fears of Russia's market reformers was that the ideological deadweight of 74 years of communism might have extinguished the country's "capitalist genes". One of the concerns of the present government is that those animal spirits may be proving uncontrollable. The turnaround, in some parts of the Russian economy in the space

Since the collapse of communism, there has been an explosion of private sector activity in Russia, with whole new secretailing and advertising being created.

As the old state sector crumbles, a new generation of entrepreneurs has been busy creating a slew of private companies which have grown from nothing into enterprises with multi-million dollar turnovers. The experience of two groups of entrepreneurs in Yekaterinburg, a formerly closed industrial city 1,500km east of Moscow, illustrates some of the wider trends.

Mr Andrew Bril, who runs the Quorus group, and Mr July Magadeev, who is president of a company called the Delrus Association, are young, educated entrepreneurs, who never intended to go into business but have ended up running enterprises employing 400 people between them. Both stress that they are far from unique in Yekaterinburg; they know many more powerful entrepreneurs in the region.

The businesses they run have evolved - by necessity from trading and service com-panies. Only by buying and selling goods over a short space of time was it possible to finance the expansion of any enterprise, given the crippling rates of interest on bank finance in a high-inflation environment and the impossibility of raising equity capital. They were also able to call in favours and finance from their circle of family and friends, a system that provides the backbone of so much of Russia's

new economy. Mr Arkady Guzovsky, a former geologist who is now vice-president of Delrus. started in business by flying to Vietnam and importing cheap consumer goods such as T-shirts and the cure all tonic ginseng. But his company. which employs 250 people and expects to turn over \$30m this year, now specialises in the distribution of medical products, such as blood bags and surgical equipment, which it imports from the US, where it has opened two offices in Calif-

ornia and Boston.
"I was earning \$7 a month in my past profession so it was not a difficult career decision to make," says Mr Guzovsky. Mr Bril started out as a comjuter engineer but then set up a private business to sell solutions to the emerging banking sector. The company has sinced spread its business into

providing computer services to the newly privatised companies and private trading entities.

Quorus has 150 full-time employees and had a turnover of more than \$9m last year. It operates from an unprepossess-ing tower block of dingy corridors and idiosyncratic lifts and expects to see its revenues grow by 20-30 per cent this

ing increasingly sophisticated organisations and are now forging links with foreign busicompany has just struck a deal with Dun & Bradstreet, the business information group, to provide market research about Yekaterinburg. Delrus has become one of the biggest Russian distributors for Baxter, the US healthcare group.

"These guys are very bright," says Mr Nick Wright, managing director of Baxter's

The trouble for the banks is that there is a long tradition in Russia that people borrow money and never give it back'

Russian office. "You only have to tell them something once and they know it better than

Both companies believe that economic stabilisation is beginning to take effect. There are definite signs that

financial speculation has ended and that banks are starting to look at longer-term investments," says Mr Bril. "The trouble for the banks is that there is a tradition in Russia that people borrow money and never give it back." Unlike their communist fore-

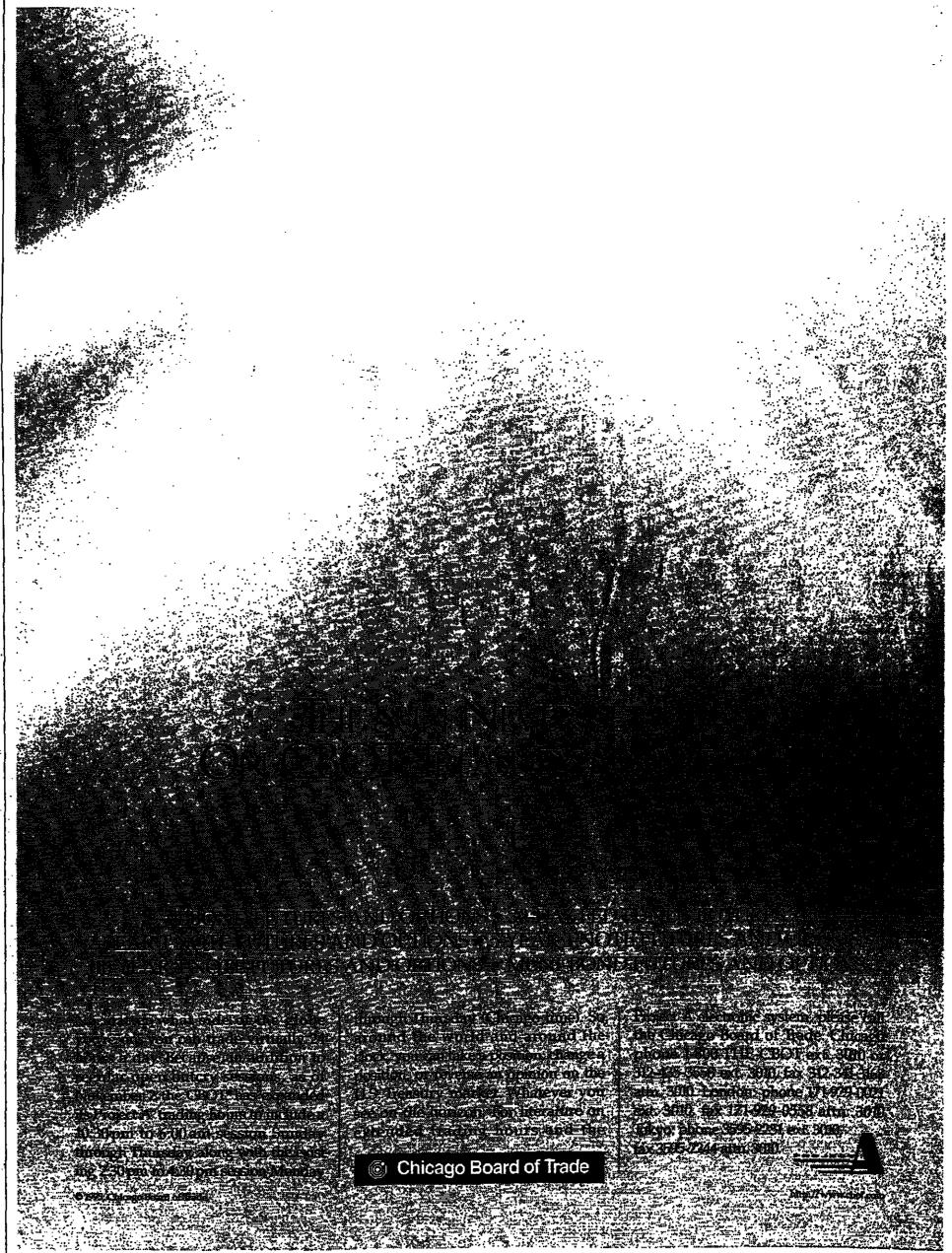
bears, these new entrepreneurs do not worry much about national politics.

But the newly elected regional governor, Mr Eduard Rossel, has promised to strengthen local powers and Delrus's directors believe Yekaterinburg is emerging as an attractive business centre with good transport links and a skilled workforce. Salaries are on average only a quarter of those in Moscow.

"It will be far more profitable for us to manufacture in Russia than import. We are discussing building a medical products plant in Yakaterinburg." says Mr Magadeev.

Many of the first generation of Russian private businesses will doubtless fall by the

But the entrepreneurs are prepared to work hard and experiment and exude a sense of raw dynamism not always evident in western Europe. People in the west have forgotten how to be capitalists." says Mr Bril.



ANC heads for sweeping victory in local elections

By Roger Matthews and Michael Holman in

The African National Congress appeared set for a sweeping victory in Wednesday's local government elections, consoli-dating its dominant role in South African politics at the expense of the National party.

Incomplete results last night gave President Nelson Mandela's ANC close to 60 per cent of the vote, and indicated that the party had made significant gains among the "coloured" (mixed race) voters of the

Western Cape.
Coloured support for the
National party, headed by former president F.W. de Klerk, in last year's general elections helped secure victory in the Western Cape provincial assembly, the only regional administration it controls.

Although the voting pattern is incomplete – polling has been postponed in Cape Town because of disputes over electoral boundaries - the result is a blow for the National party. The ANC claimed it had won 68 per cent of the coloured wards in the Western Cape, with 10 per cent more taken by

"This disproves academic contentions that the coloured community stood firmly behind the National party, said Mr Cyril Ramaphosa, the secretary general of the ANC. Mr Ramaphosa said the

erty "felt humbled by the confidence and support that the public have again shown in us". But he accompanied this with an attack on parts of the media which, he claimed had, through their reporting, undermined the legitimacy of the elections and damaged busipapers are out to systematically create a negative impression... about the general success of the local government elections," he said.

If the ANC does secure 60 per cent of the national vote, it will be only slightly less than in the general election in April 1994. Voter turnout averaged about 60 per cent in urban areas, although only some 77 per cent of those eligible to vote registered for the elec-

The turnout was particularly disappointing in the Johannesburg metropolitan area, where only one in three registered voters cast a ballot. The ANC blamed this in part on administrative problems, but the extent of voter apathy must cause serious concern to the party. Even so the ANC claimed that it had captured

Outside the Western Cape. the vote for the National party a funior partner in the government coalition, appeared to be holding up reasonably well compared with the general

There were still insufficient results last night to assess the performance of the Freedom Front and the Conservative party, the rightwing parties which had been angered by the disclosure at the weekend that General Magnus Malan, a former defence minister, and 10 other senior retired officers, were to be charged with mur-

Gen Malan and his former colleagues were yesterday charged in a Durban court with the murder of 13 blacks attending a prayer meeting in 1987. The men were released on bail of R10.000 (£1.700).



Murder charge: former defence minister Magnus Malan speaking outside the court yesterday

Kenya scraps exchange control

Kenya has officially scrapped its virtually obsolete Exchange Control Act in a signal to the donor community of its long-term commitment to economic liberalisation. The formal repeal of the act.

approved by parliament with a unanimous vote on Wednesday night, marks the final step in the reform process launched two years ago by Mr Musalia Mudavadi, the finance minister, to free the Kenyan shilling and attract foreign investment to the Nairobi Stock Exchange. measures giving the shilling nearly complete convertibility in May 1994. Kenyans were

Mr Mudavadi introduced allowed to invest up to \$500,000 central bank authorisation and exporters were permitted to retain foreign currency pro-ceeds instead of surrendering part of their earnings.

But the fact that the

Exchange Control Act, while statute books was a worry for foreign investors who feared that President Daniel Arap Moi could put Kenya's reform process into reverse at a moment's notice. Its repeal was regarded by the International Monetary Fund as a sign of the country's seriousness towards reform. Michela Wrong, Nairobi

Moroccan sell-off plans boosted

Plans for privatisation of Morocco's biggest refinery gained momentum yesterday with completion of an evaluation report on Samir (Société Marocaine de l'Industrie et du Raffinage). The report, handed to the ministry of privatisation, will pave the way for an evaluation of the minimum price at which Samir can be privatised by the end of 1995. Analysts say the company could be valued at anywhere between \$300m and \$1bn. Some 20 per cent of the company is expected to be sold on the Casablanca stock exchange, while a majority stake should go to a strategic partner. Roulo Kholof, London

Edgy Egypt puts the brake on its economic reforms

Cairo is worried about social disaffection, writes James Whittington

in the Mediterranean port of Alexandria are 15km of piping destined for one of the many new tourist resorts being developed along Egypt's Red Sea riviera.

The fact most of the piping should already have been laid has not been lost on local and foreign investors who have committed about \$100m to transform the desolate penin-sula of Ras Abu Soma into a holiday destination. While the offending bureaucratic hurdle is being brought to the attention of higher authorities, the investors can do little but wait.

Patience is an essential virtue in Egypt, where economic reforms have slowed to a glacial pace over the past year. After stabilising the macroeconomy since 1991, President Hosni Mubarak's government has eschewed more wide-ranging and rapid structural reforms in favour of a protracted period of change. This has caused disagree-

ment with the International Monetary Fund and western

WORLD ELECTRICITY

to approving a write-off of the third and final tranche of Paris Club debt - worth \$4bn in current value terms and costing the government \$350m a year In servicing - than they were more than a year ago. The slow pace also continues to hinder much needed investment.

Thus far, the record speaks for itself. Since 1991 annual inflation has fallen from nearly 20 per cent to 9.7 per cent in August and the budget deficit was slashed from 17 per cent to 1.7 per cent of gross domestic product in fiscal year 1994/95.

High remittances and increasing tourism revenues bave maintained a healthy current account surplus - though the trade deficit continues to grow - and foreign exchange reserves excluding gold have risen from \$6.8hn at end June 1991 to \$18.2bn at end-June 1995, representing a comfortable 18 months' import cover.

Of more than 300 public sector companies slated for privatisation, only four have been

market and to their workforce. Progressive lowering of tariffs stopped last year at a 70 per cent maximum rate. And a raft of legislation for deregulation, such as laws on labour, companies, anti-trust and foreign ownership of property, have all

been delayed Anti-reformists argue that, in a country where Moslem fundamentalism traditionally channels social grievances into political opposition, an unoffi-cial jobless rate of 15-20 per cent is already too high and the third of Egypt's 60m inhabitants who live below the pov-

erty line too many. But it is precisely these fears that donors and multilateral organisations say necessitate faster structural reforms. In a document prepared by the IMF for this year's annual consultations with Egypt, the Fund's staff concluded that the government's current policy stance would undermine its economic achievements so far. "Egypt's economy needs real

growth of at least 7 to 8 per

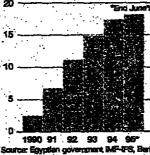
500,000 new entrants in the workplace, create new jobs for the unemployed, and have a noticeable effect on poverty levels," says Mr Said el Naggar, a local economist.

Ministers say the government recognises this and they are still firmly committed to reform. But, says Mr Youssef Boutros Ghali, minister for international co-operation, it has to be "an indigenous process, driven by local considerations and not processed by the outside world"

This view has been paramount in Egypt's long-running row with the IMF over the country's exchange rate policy which has bruised relations on both sides and helped contribute to the slowdown in the pace of reform. The Fund argues that a "de

facto fixed parity" of the Egyptian pound against the US dol-lar and an inflation rate differential with its main trading partners has caused the real effective exchange rate to appreciate by about 35 per cent

Egypt: sure but slow



over the past four years. To improve external competitiveness, it recommends a devaluation of at least 25 per cent as part of the next stage of

President Mubarak has firmly ruled out any devaluation and the financial markets have so far shown no serious signs of disagreeing.

"There are many other ways we can improve our competitiveness since price is not the major factor affecting export growth," argues Mr Mahmoud Mohamed Mahmoud, minister

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of economy and foreign trade. "Instead we need to increase production, focus on better quality and find new markets."

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To help achieve this a special exports committee, with the president as chairman, has recently been set up. The latest trade figures bear out the efforts made so far.

In the first 10 months of the current fiscal year, non-tradi-tional exports (excluding petroleum and cotton) grew by 71 \$2.11bn, out of total exports of \$3.35bn at the end of April. The per cent of GDP.

government has set a target for export revenues of \$10bn by Meanwhile, most businessmen believe that patience will

continue to be the key word while fundamental legal, regulatory and bureaucratic obstacles remain. Which explains why private sector investment in Egypt accounts for an esti-mated 10 per cent of GDP - a relatively low figure compared with other emerging countries - and foreign direct investment amounts to less than 1

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FT CONFERENCES THE PETROCHEMICAL INDUSTRY - TOWARDS THE YEAR 2000 London, 20 & 21 November 1995 Authoristive Source from Europe, North America and the Asia-Pacific region will existent this entual FT meeting, sharing their wews on managing the boom-bust cycle; joint ventures; Chief Executive Officer, BP Chemicals; Mr Katsuharu Hoshit, Executive Managing Director, Mitsul Toessu Chemicals Incorporated; Mr Edward Wilson, Vice President, Dow Europe SA: Mr Joseph Soviero, Corporate Vice President, Union Carbide Corporate and Mr Antonio Sacristán, Corporate Planning Co-Ordinator, PEMEX. London, 22 & 23 November 1995 Against q backdrap or rapid change and considerable apportunity, the annual meeting the mind in a series arranged pointy with Power in Europe - will examine the continuing trands of deregulation and liberalisation around the world. International expents will consider how utidies are responding to a more competitive environment and committee on the global power market in the late 1990s. Speakers include: Mr Jungen Anderson, Milland Market M Minister for Housing and Energy, Sweden; Mr Jean Michel Fauve, Executive Vice President, Electricité de France; The National Cirid Company plc; Mr Gyorgy Helvani, Chairmen, MVM, Mr David Waever, Vice President, Asia, CMS Energy Corp; Mr Reinler rits in financial reporting have come thick and fast this year. The fifth armusi FT on Financial Reporting provides accountants in practice and in industry with an

Lock, Coursel, LaBoeul, Lamb Greene & MacRae LLP and Mr Nicholas Pink, Director, FINANCIAL REPORTING IN THE UK: ACCOUNTING ISSUES, 1995-96

conference on Financial Reporting provides accountaints in pructice and in industry with an opportunity to discuss these developments with the experts. Speakers include: Professor Str David Tweedie. Chairman of the Accounting Standards Board; Sir Bryan Camberg. Secretary-General of the International Accounting Standards Committee; Professor Gentiney Writington. The Price Waterhouse Professor of Financial Accounting, University of Cambridge. Mr D John S Roques, Senior Partner & Chief Executive. Touche Ross & Coard Mr Kerle J Partners, Croup Crief Accountains at Quinness PLC; Dr David R Creed, Group Treasurer at Tea & Jyle PLC; Mr Kee Wild, National Accounting Technical Partner at Touche Ross & Co., Mr Malcolm Germole, Tax Partner at University & Paines. BIOTECHNOLOGY

Landon, 27 & 28 November 1995

logy is still in its early years as an industry but holds the longer term polaritiel o

opening up new medical kontiers. This second FT conference, amenged in association with Pharmacautical Business News and Biotechnology Business News, will examine how the sector is evolving and assess the new partnerships and strategic siliances being forged between biotech companies and pharms majors. Speciess Indude: Dr Joshus Boger, President & CEO, Vertex Pharmacouticals: Mr Paul Haycock, Chief Executive, Cantab Pharmacauticals pic: Dr Simon Moroney, Chief Executive Officer, MorphoSys GmbH: Mr Robert S Esposto, Parmer National Director, Life Sciences, KPMG Pest Manwick LLP: her Gien Travers, Chairmier, Cortices International Ltd; Mr James Hobia, Finance Director, Bridge Blobsch pils and Mr Staven Burtil, Managing Partner, Burtil & Craves.

ST PETERSBURG MUNICIPAL BOND PROGRAMME London, 5 December 1995

LONGORS, 3 December 1955.

The fields and rewards of investing it is Petersburg municipal debt - the tax, operational and legal issues providing broad insight into the development of the Russian capital masters - will be the locate of discussion at this half day business seminar to be hosted by the Government of St Petersburg. Speakers will include: Mr Anteloy Sobetus, Mayor of St Petersburg: Mr Anteloy Sobetus, Plast Deputy Mayor of St Petersburg: Mr Anteloy Zellinsky.

First Deputy Cheiman, Economic and Finance Comunities, St Petersburg: Ma Bels Salets,

Manual A. Recognition Processings. esunties Department, Ministry of Finance, Moscow and Mr Igor Kostikov Managing Director, AVK Securities & Finance.

WORLD TELECOMMUNICATIONS - THE COMPETITIONS YET TO COME London, 5 & 6 December 1995

loading high-level belocommunications strategy event, with apeakers and participants drawn from all over the world. This year the easies include: compating with the claminant incumberist, new forms of regulation; the argument for breaking into the local loop; the Incurringment, new terms or requesion, are sugarment as well as the hotel funds available to spirity the televis demand for it. The conference takes place at the Hotel Inter, Continental in London. Speakers include: The Rt Han Lord Young of Graffment, PC, Chelman of Cable & Wireless pic; Mr Jan Leeber, Meneging Director of Hennes Europe Relitel; Mr Andrew Matrix, Criter Executive of Clear Communications; Mr Steering Piot, Vice Chain Directi SpA, and Dr William Lo, Managing Director of Hong Kong Telecom IMS Ltd. unications; Mr Steatino Piol, Vice Chairman of

THE OUTLOOK FOR NATURAL GAS London, 11 & 12 December 1995

Ges is widely viewed as the fuel of the decade with production and use growing strangly worldwide. With the advantages of being seen as an environmentally triendly fuel and reserves that are set to out-step oil, will the gas business fulfill its widely held promise or are expectations being set too high? Speakers at this year's conference, arranged in association with international Gas Report, include: Dr Burckhard Bergmann, Member of the Executive Board, Ruhtgas AG; Mr Jean Vermeire, Director Gas Supply and Sales, Distrigaz SA; Mr Stephen Chesebro', President and CEO, Tenneco Ges; Dr Jaber al-Ment, Cheinnan, Catarifus and Mr Kent Josperson, President, NOVA Ges International. All anguirles should be addressed to: FT Conferences, 102-108

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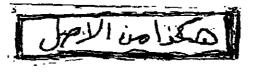
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exchange.

The Central Intelligence Agency has come under new and withering fire for what it has conceded this week were serious errors of judgment stemming from the penetration of its activities by Mr Aldrich Ames, the Soviet "mole" now in jail for life for treason.

The most damaging admission to Congress was that the CIA routinely passed on intelligence of an exaggerated Soviet military threat to the White House without warning that it

after being betrayed by Mr Ames to Moscow in the 1980s. That, in turn, probably influenced US defence procurement policies, including the decision to go ahead with the new F-22 fighter, the research and development costs of which exceed

\$2bn (£1.2bn) in next year's budget. Compounding the anger of many in Congress has been a letter from three former CIA directors, Mr William Webster. Mr Robert Gates and Mr James Woolsey, saying they should not be held "personally accountable" for what they came from tainted sources double agents still loyal to the
KGB who had been recruited
to replace those spies executed

mor of neith personally
accountable for what they
admitted was "a serious breach
in the integrity of the intelligence process".

Instead, their letter, sent to Mr John Dentch, the current director, pointed a finger of blame at Mr Frederick Hitz. appointed by Congress, for having "buried" in a 1991 report the extent of the dam-age cansed by Mr Ames.

The three can expect a testy welcome from the Senate intelligence committee when they testify next week. Senator Bob Kerrey of Nebraska, senior Democrat on the committee, said: 7 intend to make them regret attempting to influence" Mr Deutch by seeking "more favourable treatment" than

Senator Daniel Patrick Moynihan, the New York Democrat, went further by saying, "It's not too late to make the the CIA inspector general case for closing it down perma-appointed by Congress, for nently." Mr Kerrey, recom-having "burled" in a 1991 mending root-and-branch report the extent of the dam-reform, said the CIA needed "the organisational equivalent of a sex-change operation

Mr Deutch, like Mr Woolsey before him, has already disci-plined several present and former CIA officials over the Ames affair but is also facing criticism that his punishments have been too light. The mood of Congress, shared by left and right, is such that sanctions may be demanded against its

congressional reception for his plan to get the CIA further into the post-cold war area of industrial espionage, a course set tentatively in train by Mr Woolsey. Mr Moynihan commented acidly that it was not "honourable" to engage in "industrial spying, shoplifting

and credit card fraud". Japan sharply criticised the US last month following reve-lations that the CIA had bugged its representatives during the recent round of negotiations on the trade in cars. The fact that US trade officials insisted that the information gleaned was of little value did little for the CIA's reputation.

increase its direct financing of

Latin America hurt by currency policy

By Stephen Fidler, Latin America Editor

The single largest contributor to the volatility in gross domestic product in Latin America is "the region's tendency to commit itself to pegged exchange rate regimes", according to a controversial report published today by the Inter-American Development Bank.

The report suggests economic instability has cost Latin America at least one percentage point a year in growth and has sharply worsened poverty in the

region.

Release of the report, as part
of the bank's annual publication, Economic and Social Progress in Latin America, was delayed for a month amid heated internal debate in the bank.

The research, prepared by a team led by Mr Ricardo Hausmann, the bank's chief economist, has been criticised by some economists for using dubious methodology in drawing its conclusions.

Publication was also delayed as breaches of the bank's code of political correctness - in which member government

economic policies are criticised only in the most oblique terms

were ironed out. Between 1970 and 1992, a period which the report says does not reflect the beneficial impact of economic reforms of the late 1980s and 1990s, Latin America suffered more, longer and deeper recessions than industrialised countries.

Controversial IADB report tries to explain shortcomings in regional performance

Economic volatility - caused by terms of trade and capital flow shocks, inadequate mone-tary and fiscal policies, underdeveloped financial markets and other factors - has cost the region an average annual one percentage point of growth, the report says.

Volatility cost some countries more: Bolivia an "incredi-ble". 3.5 percentage points a year, Venezuela more than 3 points, and Ecuador, Nicara-

gua, Argentina and Peru more than 1.5.

This worsened poverty because the poor are the most vulnerable to economic instability. "If Latin America's macroeconomic instability had been more like that of the industrial economies, roughly 7 per cent of the region's population, or 25 per cent of the poor, would have been lifted out of poverty," the report con-

It says the volatility of the region's exchange rates is due mainly to problems in mone-tary policy and political insta-

bility.

Policy recommendations for implicit choosing governments include choosing regime. "For most countries in the region, this implies some form of flexibility either through managed floating or through adjustable pegs."

Overcoming Volatility in Latin America, prepared by a team led by Ricardo Hausmann and Michael Gavin, Office of the Chief Economist, published in Economic and Social Progress in Latin America, 1995 edition. Inter-American Development Bank. Washington DC 208 623 1000.



in Mexico City

Mexico's government has unveiled plans to reform its crisis-ridden 46bn pesos (£4.17bn) social security sector and increase domestic savings through more efficient use of pension funds. The proposals will form the basis of bills to

be sent to Congress in the next

The plans reject privatisa-tion of the pensions sector. But they call for the creation of individualised savings accounts, to be invested "productively" rather than just in government debt. These may be managed by investment societies, private or public, as the contributor chooses.

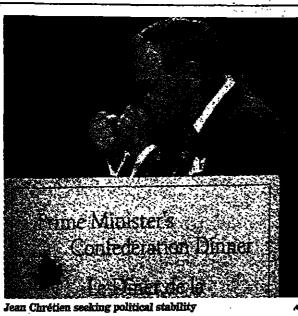
The reforms, a centrepiece of the 11-month-old administraMexican Social Security Insti-tute pension funds to be partly invested in private businesses. President Ernesto Zedillo said it was important "the funds accumulated in the new system of pensions are used to increase national savings and consequently national investment". He has argued that Mexico needs to increase

national income in the six years to 1994, if it is to grow fast enough to absorb an expanding labour force.
The reforms aim to eliminate

cross-subsidies between the various arms of the IMSS. In the past it has financed its deficit-stricken health services with pension contributions and channelled funds to projects domestic savings, which fell such as theatres and sports stadiums. The government will from 22 to 16 per cent of

the health sector while cutting the size of the IMSS workforce of 340,000. • These proposals are vague

and rather disappointing," said Mr Jonathan Heath, a Mexico City-based economist. "The permission they will give to the investment societies is an advance, but there are no clear guidelines about how invest,



AMERICAN NEWS DIGEST

Chrétien seeks end to acrimony

Mr Jean Chrétien, Canada's prime minister, has appealed to English-speaking Canadians to show generosity towards Quebec if their country is to remain in one piece. However, he also indicated in a speech in Toronto yesterday

that his government will try to thwart efforts by Quebec separatists to hold another independence vote on the heels of their narrow defeat in last Monday's referendum. "We have done it [vote on Quebec secssion] twice, and we cannot carry on doing it forever," the prime minister said. Meanwhile a handful of MPs representing the Bloc

Québecois, the official opposition in the federal parliament, may step down soon, Mr Lucien Bouchard, the BQ's leader, Depending on the outcome of by-elections, the move raises

the possibility that the rightwing Reform Party, whose base is in western Canada, could take over as the official opposition, giving it a higher profile and access to more parliamentary resources. The BQ currently holds 53 seats and the Reform Bernard Simon, Toronto

Talks offer hope for Nasdaq

The US Securities and Exchange Commission and the National The US Securities and Exchange Commission and the National Association of Securities Dealers have started preliminary talks which could produce a non-disciplinary settlement of the SEC's review of the Nasdaq stock market settlement of the SEC launched its inquiry into automate distributions a year ago, after market makers were accused in the finding to keep spreads between buying and setting product some The SEC is focusing on the market's rules and their enforcement. It has a the right to bring civil charges against NASD.

the right to bring civil charges against NASD,

Insiders suggest the SEC was impressed by NASD's rapid acceptance of recommendations proposed by the Rudman committee in September. It recommended greater public representation on the NASD and Nasdan boards, and a

separation of the disciplinary side from the operational NASD has written to members saying their fees will have to rise to cover the increased cost of regulation following the rise to cover the increased cost of regulation following the Rudman recommendations.

Maggie Urry, New York

Capital gains tax objections

Representatives of foreign companies are lobbying hard against a little known provision in the Senate budget reconciliation bill, which would lavy a 10 per cent up front tax on capital gains of "foreign persons" owning 10 per cent or more of the stock of a US corporation.

The only exception is when a foreign person is a "qualified resident" of a country with which the US has a tax treaty which specifies that capital gains shall not be taxed. The US has a number of treaties with no provision on capital gains, including Australia, Austria, Denmark, Greece, reland, Luxembourg; Norway, Switzerland and the UK - the

largest investor in the US. The Organisation for International Investment says taxing the Ofganisation to foreigners is contrary to widely accepted capital gains paid to foreigners is contrary to widely accepted international principles that only the country of residence of a shareholder should tax gains on stock sales. They say the provision would discourage foreign investment in the US and encourage foreign governments to impose similar taxes on US encourage foreign soveraments by the US treasury and a investors. The plan was opposed by the US treasury and a number of US industry groups. Nancy Duane, Washington

Colombian politician shot dead

Mr Alvaro Gomez Hurtado, a prominent Colombian Conservative politician and an outspoken critic of the government, was shot by two gunmen yesterday morning as government, was surely law faculty in the north of Bogotá. He died during emergency surgery not long after reaching a private clinic. An adviser to Mr Gomez was also killed in the



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staff falls ill, or meets with an accident it's not just their health, income and peace of mind that will be protected, it's your bottom line. Another new idea from a company that has been protecting valuables for nearly 300 years. BETTER INSURANCE FOR THE WORLDLY WISE

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IBM to invest \$1bn in France

International Business Machines, the US computer company which is also the world's largest full-range semiconductor manufacturer, plans to invest \$1.4bn expanding its chip-making facilities in Essones, France, and Burlington, Vermont. IBM joins other chip manufacturers across the world investing billions of dollars to increase capacity because of a world-wide scarcity of some common components caused by the rapid growth of the personal computer,

telecommunications and consumer electronics businesses. IBM will invest about \$1bn at Essones, one of its oldest European plants best known for making 16 megabit (million binary digit) direct access memories and high speed bipolar chips. It will install equipment for the manufacture of 64 megabit memories.

Some \$400m will be invested in Burlington in manufacturing equipment for microprocesors, controllers and multimedia devices able to code and decode moving pictures and sound for transmission over telecoms networks.

Car part makers target Japan

UK vehicle component makers have ended a two-week tour of Japan aimed at recovering the UK industry's share of the Japanese market. Twenty manufacturers held talks with vehicle and construction equipment makers throughout Japan and several companies secured orders.

Japanese car manufacturers, in an effort to reduce their costs, have becoming more open to the prospect of purchasing foreign components because of the strength of the yen.

Foreign pressure on the Japanese vehicle industry to increase foreign procurement has also made a difference to Japanese attitudes. Japanese car plants in the UK buy from UK suppliers, but this is the first UK mission by car parts suppliers to Japan.

Michiyo Nakamoto. Tokyo

Daewoo to build telecom HO

Daewoo of South Korea has won a contract to build the M\$700m (\$280m) headquarters for Telekom Malaysia, the partially privatised telecommunications utility. The new building, featuring a tower block of offices, an auditorium, food centres and a sport hall, is scheduled to in central Kuala Lumpur by 1998.

Some analysts have criticised the Telekom building project as too grandiose and a waste of corporate funds. An office building programme in Kuala Lumpur over the last two years has resulted in large tower blocks in some parts of the city. resembling Manhattan. Buildings under construction include twin towers which, when completed, will be the world's tallest office structures. Kieran Cooke, Kuala Lumpu

■ Taiwan's Great China Airlines has ordered its 12th 50-passenger Dash-8-300 turbo-prop commuter aircraft worth C\$12m (US\$8.7m) from Bombardier, the Canadian aerospace and transit equipment group. Robert Gibbens, Montreal

Fujitsu of Japan yesterday said it had won a Y1.6bn (\$16m) order from China for a client server system based on its FMV personal computers. The order, from China National Instruments Import and Export Corporation, is the first large order outside Japan for FMV PCs.

Reuter, Toky

■ Motorola of the US is to sponsor a joint product development laboratory in Beijing with China's State Science and Technology Commission. Motorola will hold a 50 per cent stake in the project to research and develop advanced computer technology based on its chips. Reuter, Beijing Reuter, Beijing Eleventh-hour pre-summit talks will attempt to remove obstacles to free trade plan

Apec to try again on farm trade

By William Dawkins in Tokyo, Guy de Jonquières in London and Nikki Talt in Sydney

Pacific Rim leaders' hopes of agreeing this month on decisive steps to implement their ambitious plan for free trade in the region seem likely to hinge on last-minute pre-summit negotiations between trade ministers.

Less than three weeks before the 18 leaders of the Asia Pacific Economic Co-operation forum meet in Osaka, Japan, on November 19, senior officials of their governments remain divided over politically sensitive elements of the

> Dr Mahathir Mohamad, Malaysia's prime minister, will attend the Asia Pacific Economic Conference summit in Osaka later this month,

Mr Hidehiro Konno, Japa-nese chairman of the summit working groups, said yesterday officials would make one final attempt to agree before trade ministers meet on November

16 and 17. If they failed, the ministers would have to try to settle the differences.

The Osaka meeting aims to approve a detailed blueprint for implementing the commit-ment by the last Apec summit, in Bogor, Indonesia, a year ago, to dismantle all trade barriers in the region by 2020 and by 2010 in advanced Apec

Officials of several governments say they fear any large trade from Apec. But the coun-

writes Kieran Cooke in Kuala Lumpur. Dr Mahathir has been an outspoken critic of

some aspects of Apec and refused to attend its first summit in Seattle hosted by President Bill

Clinton two years ago. Subsequently relations between Malaysia and Australia became

strained after Mr Paul Keating, the Australian

Dr Mahathir did attend a similar meeting in

Indonesia last year but raised strong objections to a communiqué setting out a timetable for

prime minister, described Dr Mahathir as a

recalcitrant for his non-attendance.

free trade within the grouping. He has

gaps in the blueprint would jeopardise its credibility. try is unwilling to go beyond its pledge in the Uruguay The thorniest issue, and Round world trade agreement

potentially the most embarrassing to Japan as summit host, is farm trade. Japan cannot guarantee to open its market rice market fully by 2010. Liberalisation is also opposed by farmers in China, South Korea and Taiwan. Most other Apec members

insist that the blueprint must involve full liberalisation of all categories of trade, and say that giving agriculture special treatment would invite similar demands from other sectors. Japanese officials say they are not seeking to exclude rice

tus to China, which does not belong to the WTO. China's MFN treatment has to be frequently raised concerns that Apec could

The issue is of particular

concern to Washington,

because the US administration

lacks authority to grant Most

Favoured Nation trading sta-

develop into a trade bloc dominated by its more advanced members, particularly the US. Dr Mahathir said he was satisfied that there would be no surprise decisions in Osaka as it seemed everybody had been consulted about a resolution likely to emerge from the meeting.

"We still think Apec should focus on the

Organisation.

than think exclusively about opening markets,' he said. Preparations for the summit have become bogged down over arguments about free market access in the grouping: Japan and South Korea have objected to further opening of their

problems of the small, weaker economies rather

renewed annually by the US Congress.

its pledge in the Uruguay The least contentious of the unresolved pre-summit issues to allow limited imports until is whether individual Apec 2001, after which it will hold members should be free to libnegotiations on further liberaleralise at their own speed, or isation in the World Trade whether there should be pressure on slower-moving coun-Another unresolved question tries to speed up. Japanese offi-cials say this point is a matter is whether each Apec member should extend the benefits of of wording. its liberalisation fully to all

Officials have agreed a draft "action agenda" to be pub-lished at Osaka. It proposes that each member start work immediately on liberalisation programmes in 15 areas, to be presented at next year's sum-

The officials have also agreed that each Apec member should bring "initial actions" to Osaka, to get the free trade process under way. But it is unclear that most leaders will do more than list trade measures announced since their Bogor meeting a year ago.

That would fall far short of a

recent recommendation by a group of Apec advisers that the leaders make a "down payment" on regional free trade by pledging to implement their Uruguay Round commitments in half the time currently

ICI plans \$400m plant in China

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Electric and the season

By Tony Walker in Beljing and Jenny Luesby in London

Imperial Chemical Industries, the UK chemicals group, yesterday signalled its intention to build a \$400m polyurethane plant in Shanghai to take advantage of the projected rapid growth of the Chinese market.

ICI's planned investment in Shanghai will be by far its largest commitment in China and reflects the growing importance of that market. The company expects sales of its various products in China to increase to \$725m annually by the year 2000 from the present \$220m.

ICI sales to China, Hong Kong and Taiwan are already

approaching \$1bn annually.
The company's representatives signed a letter of intent in Shanghai with Nippon Polyure-thane Industry of Japan and the local Shanghai Tian Yuan Chemical Works for the new plant which will be one of the world's largest polyurethane facilities.

It is expected to be completed early next century. China consumes about 6 per

cent of the global output of polyurethane, in a market which is growing at 12-15 per cent a year. Most of this is imported, since there are only a few domestic manufacturers. operating on a very small scale. Polyurethane is used for insulation in refrigerators and

in housing.
Mr Charles Miller Smith. ICI's chief executive, said the investment in the Shanghai plant is part of ICI's drive to strengthen its position in Asia where it expects to be generating a third of its global sales within 10 years. At present, the Asia market accounts for about 25 per cent.

ICI and its Japanese partner. in which the UK company is a 25 per cent shareholder, will hold 80 per cent of the joint venture, with the Shanghai Tian Yuan Chemical Works -China's oldest chloralkali company - accounting for the

remaining 20 per cent. Mr Miller Smith described ICTs sales projections in China as a "realistic expectation". He noted the company was already supplying 40 per cent of China's polyurethane needs. ICI also intended to be the leading foreign paint company in China with "a significantly larger business than now".

ICI recently invested \$30m in a paint manufacturing facility in southern Guangdong Province, and is planning a number of other such plants by 1997.

thane systems blending factory in Shanghai at a cost of \$9m to support its thrust into the China market. That facility is expected to begin production in mid-1996.

Mr Miller Smith said ICI had held back on large-scale investment in China until now. because the company was seeking first to establish a sound base to "cope with a much larger business". ICI planned to invest "sev-

eral hundreds of millions of dollars" in China over the next few years in possibly as many as half a dozen projects, several of which were at a stage of advanced negotiation. However, Mr Miller Smith added a note of caution, saying

that while there were many opportunities to be explored we have to grow profitably".

DuPont already has four manufacturing sites in the country, and another six have been announced, while Dow has five, with two more planned.

The German chemical companies have also been building up their Chinese operations rapidly. BASF only has one manufacturing site, but eight more are planned; Bayer has one with five more on the way. and Hoechst has two with six more announced

On Wednesday, ICI signed signed a general co-operation agreement with the Ministry of Chemical Industry which was designed to facilitate arrangements for licensing, technology sale and transfer, as well as

Prescription drug sales rise by 9%

By Daniel Green

Mahathir: Apec critic

World sales of prescription medicines rose to \$90.5bn dur-ing the first eight months of this year, nine per cent higher than for the same period of last year, according to a report published today. However, the rate of growth

is slower than increases registered earlier in the year. according to data from IMS. the specialist drugs industry consultancy.

The increase in sales for the

cent and for the first quarter it was 13 per cent. A year ago the rate of growth was just 4 per

first six months was 11 per

world's largest market and also one of the fastest growing. US sales for the first eight months of 1995 were up 10 per cent at \$35.1bn.

Japan, the second biggest market, grew at the same rate to reach sales of \$17.8bn, excluding exchange rate movements.

Sales growth in most European countries was overall slightly lower than for the first seven months of the year. The UK and Spain were the fastest growing markets, although the Spanish figures represent a recovery from low growth last year following cost control measures.

Among medical areas, blood The expansion is being agents overtook musculofuelled by sales in the US, the skeletal products in totalsales

World pharmacy drug purchases January-August 1995 (Sm)

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Cardiovascular	5,908	2,714	2,559	2,330	1,078	582	620	250	260
Alimentary/Metabolism	6,082	3,272	1,892	1,502	846 -	814	512	. 307	197
Central Nervous System	6.535	868	1,182	1,138	~ 515 ·	572	. 380	166	208
Anti-infectives	3.543	2.403	773	1,193	654	295	388	` 8r	152
Respiratory	3.947	1,599	1.170	746	344	824	306.	194	120
Blood Agents	1,731	1,618	439	580	293	75	163	67	54
Musculo-Skeletal	1.501	1.689	559	460	. 290 :	250:	162	57	. 68
Others	8,133	3,677	2,386	1,561	955	778	555	- 250	225
Total	37,380	17,840	10,980:	9,508	4,975	4,091	3,106	1 372	1,284
% Change**	· · 10	10	8	5	4	9	12	6	8

for the first time. This is likely to be at least partly because the blood agents sector includes the fast growing biotechnology products Epogen and Neupogen. which treat problems with red and white blood cells which can be caused, for example, by chemotherapy for the treatment of cancer. Both drugs were developed by Amgen, the US company.

In addition, sales of musculo-

skeletal drugs include anti-in- rose 4 per cent to \$5.04bn. flammatory products for arthritis that have lost patent protection.

They include Naproxen, which is made by the US company Syntex, itself taken over last year by Switzerland's

Blood agent sales were worth \$5.05bn in the eight months to August, up 11 per cent on the same period of 1994.

The two fastest growing

medical areas are in anti-infectives - which includes antibiotics and the fast expanding area of anti-virus drugs - and respiratory products, most of which treat asthma, the incidence of which has been growing rapidly.

Sales of anti-infectives grew by 16 per cent to \$9.5bn while sales of respiratory drugs grew Musculo-skeletal drug sales by the same amount to \$9.1bn.

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Cross-border ventures becoming more common McKinsey management consul- roles and goals with changing

By Ian Rodger in Zurich

Cross-border joint ventures Ernst. the only way for a western company to circumvent protectionist measures in an emereing market. In other cases they provide a a cheap method of testing the water in a new mar-

According to a study* of 49 such ventures, the success rate of cross-border alliances was only about 50 per cent. Many did not last for any great length of time, with one or the other partner usually taking over complete ownership.

Moreover, alliances between strong and weak companies rarely worked, and 50/50 ventures tended to work better than majority/minority ones. according to the authors. tants Joel Bleeke and David circumstances.

inate decision making and put its own interests above those of its partner or, for that matter, of the joint venture itself. Both partners tend to be worse off as a consequence.

When ownership is even, it is more likely that the joint venture will be set up as a separate entity with its own strong management," they adding that 50/50 deals built trust by ensuring that each partner was concerned about the other's success".

Two thirds of the alliances studied ran into serious managerial or financial trouble within the first two years, highlighting the need for flexibility to let them evolve their

"It is inevitable that the have become more common in "When one parent has a objectives, resources and rela-

recent years and are frequently majority stake, it tends to dom-tive power of the parents will | ICI is also building a polyuregradually change," Mr Göran Lindahl, ABB's executive vice-president

responsible for three joint ventures announced yesterday, defended this approach. "They have good people in Russia and the Ukraine but they lack processes, management, technology and money. Whether it is a 25/75 or a 75/25 venture does not matter. What matters is if you see it as a partnership to which you can both contribute. One and one should make

* Joel Bleeke and David Ernst: The Way To Win In Cross-Border Alliances, Harvard Business

that it has formed, ABB has a

51 per cent stake in this ven-

ture, with its partner, Moselek-

troshchit, taking the rest.

These circuit breakers are used

in transmission and distribu-

tion substations and are suit-

ABB in Russian cable deal

Asea Brown Boveri, the Swiss-Swedish power engineering group, has established two joint ventures in Russia to supply high technology cables and circuit breakers. The Zurichbased group believes sales of the two ventures could reach \$100m in two years.

Mr Göran Lindahl, ABB executive vice-president responsible for power trans-mission and distribution, said Russian demand for the type of cables to be produced by the joint venture should soon

ABB has taken a 75 per cent stake in the cable venture.

ABB Moskabel, with two Russian companies, Moskabelmet and Mosenergo, taking the rest. These companies now produce conventional 110KV and

220KV cables. ABB will bring its technology for cross-linked polyethyl-ene (pex) cables to the venture, and hopes this will quickly force a general conversion of this segment of the market to the pex technology.

Siemens of Germany and Alcatel of France are already present in the Russian cables market through joint ventures.

ABB will also bring advanced technology for gas circuit breakers to a second joint venture, ABB Moselektro.

able for severe environments.

• ABB yesterday announced formation of a joint venture in Ukraine to make medium- and high-voltage distribution and transmission equipment for the Ukrainian market. It will have 51 per cent of ABB RZVA. with the rest held by Rovenskii Zavod Vysokovoltnoi Aparatury, a Ukrainian switchgear maker. The venture will be based in Rovno and will employ 1,200 people.

Chile gloomy on

By Stephen Fidler, Latin America Editor

The chances of Chile joining the North American Free Trade Agreement soon are "not very bright", Mr José Miguel Insulza, the Chilean foreign

minister, has admitted. . But he said an agreement on linking Chile to Mercosur, the customs union comprising Argentina, Brazil, Paraguay and Uruguay, could be reached in months and perhaps before the end of the year. Chile and

Bolivia are seeking associate status in Mercosur, meaning they will not accede to the its

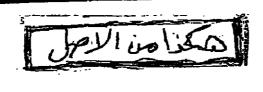
common external tariff. Chile has made it plain that it will not go ahead with negotiations over entry into Nafta without having first secured fast track" authority from the US Congress.

Without fast track, Congress will be able to revise the agreement and, according to Mr Insulza, "you end up negotiating twice". If fast track were not agreed by the end of

November, it would be likely to get tied up with the US election process. This meant that the issue could be reintroduced into Congress in 1997 at the earliest, he said.

Mr Insulza, speaking in London, said Chile might also have a so-called framework agreement negotiated with the European Union by March which could set the groundwork for free trade by the end of the decade. About 30 per cent of Chile's exports go to Europe. The EU is negotiating separately a similar accord with Mercosur, which may be signed next month

He said he viewed the various agreements differently. Mercosur was a true economic integration project for Chile and would cover issues such as infrastructure and energy integration, as well as full liberalisation of trade. Nafta and the EU accords were economic and trade accords. Apec, the Asian-Pacific grouping, was a multilateral arrangement like the



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FINANCIAL TIMES

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BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

IN BRIEF

Dresdner Bank advances 14%

reported a 13.6 per cent rise in operating profits to DM1.46bn (\$1.05bn) for the nine months to the end of September. Page 16

Norske Skog surges and plans Bruck buy Norske Skog, the Norwegian pulp and paper group, said it planned to buy Bruck, one of Austria's big-gest paper producers, from KNP BT of the Nethergest papes produced, worth more than NKrzbn (\$320m). It reported a 10-fold increase in nine-month pre-tax

Montell's market dives in third quarter Montell, the world's largest producer of polypropyl-ene, reported a rapid decline in its market during the third quarter, cutting operating profits to \$5im, down from \$219m in the previous three months.

Freightliner, the US truck maker owned by Mercedes-Benz, should become the main force consolidating the German group's position as the world's biggest truck producer over the next two years.

Financial groups begin move into Brazil for many foreign financial institutions used to doing business with Brazil from London or New York, the time has come to open offices on the

HK Telecom improves 14.8% in first half Hongkong Telecom, which lost its telecoms monopoly for the colony in July, began the new era of competition with a 14.8 per cent rise in interim net profits to HK\$4.8bn (US\$621m) for the six months to

Telecom New Zealand, which is 50 per cent owned by the US phone companies Bell Atlantic and Ameritech, benefited from the steady expansion in cellular and traditional telephone services in the first half to increase earnings by 15.5 per cent to

Shell shares slip on oil price warning Shares in Shell Transport and Trading fell 16%p to 729p after the company predicted continuing pressure on its main operating activities. Mr John Jennings, chairman, said crude oil prices could remain in the current range of \$12-\$18 a barrel for the benchmark Brent Blend for as long as 10 years.

Market concerned as Sainsbury stumbles Market concerns that J. Sainsbury, for more than a decade the UK's biggest and most successful food retailer, might be losing its touch lay behind a fall in the group's share price after it reported disappointing results. The group's sales, margins and marketing have all contributed to the worries. Page 22

For production reasons, stories and companies listed on Page 16 will appear instead on Page 17 in some copies of today's edition.

6 PC

15 IVax

6 Johnson & Higgins

Leighton Mercedes-Benz

Mentill Lynch

Montedison

Montell

Dresdner Bank, Germany's second largest bank,

profits to a record NKr1.48bn. Page 16

US truckmaker to bolster Mercedes' lead

ground. Page 18

September 30. Page 20 Steady growth lifts Telecom New Zealand

NZ\$338m (US\$221.5m). Page 20

Companies in this issue

Akza Nobe Amdahl Amgen Asea Brown Bover Au Bon Marché Azlan **Bonny Products** Booz, Allen & Ham'tn

Cluff Resources Cooper (Frederick) Daewoo Dofasco

DuPont Endesa Flercher Challeng Fokus Benk Freightliner Furukawa Electric Goldman Sachs

Norske Skoa North West Wate Pacific Dunlop Robert Fleming Ronin Royal Dutch/Shell Sainsbury (J) Sumitomo Electric Sumitomo Meta Syntax T&N Thomson Corporation

Time Warner

20 United HealthCare 16 Virago

FT-SE Actuaries Indicas

20 Uni Storebran

Hafslund Nycomed

Market Statistics

lenchmark Govt bonds Bond prices and yields Dividends announced, UK BMS currency rates Fixed interest indice FT Sold Mines Index

FT/SMA inti bond syc

Foreign eachange London share service Managed funds service Money markets New Inti bond issues New York share service Short-term int rains US interest rates World Stock Markets

Chief price changes yesterday CEP Credi Nation National Simila Sucz Palis \$74 + 49 \$16 + 17 739 + 38 419 + 24 191.9 + 7.3 550 FORCE LYOTOPESS TORCEO (Yes) TORYO (Yes)
Fileson
Sakiss
Sakiss
Bata Chem 847
Innuisu (No. 584
Mazzin Metor 350
Machi Figliasti 400
Tatara Sharo 957
MOREA MOREA (FIRCS)
Planes
Dab Hwa isd 6.95
Giorimo Ind 8.85
Mari Hiling Hang 4.325 1.48 -3.15 -0.61 -

COMPANIES & MARKETS

Friday November 3 1995

Kerkorian prompts Chrysler review

By Richard Waters in New York

Chrysler yesterday launched a thorough review of how it manages its relationship with its largest shareholders and how control over the company is exercised. It said the move had been prompted by questions raised in the past two weeks by Mr Kirk Kerkorian and other shareholders. Among issues to be considered are "cor-

porate governance procedures and board membership", Chrysler said after a board meeting yesterday. The review, to last three months, would decide whether "incremental changes would be in the long-term best interests of the company and all of its shareholders". The unusual and sweeping examination

marks Chrysler's first response to a request a week ago from an ally of Mr Kerkorian, its largest shareholder, for three board seats. Mr Jerome York, a former Chrysler finance director, also asked

use of its cash. The review reflects comments made by other large shareholders during an intensive series of meetings called two weeks ago by Mr Robert Eaton, Chrysler's chairman, to drum up support against Mr Kerkorian. The Las Vegas-based investor, with about 14 per cent of the company's shareholders against abusive takeover tacshares, tried unsuccessfully to mount a

recently attempted to use his large holding

to exert pressure on its board. Referring to those meetings, Chrysler said yesterday "other people were asking similar questions, so we decided it was a the company to relax its anti-takeover defences and to set up a committee to consider whether it was making the best gave little indication it would accede to Despite announcing a review. Chrysler gave little indication it would accede to any of Mr York's requests. Mr Eaton repeated recent warnings that this would not necessarily be in the interests of all

of the company's boardroom practices buy-out of Chrysler in April, and has more control of the company without paying a premium". Other large shareholders have generally been supportive of the Chrysler board in its tussle with Mr Kerkorian though they have welcomed the concessions he has forced out of the company, including three dividend increases and

two share buy-backs.

Mr John Neff, who managers Vanguard's Windsor fund, one of Chrysler's biggest shareholders, said of the Kerkorian pressure: "I thought it was positive for a while – it did focus them on shareholder value.

Mr Neff said he had not asked Chrysler to review its corporate governance arrangements, and said the Kerkorian pressure had gone far enough.

The PC looms over consumer electronics groups as they struggle with low-cost competitors

Learning to run faster in order to stand still

Il it takes is a glance at the recent share price performance of Sony, Philips and Matsushita to realise that all is not well in the consumer electronics industry.

Philips' shares fell last week when the Dutch group amnounced a steep decline in consumer electronics profits, shortly after Japan's Matsushita disclosed a substantial fall in audiovisual sales. Sony's share price has faltered on fears that it will report a net loss in next week's second-quarter results. Optimists argue that the indus-

try will recover when the next hot new product - the digital video disc (DVD) systems which combine the functions of audio CDs, video cassettes and computer discs - arrives next autumn. Pessimists suspect that the difficulties mark the start of a long-term decline when personal computers will steadily replace conventional electronics products.

"Consumer electronics has had decades of growth as a leading edge industry," says Mr Edward Hadas, electronics analyst at Nat-West Securities in London. These companies have got to focus on the fact that growth will be much slower in the future and they're now a lagging industry

The PC phenomenon could scarcely have been worse timed for the leading electronics groups, which include France's Thomson, Japan's Hitachi and Low-cost competitors from

South Korea, Taiwan and China have locked them out of the have imposed intense pressure on prices in North America. Japan and Europe at a time when

VCRs and CD players, the prod-ucts that fuelled the industry's growth in the 1980s, have hit

maturity. Japanese and European manufacturers have cut costs to improve competitiveness. Philips and Thomson have also, somewhat belatedly, increased investment in design to try to achieve the premium status of Sony. But competitive pressures are so intense that the large groups have, according to one Sony executive, had "to run faster just to stand still".

The situation has worsened this autumn. Demand has weakened in the three key markets of the US, Germany and Japan fuelling fears that several groups are carrying high stocks. There are occasional pockets of

growth in conventional consumer electronics.

Widescreen televisions with cinema-scale screens have become so popular in Japan since their launch in 1992 that about 3m widescreens sets will be sold there this year, according to the Electrical Industry Association. However, sales of PAL-Plus televisions, the European equivalent of widescreen, have been more

The only product that seems capable of revitalising the electronics market is DVD. But its lannch has been hannted by industry rows over technical specifications. The threat of a DVD format war was averted this summer when Sony and Philips greed to thrash out a common format with their rivals, but the talks are dragging on. Unless they are concluded within the next few weeks, DVD's launch may have to be delayed from

Sceptics suspect that DVD may

expectations. One worry is that it will not be tempting enough for consumers. The new discs offer a similar improvement in the visual quality of films, compared with video cassette, as audio-CD did against tapes and vinyl. But the first DVD systems will not

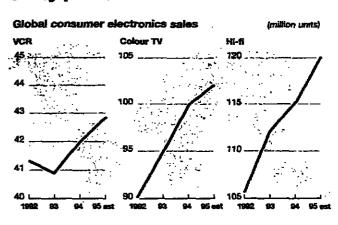
have a recording facility, one of VCR's main selling points. However, the chief concern is that no new electronics products will have the same impact on sales as colour TVs or audio-CDs, because they no longer hold the same allure for consumers compared with innovations in related sectors such as PCs and mobile

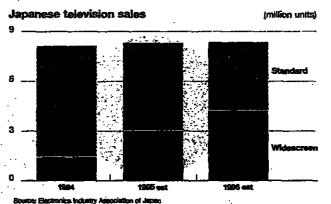
These products are challenging the share of consumer expendi-ture commanded by electronics. Competition is likely to intensify with developments in the new generation of multimedia PCs, which are used for entertainment and information purposes. As the audio-visual quality of these PCs improves, they will increasingly be used for watching TV and playing music, eventually replacing the TV set as the main electronic product in the home.

There are opportunities for consumer electronics companies to diversify into the multimedia PC market, Mr Yoshiharu Izumi, electronics analyst at UBS Securities in Tokyo, believes that the company which invents the industry standard for enhancing the television and video functions of PCs will "gain a huge advantage over its rivals". Japanese groups have been

diversifying into new areas such as this for some time. Sharp has had great success with its liquid crystal display technology. Sony is one of the world's largest man-

Fuzzy picture





Matsushita managed to compen- as Finland's Nokia did with sate for the decline in audio-vi- mobile phones. The thrust of sual sales in the first half, with a healthy increase from electronic

components. The electronics groups are expanding into computing and telecommunications.

They have had some success with mobile phones and Sony's first foray into video games has been a triumph. It has sold over Im of its PlayStation systems since its launch in Japan last Christmas and has virtually sold

out in the US and UK. But the consumer electronics companies did not move onickly or aggressively enough into tele

their early 1990s expansion was entertainment. Sony has since incurred heavy losses on its film interests. Matsushita sold control of MCA, its entertainment group, last winter.

The electronics groups now have to make up for lost time in the fast-growing telecommunic tions and computing markets. "They've got a lot of catching up to do," said Mr Hadas. "But we're not looking at terminal cases. On a chronological scale these guys are 40, not 80. There's still life in

Alice Rawsthorn Lex, Page 14

Nissan sees return to full-year profit

By Michiyo Nakamoto in Tokyo

Nissan, Japan's second largest automotive group, yesterday said it expected to post a fullyear profit for the first time in two years. The parent company should post the first sales increase in four years and return to the black.

Although overseas sales have een sluggish because of the high yen, domestic sales and profits have been lifted by a revamped product range. This has helped it win market share at the expense of other automo-tive groups, notably Toyota. Amid intense competition, Nissan added 0.8 points to its market share over the period to 21.7 per cent, while Toyota slipped below the crucial 40 per cent mark it has long maintained.

During the first half, Nissan

posted an operating profit for the first time in four consecutive six-month periods. At the recurring level (unconsolidated pretax), the company made a loss of Y8.8bn (\$85.4m). However, this was considera-

bly lower than the Y57.8bn loss in the previous first half and much lower than expected. Nissan's shares rose 5.3 per cent to Y736 in a rising market.

Nissan's sales increased 9 per cent from Y1,569bn to Y1,712bn. Buoyant demand for its remodelled luxury saloons, the Cedric and Gloria, proved particularly profitable since the margins on these cars are significantly higher than lower-range saloons. A 22 per cent rise in domestic sales value exceeded the 20 per cent rise in unit sales.

Cost-cutting measures contributed significantly to Nissan's better performance. In the first half, the company shaved Y100bn off costs and expects to reduce them another Y30bn in the second half. Overseas, Nissan did well in

the US, where unit sales rose 2.5 per cent in a sluggish market. However, Mexico continued to be a problem area. Europe was more difficult for Nissan which suffered from the high yen. Sales in 17 European countries dropped 3 per cent in the nine months to September.

For the full year, Nissan expects to increase group sales by 4 per cent to Y3,540bn from Y3.408bn. It forecasts recurring profits of Y25bp compared with a Y61bn loss and break-even at the net level. The company said this was a conservative forecast and that it was likely to make a net profit as well.

Third high-level resignation from Apple as Eilers leaves

in San Francisco

Apple Computer's number two executive. Mr Dan Eilers, who had been responsible for lifting the personal computer company's share of the world market and overcoming forecasting and supply problems, has resigned unex-

Mr Eilers, 40, had been with Apple for about 13 years. Earlier this year he was appointed senior vice president of worldwide marketing. His new role was, however, essentially that of a chief operating officer with broad responsibilities for strategic and operational issues, reporting directly to Mr Michael Spindler, Apple chief executive.

His departure marks the third high-level resignation at Apple this year. Just a month ago, Mr Joseph Graziano, Apple's chief

resignation. Earlier this year. Mr Ian Diery, executive vice-president, was forced out of the com-

Apple explained that Mr Eilers' position had been eliminated as a result of a reorganisation of mar-keting responsibilities that will give the company's regional operations in the Americas, Europe and Asia greater indepen-

responsibility for sales and mar keting strategy will be placed within the three geographic business units, taking over from Mr Eilers' worldwide marketing organisation.

It was unclear, however, how the marketing reorganisation will help Apple overcome problems in forecasting demand for its prodchronic shortage of components.

financial officer, announced his The shortage has left Apple unable to meet demand for its Macintosh computers over the past six months. Industry analysts were sur-

prised that Mr Eilers was not offered a new position at Apple. There was some speculation that Mr Eilers may have been forced to resign if he sided with Mr Graziano in a proposal to seek a buyer for Apple. That proposal was rejected by Mr Spindler and the board of directors last month.

Senior Apple executives were not available for comment. In a Spindler said that the latest reor ganisation is a refinement of Apple's "market segmentation" strategy under which the company is aggressively pursuing sales in segments of the the consumer, education and commeructs which have created a cial markets where Apple is

BP sells refinery for \$235m

By Robert Corzine

British Petroleum began the restructuring of its worldwide refining operations with the sale yesterday of its Marcus Hook refinery in the US to Tosco, the US refining group, for \$235m

BP is to take a charge of \$385m in its third-quarter results, due on Tuesday, to cover book value losses and potential environmental liabilities at the refinery. located near Philadelphia.

Mr Rolf Stomberg, chief executive of BP Oil, the group's downstream division, said: "This is the initial step in a programme to reposition BP's international refinery network and to make it globally competitive."

Chronic overcapacity in the

international refining industry ther changes to its refinery net has eroded margins. Refiners in the US have complained that margins have fallen to the lowest level in 20 years.

The \$235m sale price for Marcus Hook includes £75m for the refinery, nine product terminals and pipelines in five north-eastem states. Tosco is paying an additional \$160m for stocks of crude oil and refined products. About 500 service stations will continue to sell RP-branded pet-rol in the region. Tosco has

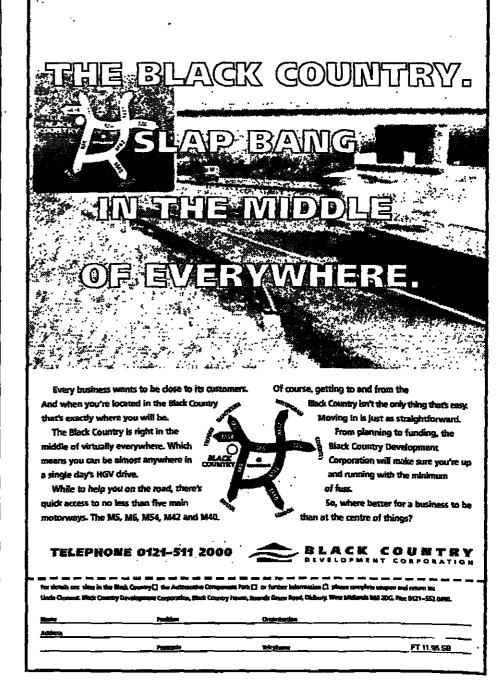
agreed to help develop the BP The sale, which should be completed by the end of the year, will reduce BP's worldwide refining capacity by about 10 per cent. It has triggered speculation that the company will announce furwork in the US and Europe.

The company's Alliance refinery at Belle Chasse in Louisiana is said to be among its best in the group. But there has been speculation about the future of the refinery at Lima, Ohio, one of two such facilities that BP operates in the state.

Mr John Browne, the chief executive of the group, is known to be sceptical about the viability of refineries that are not among the best performers in the indus-

Senior BP executives believe that unlike petrochemicals, there is little proprietary technology that can be brought to bear to give refineries a competitive

Shell results, Page 22

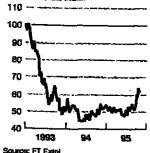


EUROPEAN NEWS DIGEST

Imaging division boosts Hafslund

Hafslund Nycomed

Share price relative to the Oslo SE index



Hafslund Nycomed, the Norwegian pharmaceutical group which plans to merge with Ivax of the US, yesterday reported a 58 per cent increase in pre-tax profits in

the first nine months of the year on the back of strong sales growth for its flagship diagnostic imaging products. Pre-tax profits rose from NKr1.01bn in the same period last year to NKrl.59bn (\$255m). Group sales jumped from NKr5.3bn to NKr7.2bn, largely driven by sales in Nycomed's imaging division, which surged from NKr1.9bn to NKr3.8bn. The sales

growth reflected higher sales of contrast agents - injected agents used to improve x-ray images - through the company's own marketing network, and the acquisition last year of the diagnostic imaging business of US-based Sterling Winthrop. Halslund said growing competition from rival producers and the increase in purchasers' muscle as a result of mergers by customers had led to narrower margins for imaging products. But it said this had been offset by strong sales growth at Nycomed. The imaging division's operating profits rose from NKr1.15bn to NKr1.78bn. Operating profits in the pharma division slipped, however, from NKr467m to NKr435m as sales

fell from NKr2.48bn to NKr2.4bn. The results follow the announcement last month that Miami-based Ivax and Hafslund plan to merge, creating a group called lyax-Nycomed with market capitalisation of \$6.5bn and combined 1995 turnover of more than \$2.5bn. It would be the world's leading producer of unpatented generic drugs. Hafslund's energy division, which lifted operating profits from NKr177m to NKr210m, is excluded from the

merger and will be spun off to Hafslund shareholders. The merger comes at a time of considerable public debate in Norway over foreign ownership in Norwegian companies. The Ivax-Nycomed deal has been raised in parliament, but so far reaction has been muted, reflecting the perception that the merger is a marriage of equals, not a takeover. Hafslund shares rose sharply after the merger announcement, but have since reverted to levels around those prior to the deal.

Trelleborg jumps to SKr3.17bn

Trelleborg, the Swedish mining and metals group, said profits rose almost six-fold to SKr3.17bn (\$479m) in the first nine months. The increase was driven by higher metal prices and a SKr3bn capital gain from the sale of the group's 28 per cent stake in Canada's Falconbridge mining concern. The results would have been even higher if the company had not unexpectedly made two one-off charges totalling SKrl. 1bn. One charge covered the early redemption of property leases; the other a write-down of mining assets to reflect its view of

lower long-term metal prices.

Excluding one-off items, profits rose from SKr272m to SKr1.20bn, reflecting a strong rise in copper, zinc and lead prices, and lower financial costs. Underlying sales rose 17 per cent to SKr15.8bn. Mr Kjell Nilsson, managing director, said the group expected demand to remain strong in the final quarter. But he said copper prices had weakened and expressed concern about the possible impact on demand of reduced German construction activity.

Christopher Brown-Humes, Stockholm

Solid gains at Uni Storebrand

Uni Storebrand, Norway's leading insurer, said its recovery continued in the third quarter, with nine-month profits rising almost six-fold from NKr223m to NKr1.28bn (\$205m). Operating profits rose from NKr1.45bn to NKr3.17bn. Non-life profits climbed from NKr431m to NKr1.06bn, mainly because of a NKr531m rise in investment income. The group's loss ratio improved, despite a NKr147m charge to cover claims from June floods in the south-east of the country, and premiums rose 7 per cent to NKr5.37bn.

In life insurance, operating profits increased from NKr1.45bn to NKr2.29bn even though premiums fell 10 per cent to NKr3.88bn because of a fall-off in single life annuities. Net investment income was NKr733m higher than a year ago. Mr Aage Korsvold, chief executive, said the third quarter -

when group profits rose from SKr187m to SKr500m - was particularly pleasing. However, he warned the group's fourth-quarter figures were traditionally weaker.

Endesa buys 7% Airtel stake

Endesa, the state-controlled electricity utility, said it had bought 7 per cent of mobile phone operator Airtel from Fuerzas Electricas de Cataluna. The group said it had paid Pta4.2bn (\$34.3m) for the stake. Endesa's subsidiary Endesar, which specialises in diversification operations, later plans to sell 1.8 per cent of Airtel to other companies which are part of, or associated with, the Endesa group. AFX News, Madrid ■ An Bon Marché, the French retailer, posted net profits of FFr225m (\$45.8m) in the first half, compared with a net loss of FFr28m a year earlier. Net profit on ordinary activities fell from FFr290m to FFr261m. Fokus Bank, the Norwegian bank privatised last month after four years in a government rescue scheme, reported nine-month operating profit after loan loss provisions of

NKr415.8m (\$66.6m) against FFr244m a year earlier. This included extraordinary costs of NKr16.9m in connection with

Sharp fall at Montell after weak demand :

By Jenny Luesby

Montell, the world's largest producer of polypropylene, yesterday reported a rapid decline in its market in the third quarter, cutting operating profits from \$219m in the previous three months to \$61m.

The company, launched in April as a joint venture between Montedison of Italy and Royal Dutch/Shell, said the third quarter was traditionally the industry's Shares in Montedison fell

L28 to L1,071 yesterday. Montell's customers had bought less than usual this summer as they ran down stocks built up earlier in the year as a hedge against rising petrochemical prices. Petro-chemical prices have been falling since May. Polypropylene demand had also been hit by a temporary halt in imports to

Together, these factors had triggered a decline in volumes and prices that had been ted", said Mr Peter Vogtlander. chief executive. Montell has a market share of about 18 per cent of global sales in polypropylene.
Its third-quarter sales of

\$903m, down 17 per cent on the \$1.09bn recorded in the second quarter, were nonetheless up 25 per cent on the pro forma quarterly average for

This was despite reductions in its US output, caused by the planned shutdown of a plant at Lake Charles in order to expand its capacity, and an unplanned closure at its Bayport site.

However, in Europe, the group had been forced to cut its output "significantly", said Mr Vogtlander, "to be more in line with demand".

This had brought home the need for further restructuring in the industry and a cautious approach to expansion, he

However, he believed the decline was only temporary.
"I remain positive about the prospects for next year as demand and inventories return to normal levels," Mr Vogtlander said. This ties to with forecasts made by other petrochemical producers, and analysts, of improved demand next year.

Hopes that there would be some recovery in the petrochemicals market in the fourth quarter have now faded.

Dresdner Bank advances 13.6% at operating level

Dresdner Bank, Germany's second largest bank, yesterday reported a 13.6 per cent rise in operating profits to DM1.46bn (\$1bn) for the nine-months to end-September.

The strong percentage increase of the results, which was in line market forecasts and which followed a decline in the first six months, largely reflected weakness in the same period of 1994. The year-earlier figures were affected by the downturn in bond markets. However, the third quarter

ling from the same period in The interest surplus fell 4.4 per cent in the nine-month period to DM4.65bn, hit by a fall in interest rate margins by

showed a strong increase, with operating profits almost dou-

per cent. The results from Dresdner, whose chairman is Wolfgang Röller, were lifted by lower risk provisions, which fell 45 per cent to DM487m. The bank also benefited from strong results from its financial operations. These made more than DM500m, helped by higher profits from bonds trading and significantly lower

German banking analysts

were generally unenthusiastic about the results, which fell into the middle range of fore-casts. Ms Annette Müller, at DG Bank, said "the figures are by and large as expected, although one could not detect a significant rise in income". She said the fall in the interest surplus was seen as a negative factor. Analysts also said it was unclear how the acquisition of Kleinwort Benson, the UK merchant bank, would 0.19 percentage point to 1.48 affect the year-end results.

outlook for the German economy. In contrast to some economic forecasts, it predicted a rebound in the economy next year after an estimated rise in gross national product of 2.5 per cent in 1995.

However, Dresdner Bank also issued a warning about continued weakness in labour markets, adding that current "economic growth is insufficient to create new employ-Dresdner's results were the

latest in a series of mildly disappointing banking figures. The nine-month earnings reports by Deutsche Bank. Commerzbank and Bayerische Vereinsbank suggest that profit margins in the German banking sector remain under intense pressure, a trend confirmed yesterday by

COMPANY PROFILE: DRESDNER BANK

\$11.8 bn Market cap Frankluri Main listing 17.1, Historic P/E

3.6%

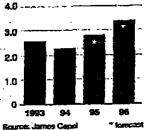
Earnings per share 2.3 (1994) Current share price 37.78 Share price relative to the DAX

1993

The increases in nine-month figures were in almost all cases attributable to lower loan loss



Estaings per siture (DM)



At Deutsche Bank, which reported last week, operating profits were up 2.6 per cent at DM3.23bn.

Norske Skog plans European buy as profits surge

Norske Skog, the Norwegian pulp and paper group, yester-day said it planned to buy Bruck, one of Austria's bigge paper producers, from KNP BT of the Netherlands in a deal worth more than NKr2bn (\$320m). The move came as it reported a ten-fold increase in nine-month pre-tax profits to a record NKrL48bn.

The deal marks Norske Skog's debut in the European coated magazine paper market and will strengthen its news-

Mr Peder Lovenskiold, finance director, said Norske Skog could produce 1.9m tonnes of newsprint and uncoated paper a year, but had lacked a presence in the light-weight coated (LWC) magazine

"We wanted a third leg in publication papers and felt LWC had very positive growth prospects," he said, adding the group would seek to expand its Norske Skog will initially pay NKr300m for Bruck and

print business. It is the group's assume NKrl.8bn of debt. Up first international acquisition. able if Bruck's profits exceed targets over the next three

Bruck is the only Austrian producer of LWC and one of two newsprint producers. It can produce 220,000 tonnes of LWC a year and 115,000 tonnes of newsprint. In the last five years, about NKr2.5bn has heen spent upgrading the plant, expanding its product range and improving quality.

Norske Skog's stronger ninemonth figures reflect a sharp recovery in pulp and paper

Akzo Nobel

prices, particularly since mid-1994. The upturn drove operating revenues up from NKr6.5bn to NKr9.1bn and increased operating profits from NKr467m to NKr1.58bn.

The company said all business areas improved, excluding sawn goods. Operating profits at the paper unit rose from NKr343m to NKr1.04bn, and the fibre division raised profits from NKr70m to NKr503m. Norske Skog expects the market for newsprint and magazine paper to remain firm, with high utilisation rates,

partly because of limited new

capacity. It also expects a strong pulp market in 1996. seeing current resistance to higher prices as the temporary effect of inventory cut-backs.

The market reacted positively to the announcements. marking the group's A shares up NKr6 to close at NKr183.5. Outside Norway. Norske Skog has a newsprint plant at Golbey in France - a greenfield site development rather than an acquisition. The group spent NKr713m on the plant in the first nine months.

Akzo shares tumble 4% on flat third-quarter result

Share price relative to the AEX index.

By Ronald van de Kroi

Akzo Nobel, the Dutch chemicals group, turned in vir-tually flat net profit of FI 324m (\$204m) for the third quarter, reflecting lower operating results at its two biggest businesses in terms of sales, chemicals and coatings.

The results were well below most analysts' forecasts of between F1360m and F1380m, sending the company's shares down 4 per cent to Fl 172.80 on the Amsterdam stock exchange

Akzo blamed the static performance on the guilder's strength, the rise in raw material prices, and costs incurred by the closure of its largest US

The quarterly figure, barely changed from Fl 322m a year earlier, lifted nine-month results before extraordinary items by 11 per cent to Fl 1.07bn.

The company repeated forecasts of higher full-year results before extraordinaries. Mr Syb Bergsma, finance director, described 1995 as a year of moderate growth and one of adjustment to higher raw material prices for Akzo Turnover in the third quar-

ter fell 3.6 per cent to Fl 5.2bn. The decline was the combined result of currency movements, divestments, and a 2 per cent contraction in volumes. Nine-month sales dropped

noted that, compared to last year, the negative translation effect [of currencies] on sales from Fl 16.8bn to Fl 16.2bn, but for the January-September Mr Bergsma said "it should be period was almost Fl 1bn".

1994

even in businesses where operating profits rose, Mr Bergsma said. "Pharmaceuticals is our most internationally-spread business and therefore suffers most from translation effects." The sector also continues to feel the effects of efforts by western governments to rein in health care spending and medi-cine prices. Nevertheless, oper-ating profit rose from F1-171m

The dollar's decline was felt UK contraceptive sales.

Akzo Nobel said it was too early to say whether its sales of contraceptive pills in the UK had suffered from a controversial government warning in October against certain types of pills, including those made by the Dutch group. The company generates some Fl 60m in turnover from to Fl 146m.

In chemicals, most businesses units put in better performances, particularly the pulp and paper chemicals busiin part by the extra staff and

salt mine in New York state ahead of its shut-down. The mine was closed in autumn because it was gradually filling with water. Overall, operating results in chemicals slipped from Fl 163m to Fl 145m

overtime payments needed to

speed production at the Retsof

in the quarter.

Coatings continued to feel the effects of tight margins caused by fierce competition, especially in the UK. The sector's results fell from Fl 169m

Referees force Eurotunnel to play by the old rules

The operator's failure to improve its deal with SNCF and British Rail was a big blow, says Andrew Jack

the cross-Channel rail ✓ link, may not have lost the war to avoid a huge financial restructuring, but international arbitrators may have imposed on it an extremely damaging tactical defeat.

The group had pursued British Rail and SNCF, its French counterpart, on a series of grounds. It argued that the circumstances in which it had to operate had changed substan-tially since the contract between them was signed in 1987, and it should have the

right to renegotiate the terms. Failing this, it wanted either to be able to increase tariffs levied on the railways per pas-senger carried through the tunnel by 55 per cent, to raise at in accordance with normal hope by ruling that it had lim-least an additional FFr3bn practice. In the middle of Octo-ited rights to claim compensa-(\$610m) a year over an initial period of operation of the tun-nel. The alternative was a oneoff payment of FFr20bn in com-Rather than risk long court

battles over any disputes, it agreed in the original contract to take any dispute to arbitration, and to use French law as the basis for a decision - even though the group operates on both sides of the Channel After the decision was taken in July 1993 to seek redress,

three arbitrators were selected jointly by the disputing par-ties, and their work was overseen by officials at the Interna-tional Chamber of Commerce,

practice. In the middle of October the arbitrators reached their conclusions, which were then scrutinised by the Chamber's International Court of Arbitration before publication on October 31.

Eurotunnel had argued that as a "public service conces-

sion" established by the two national governments, its objections should be judged under French administrative law. Instead, the arbitrators ruled that the contract should be considered under the corpus of private law - and then found against the company on most grounds.

The arbitrators allowed Eurotunnel some glimmers of

tion against the railway The first was against British

Rail, for delays in the provision of infrastructure, notably the failure to construct a high-speed rail link which could cut 30 minutes off the three-hour journey between London and Paris. They ruled there should be compensation, but only for the first year for which the tunnel was open. The second relates to delays

in meeting the original contractual requirements - of a full Eurostar service of 15 trains a day through the tun-nel from the time of starting, which itself was delayed for

more than a year. The railway governments, as part of its companies said they had long acknowledged they might be

held accountable on this issue. The arbitrators will now nominate a panel of experts to quantify the extent of these damages, with a report of its conclusions expected after six

eanwhile, Eurotunnel is pressing ahead with other parts of its restructuring, including - in the next few weeks - a likely referral to the International Chamber of Commerce of its disputes with the tunnel's building contractors.

It is also talking to its bankers, and to the French and UK

efforts to introduce what Mr Patrick Ponsolle, the joint chairman, calls a "pain-sharing scheme", an outline of which should be ready in January. It predicts revenues should

be boosted by recent price cuts on Eurostar, the passenger rail service operated by the railway companies. The cuts appear to be boosting passenger volumes through the tunnel and hence Eurotunnel's commission. Its hope is that these tariffs will be sustained, and not simply run as a promotion for a few

But as the board prepares for its November 10 meeting to consider the 220-page ruling. the mood is not optimistic.

Templeton

Templeton Global Strategy Sicav Société d'investissement à capital variable Registered office: Centre Neuberg, 30, Grand-rue, L-1660 Luxembourg R.C. Luxembourg B 35117

Shareholders

Notice of Annual General Meeting of

Notice is hereby given that the Annual General Meeting of Shareholders (the "Meeting") of Templeton Global Strategy Sicav (the "Company") will be held at the registered office of the Company on November 30, 1995, at 11.00 a.m., to consider the following agenda:

1. Presentation of the Report of the Board of Directors.

The second secon

2. Presentation of the Report of the Auditors. 3. Appraval of the Annual Accounts of the Company for the accounting year ended June 30, 1995. 4. Discharge of the Board of Directors and of the Auditors.

5. Re-election of the following ten present Directors: Charles E. Johnson, Dickson B. Anderson, The Honorable Nicholas F. Brady, Martin L. Flanagan, His Grace The Duke of Abercom James Hamilton, Mark G. Holowesko, The Right Reverend Michael A. Mana, Daniel Marz, Gregory E. McGowan and Dr J. B. Mark Mobius.

6. Re-election of Coopers & Lybrand S.C. as Auditors. 7. Approval of the payment of annual dividends for the accounting year ended June 30, 1995. 8. Consideration of such other business as may properly come before the Meeting.

Resolutions on the agenda of the Meeting will require no quorum and will be taken as the majority of the votes expressed by the Shareholders present or represented at the Meeting. Holders of registered Shares who cannot attend may vote by proxy by returning the Form of Proxy sent to them to the offices of Templeton Global Strategic Services S.A., B.P. 169, L-2011 Luxembourg, by close of business (Luxembourg time) on November 20, 1995. Holders of bearer Shares who wish to attend the Meeting or vote at the Meeting by proxy should

contact Chase Manhattan Bank Luxembourg S.A., 5, rue Plaetis, L-2338 Luxembourg, before close of business (Luxembourg time) on November 20, 1995. By order of the Board of Directors

The Board of Management and the Supervisory Council of Akzo Nobel N.V. -formerly Akzo N.V. – have decided to distribute for the fiscal year 1995 an interim dividend of NLC 1,50 per common share of

As from November 20, 1995, the above dividend less 25% withholding tax will be payable against surrender of coupon No. 45. Paying agents in the United Kingdom: Barclays Global Securities Services 8 Angel Court Throgmorton Street London EC2R 7HT

Dividends so payable for U.K. residents will be paid less 15% withholding tax, and

Midland Securities Service Paying Agency Section Mariner House Pepys Street London EC3N 4DA

U.K. Residents

U.K. income tax will be deducted from the gross dividend.

sidents of other countries

For residents of countries other than the United Kingdom with which the Netherlands has concluded a Convention for the Avoidance of Double Taxation, the rate of withholding tax (if any) will be adjusted upon presentation by the authorized depository of the necessary documents (Form 92, etc.). here no such form is submitted, withholding tax will be deducted at the rate of 25%. U.K. tax at the standard rate will be deducted, unless claims are accompanied by

the appropriate affidavit forms.
Information concerning any of the aboveentioned documents may be obtained from Bardays Global Securities Services and Midland Securities Service.

Amhem, November 3, 1995 Aizo Nobel N.V., the Netherlands

Notice of Early Redemption

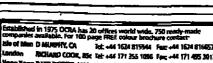
Formosa Plastics Corporation, U.S.A. U.S. \$150,000,000 Floating Rate Notes due 1999

Notice is hereby given that pursuant to Condition 5(b) of the Terms and Conditions and Clause 6(A) of the Fiscal Agency Agreement, the Issuer shall redeem all the Notes at their outstanding principal amount plus accrued interest on December 15, 1995.

FISCAL AND PRINCIPAL PAYING AGENT The Chase Manhattan Bank, N.A. Woolgate House, Coleman Street, London EC2P 2HD

PAYING AGENT Chase Manhattan Bank Luxembourg, S.A. 5 Rue Plaetis, L-2338 Luxembourg Grund

By: The Chase Manhattan Bank, N.A. London, Fiscal and Principal Paying Agent



CHASE

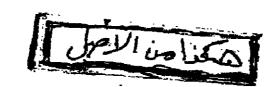
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SCA's activities are conducted through three separate business areas:
Hygiene Products, Packaging and Graphic Paper.
Backing the business areas are the Group's vast resources for raw material supply. SCA's main markets are in Europe. The Group is active in some 20 countries and has 35,000 employees. The SCA share is listed on the stock exchanges in Stockholm and London.

By John Griffiths and Haig Simonian

Freightliner, the US truckmaker owned by Mercedes-Benz of Germany, should be the main force for consolidation of the group's position as the world's biggest truck producer in the next two years. Freightliner, which was

bought by Mercedes-Benz in 1981, is pinning its hopes for sharply higher sales on a new range of heavy vehicles due to go on sale in January.

Unveiled to dealers in Chicago last week, the new Classic Class demonstrates the growing technological links between Mercedes-Benz and its US_subsidiary.

The new range, aimed at securing undisputed leadership in as cabs made of aluminium and plastic composites.

Freightliner hopes the new range will be decisive in increasing its market penetration in 1996, despite the expected contraction of the North American heavy truck sector.

Mr James Hebe, president and chief executive, said Freightliner expected to build 77,300 trucks this year - about one-third of Mercedes-Benz's global sales of trucks over 8.8 tonnes. A rise to 85,000 units is expected in 1996.

At the time of its \$260m acquisition by Mercedes-Benz, Freightliner was producing about 16,000 units. The increase has allowed Freightliner to overtake Navistar as market leader in the US Class 8 North America's heavy truck heavy truck sector this year,

with a market share of 26 per cent. That should rise to 32 per cent by 2000, according to Mr Bernd Gottschalk, Mercedes-Benz board member responsible for commercial vehicles.

The boom in Freightliner's output reflects acquisitions and heavy investments in recent years, along with growing collaboration with Mercedes-Benz's truck operations in Germany and South America. The US company has spent

\$360m over the past four years to expand plants and facilities and modernise systems. It plans to invest a further \$350m between 1996 and 1998. The takeovers have allowed the company to broaden its range to cover most of the North American medium-to-

heavy truck sector. In June.

Freightliner took over the

chassis operations of truck and bus maker Oshkosh, which is now using Freightliner's distribution network for sales and service of its specialist heavy duty trucks. The acquisition of American LaFrance, the oldest US maker of fire engines, has given Freightliner access to yet another market sector.

The increasing engineering co-operation with Mercedes-Benz has been seen in the steady encroachment of sophisticated electronics in Freightliner models, culminating in the new Classic Class, which has up to 11 computers on board. Mercedes-Benz engineers have also produced big improvements in Freightliner's active and passive safety , as well as in electronics and engine management

will reach a new level in the Classic Class, which will be available with a new high-efficiency diesel engine developed jointly by Mercedes-Benz and Detroit Diesel (DDC), the US engine maker in which the German company has a 30 per cent stake. In a new step for the industry, warranties on the new vehicles will extend to 350,000 miles, compared with the traditional industry norm of 100,000.

The new engine, which is based on an existing Mercedes-Benz design, will enter produc-tion by DDC in February. After an initial period during which it will be available exclusively to Freightliner customers, the powerplant will be made available to other truckmakers in the North American Free

third-largest private commer-cial bank.

While banks and brokerages

may see business grow only

slowly, insurance companies



Bernd Gottschalk: optimistic on Freightliner's prospects

Trade Area, Separately, Mercedes-Benz will manufacture the engine at its Brazilian truck subsidiary for sale out-

Taking advantage of new openings in Brazil

Foreign institutions are setting up local offices as the pace of business hots up, reports Jonathan Wheatley

he old hostility to foreign capital is gone and economic stability. although far from assured, looks as though it is here to stay. For many foreign financial institutions used to doing business with Brazil from London or New York, the time has

come to open offices there. "There's so much business. they have to be here." says Mr Maurizio Mauro of consultancy firm Booz, Allen & Hamilton in São Paulo.

Mr Mauro points to two big growth areas: international sues of stocks and debt by Brazilian companies, made possible by the increasing globali-sation of financial markets and returning confidence in Brazil's economy; and "a huge volume of mergers and acquisitions" as Brazilian companies restructure in the face of an opening economy and adjust to the loss of easy financial earnings following the drop in monthly inflation from 50 per cent in June 1994 to less than 2 per cent today.

Another attraction is the government's privatisation programme. Although its pace has been slow, next year may see the sale of mining giant Companhia Vale do Rio Doce. Other big sales in the telecommunications and electricity industries are set to follow.

Deregulation of the insurance business will also end one of the world's last remaining reinsurance monopolies and open large areas of a market worth an estimated \$12bn a

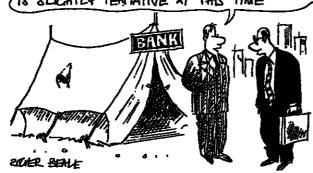
year to free competition. Recent arrivals in banking and securities include Bear Stearns, Kleinwort Benson, Lehman Brothers, Oppenhelmer, Robert Fleming and Goldman Sachs.

Mr Eduardo Gentil, who

arrived in August to head

Goldman Sachs' new office in São Paulo, says the bank will concentrate on big equity offerings with institutional investor interest in the US and Europe, as well as looking for involvement in large privatisations and mergers and acquisitions. It will also pursue its own investment interests in the country: earlier this year it paid \$70m for a 20 per cent stake in Arisco, a food group. For Brazilian customers, the new arrivals offer local access to international investors and potential partners. For over-seas investors, they offer a line to local market knowledge and opportunities that, even after a short period in the country, is hard to match from London or

New York. Often, both for Brazilian and overseas clients, quality and breadth of contacts will be 400 COULD SAY OUR PRESENCE IN THE COUNTRY IS SLIGHTLY TENTATIVE AT THIS TIME



more important than skills, although Brazilian investment banks, which score heavily in local contacts, are comparatively young in product devel-

The amount of business foreign institutions can do in Brazil depends on international confidence. A number of local stock issues, for example, were postponed after the Mexico crisis; if underlying confidence continues to build, the number of issues should incre

Mr Nicholas Hurd, Robert Fleming's representative in São Paulo, says foreign investment in privatisation and

also be constrained by a lack of clear information on future tariffs and regulatory structures. For the time being, the new

arrivals will operate as repre-

sentative offices only. Foreign-

owned institutions cannot offer banking or underwriting services in Brazil under laws introduced in 1988, although they can provide consultancy. Some banks and brokerages have been in the country long enough to predate the restriction, however, and a recent presidential decree opened the door to more foreign ownership in the future. The decree allowed the Hong Kong and Shanghai Banking Corporation

to take a 6.14 per cent stake in

Banco Bamerindus, Brazil's

are looking forward to significant change in the next 18 months. The crucial event will be the dismantling of the reinsurance monopoly held by the Brazilian Institute of Reinsurance (IRB). All reinsurance in Brazil passes automatically to the IRB and all property contracts up to \$240m are auto-

> Mr Peter Davis, president of the Brazilian operation of US brokerage Johnson & Higgins, says the IRB monopoly, precludes competition amone insurers. "There's a tremendous difference between Brazil and other markets because insurance companies here all operate on the basis of the security provided by the IRB," he says. With the end of the IRB monopoly, insurers will be able to shop for better reinsurance rates on the international

matically guaranteed IRB

The IRB is already preparing itself for the end of its monopoly and to begin operating in competition with other reinsurers. Its staff of 1,200 is being cut by half in a voluntary redundancy programme. Mr Paulo Pereira, the IRB's direc-

tor of international operations. says the process should be completed within 18 months. He reckons the total volume of reinsurance premiums will grow from \$800m to at least \$1.5bn in the short term.

xpansion in other areas of the insurance market could take longer. The government is working on reform of the pensions and social security system, a politically sensitive process that is

making slow progress.

There is also a degree of resistance among Brazil's population to health and life ass ance, which have many similarities with long-term savings plans. Part of the problem is the absence of a tradition of long-term savings, due to a history of currency instability; another problem is a lack of fiscal incentives for these kinds of policies.

But retail insurance plans, particularly motor insurance, have shown strong growth since the start of the govern-ment's economic stabilisation programme in July 1994. Mr Davis says confidence in the currency and the end of the IRB monopoly will lead to new growth; he says the health insurance market alone should grow by \$7bn to reach \$16bn by

AMERICAS NEWS DIGEST

United HealthCare ahead in third term

Hadia istra

Shares in United HealthCare, the largest health management company in the US, gained \$2% or 4.6 per cent to \$56% in early rading yesterday after the company reported it had enrolled

142,600 members in the third quarter.

Not including recent acquisitions, enrolment was up 19 per
Not including recent acquisitions, enrolment was up 19 per
cent in the quarter, led by 18 per cent growth in members with
cent in the quarter, led by 18 per cent growth in members with private healthcare, the largest segment of United HealthCare's

Earnings for the third quarter were up 16 per cent to \$83.7m, or 53 cents a share, from \$80.8m, or 46 cents, in the same period last year. Earnings growth was restrained by increases in medical and sales costs.

The percentage of premium revenues paid as medical costs rose to 79.3 per cent, against 78.7 per cent last year and 78.6 per cent in the second quarter of this year, due to increased expenses associated with treatment of poor patients in Florida, Rhode Island and Chicago.

Sales and administrative costs increased to 14.3 per cent of revenues, up from 13.9 per cent last year, but modestly lower than the 14.6 per cent recorded in the second quarter of this year. Company officials said they believed such costs had stabilised and would be flat to moderately lower in the future. Shares in most healthcare companies, known as health maintenance organisations or HMOs, have been battered through much of this year amid increasing competition and uncertainty about government healthcare policy. But last week several companies got a boost after US Healthcare reported results that were modestly above expectations. Lisa Bransten, New York

Amdahl looks set to win DMR Amdahl, the California-based computer manufacturer, looks

set to win a two-month fight for DMR, the Canadian information technology group.

Several institutional shareholders of DMR, including New

York investment bankers, Oppenheimer, have agreed to Amdahl's amended C\$12.50 a share offer. The original offer was for C\$3,2551. The new price surpasses IBM Canada's offer of C\$11 a share and is three times the market price of DMR before the fight for control began. A third bidder, BDM International, of the US, dropped out of the race on Monday. If Amdahl gets all DMR's shares, it will have paid almost C\$200m (US\$148.55m). DMR shares rose to almost C\$12.50 on Wednesday. Amdahl would pay the higher price to DMR's principal shareholders, who originally signed a lock-up

agreement at C\$8.25 a share. IBM Canada's bid remains on the table and the company promised a statement before the November 6 expiry date. Robert Gibbens, Montreal

Dofasco ahead of expectations

Dofasco, one of Canada's two biggest steel makers, surprised analysis with third-quarter net profit of C\$51.9m (U\$\$38.55m), or 52 cents a share, against C\$53.8m, or 56 cents, a year earlier, which included a C\$18.8m special gain. Revenues were C\$663m, up 10 per cent from C\$602m. The latest quarter included Dofasco's C\$11m share of losses from its new joint venture US mill, now in the start-up phase,

Dofasco said the third quarter began slowly but shipments built up rapidly. Slack in North American demand for sheet products was offset by higher exports offshore. Total hipments were 791,000 tonnes against 759,000 tonnes. Conditions should be less volatile in 1996, Dofasco added. Nine months earnings were C\$144.1m, or C\$1.45 a share, against C\$157.5m, or C\$1.66, on sales of C\$1.96bn, up 11 per

PETRÓLEOS MEXICANOS

PUBLIC BID URA-M-209/95 **BID OFFERING**

Pemex-Gas and Basic Petrochemicals, through the Asset Streamlining Unit of PETRÓLEOS MEXICANOS, invites Mexican and foreign individuals and companies interested in participating in the Public Bid URA-M-209-95 for the alienation of 100% of the capital stock of PAN AMERICAN SULPHUR COMPANY LIMITED, the owner of a Sea Terminal located in Immingham, England.

BID URA-M/	DATE AND TIME OF PROPOSAL OPENING	DECISION DATE AND TIME
	November 30, 1995	November 30, 1995
	11:00 hrs	18:00 hrs
209/95	Colonia Huasteca	Colonia Huasteca
	México D.F.	México, D.F.
	Torre Ejecutiva, piso 34	Torre Ejecutiva, piso 34
	Asset Streamlining Unit	Asset Streamlining Unit
ł		1

The Petróleos Mexicanos Asset Streamlining Unit will furnish the interested parties with the bases regulating the Public Bidding considered in this Bid Offering, as from November 03, 1995 to November 29, 1995, on working days and in working hours, at the above mentioned domicile, which will have a cost of N\$1,000.00 (ONE THOUSAND NEW PESOS MEXICAN CURRENCY), V.A.T. included and must be covered by a cashier cheque, bank transfer or cash deposit in account number 674234-3 PEMEX Corporativo Ingresos por Venta de Activos Improductivos (Corporate Revenue from the Sale of Non-Productive Assets), BANCO INVERLAT, S.A., México, D.F.

The bases may be faxed by interested parties with domiciles other than Mexico City.

For further information, please phone the following numbers (525) 255-44-77 and 627-76-66 and Fax 531-63-57.

London, 3 November, 1995



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Polish Development Bank

SEEKS A FINANCIAL PARTNER INTERESTED IN CO-OPERATION

INVITES TO NEGOTIATE THE PURCHASE OF SHARES OF SUBSIDIARIES OF ZS "STAR" S.A.

lopment Bank, acting on behalf of the Board of Directors of ZS "STAR" S.A. (joint stock company) that is the leading truck producer on the Polish market, seeks a financial partner interested in co-operation in further restructuring of ZS "STAR" S.A. and invites all intere negotiate the purchase of a 100% or fewer shares (or/and increase of capital) of the following companies with limited liabilities that are 100% sidiaries of ZS STARS.A.:

- 1) Zakład Remontowo-Budowlany Społka z o.o. situated in Starachowice, (Construction & Rebuilding Factory Ltd., car-metal production and special car-body building, assembli services for industrial buildings);
- Zakład Czesci Hamulcowych "HASTAR" Społka z o.o. situa Skarzysko-Kamienna ("HASTAR" Brake Parts Factory Ltd.,
- production of brake disks and brake shoes of drum brakes):
- 3) Zakład Narzedzi Spolka z o.o. situated in Starachowice (Tools Factory Ltd., production of tools, special devices and gauges);
- Zakład Zespolow Samochodowych Spolka z o.o. situated in Lipsk (Car Units Factory Ltd., production of parts and sub-assemblies of steering and braking systems, car chassis);
- 5) "STARMET" Spoka z o.o. situated in Starschowice ("STARMET" Ltd., production of car truck sides, frames, skeletons, buffers, sound and

p order to record your interest and receive a copy of the Information

Polish Development Bank Direct Invest ment Office 54 Koszykowa Street 00-675 Warsaw, POLAND

Wojciech Potocki Tel: (22) 63 08 226, (22) 63 08 206 Fax: (22) 63 08 314

The Information Memorandum will be made available (sent) to the ted parties upon receipt of a signed Clause of Confider The offers for the purchase of the shares of one or more of the above

mentioned companies should be submitted to Polish Development Bank by 4.00 pm, December 15th 1995. Polish Development Bank reserves the right to reject any offer as well as to change procedures of the sale of the shares with no express reason.

ROBECO N.V.,

herewith announces that it has received a

in at it has referred to in Article 9, section 1 of the "Wet melding zeggenschap" (the Major Holdings in Listed Companies Disclosure & O.) Disclosure Act).
In conformity with this Act, the contents of this statement is available at the offices of Robeco UK Limited, 4, Carlos Place, Mayfair, London W1Y SAE.

3rd November, 1995

American Home **Products Holdings** (U.K.) plc

(Incorporated in England and Wales No. 2043321) Parsuant to condition 15 of the

terms and conditions of £155,000,000 Fixed Rate (9.61%) Guaranteed Bonds 2007 (the "Bonds") of Cyanamid (UK) Holdings Limited (formerly Cyanamid (UK) Holdings ple) ("CUKHL"), American Home Products Holdings (U.K.) ple has, on 26 October 1995, been tituted for CUKHL as the principal debtor in respect of the Bonds and is from that date ned to be named in the Boards and the Coupons appertaining thereto as the principal debtor in place of CUKHL for the purposes of the Bonds.

AMERICAN HOME PRODUCTS

HOLDINGS (U.E.) ple

By: Morgan Guaranty Trust Company as Fiscal Agent Dated: 3 November, 1995

THE CHINA FUND

1995 INTERIM RESULTS

REVIEW AND OUTLOOK

and will change little in terms of policy. The death of Chen Yun, a leading conservative, removed a further obstacle from the path of continued market reform in the wake of Deng's densit Heightened astagonium in the Smo-US and Smo-Usiwagest relationship would appear on to be the

most profound bug-bear in emercian pursue. During the period under review, the CLSA China 'ntodicure to dampen neuroleum sestiment. During the period under review, the CLSA China 'nlades, tone only manginally, up 0.85 in 1520 terms.

Corporate results for both 'N' and 'S' share companies were generally poor, and greatly affected
investors' confidence in the outside. Significant contraction in carnings of many companies
inhurstered the tight monetary conditions in China as the northerities are review to search
macrococoonic balance. However, with the end of the aspectry period argustily in sight, the
matherities we expected to carry out selective credit injection too the market in the near factore.

Accordingly, we are cominning to take a fully invested strategy for the Fund.

FINANCIAL EXGHLIGHTS	30/9/95	30/9/94
	USS	US\$
Net Asset Value	28,585,707	58,524,353
Net Asset Value per share	8.35	10.94
BEVENUE ACCOUNT	Half-year ended	Balf-year ended
	30/9/95	30/9/94
	USS	LSS
lacome		
Dividend income	1,236,387	533,976
Interest on deposits	20,699	17,750
Subscription/reputchase charges	105,816	-
	1.364,902	55L726
Propenses	(404,557)	(621,606)
Loss for the period before equalitation	960,345	(69,880)
Equalisation	(265,841)	(->)
Income/(loss) for the period	696,504	4/0 0000
Income/(loss) per share	0.1602	(69.880)

LOSS THE SHAR or calculation of income/(jose) per ordina \$5696,504 (1994: Jose of US\$69,880) and

PURCHASE, SALE OR REDERIFTION OF LISTED SECURITIES OF THE COMPANY

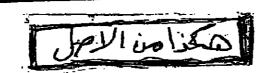
occurry, Museratrica Fund Survices (Asia) Lineard 33/F Asia Pacific Fine Cathanic Plaza, 3 Garden Road, Central Hong Roag, Contact 2947-9511.

CITICORP

U.S. \$250,000,000 Floating Rate Notes Due November 1999

Notice is hereby given that the Rate of Interest for the Interest Pariod November 3, 1995 to February 5, 1996 has been fixed at 6,1375% and that the interest Payment Date February 5, 1996, against Couper No. 5 will be US\$80.13 in respect of US\$5,000 nominal of the Notes. November 3, 1995, London By: Cilibank, N.A. (Lauer Services), Agent Bonk CITIBANCO

Argus Fundamentals Petroleum Argus



FINANCIAL TIMES FRIDAY NOVEMBER 3 1995

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adidas

INTERNATIONAL COMPANIES AND FINANCE

ASIA-PACIFIC NEWS DIGEST

Bull to take 51% of IPC French arm

Zenith Data Systems, the personal computer subsidiary of France's Groupe Bull, is to take a 51 per cent stake in the French division of IPC, the Singaporean computer group. The state-owned French group, undergoing a restructuring and a staggered privatisation process, will take its stake at the end of a capital increase process at IPC France worth an estimated

Bull and IPC already have close ties, cemented earlier this year when the Singaporean company took a 3.27 per cent stake in the French computer manufacturer. The investment was part of a partial privatisation which saw Motorola of the US and NEC of Japan take holdings of 17 per cent. Bull and IPC said their agreement concerning IPC France would enable the expansion of ZDS' activities in France and the rest of Europe.

The distribution of the companies' products would not be

According to Bull, IPC France had sales of FFr454m last year. After the capital increase, IPC Corp will hold 19 per cent of IPC France, while the balance of the shares will be held by

Leighton Holdings optimistic

Leighton Holdings, the Australian construction group, expects volume and profit for the year to June 30 1996, to rise by between 10 per cent and 15 per cent. Leighton said in August that it expected a further increase in revenue and profit in 1995-96 after reporting a 57.4 per cent increase in operating profit of A\$80.2m (US\$61m) in 1994-95 on sales of A\$1,95bn. Mr Wal King, managing director, said: "For the first time.

we see a positive outlook in each of our key markets engineering and infrastructure construction, non-residential building and contract mining." Leighton expected a slowdown in Australian construction but there were numerous opportunities open to the group. Australian operations were expected to generate most of the growth, although Asia remained a significant contributor. Reuter.

Furukawa Electric profits slide

Furukawa Electric, one of Japan's top electric wire and cable companies, saw its unconsolidated pre-tax, or recurring, profit, fall sharply in the first half ended September 30. Pre-tax profit dropped from Y3.33bn last time to Y221m (\$2.15bn) while sales rose to Y255.64bn, compared with Y244.26bn last time. The company said its earnings were hit by lower selling prices and falling sales of electric and telecommunications cables. However, it did not revise its forecasts for sales and

earnings. It continues to predict pre-tax profits of Y3.5hn. down 47 per cent from the previous fiscal year. Amid stagnant economic conditions, Furukawa Electric said it had made efforts to expand orders and cut costs. Sales in its electric wire and cable division had edged up 1.3 per cent to Y135,65bn - accounting for 53 per cent of total sales. Sales of cables used for electric power facilities and telecommunications industries remained depressed and the construction and automotive industries were weak. But steady export growth and rising prices for ingots helped push up sales.

AP-DJ, To

Mount Edon ends takeover talks

Speculation about a takeover bid for Mount Edon ended yesterday when the Western Australian goldminer said it had formally ended discussions with Battle Mountain Gold, the US mining group, with no agreement reached. The statement followed speculation that Battle Mountain was poised to make an all-paper offer for Mount Edon, valuing the Australian company at about A\$400m (US\$304m). Nikki Tait, Sydney

and industry. Amongst the issues to be discussed this year are:

* the vexed question of how to account for derivatives:

★ does creative accounting still exist?

Amongst the distinguished speakers:

Accounting Standards Board

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MR MALCOLM GAMMIE

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Chairman

PROFESSOR SIR DAVID TWEEDIE

PROFESSOR GEOFFREY WHITTINGTON

The Price Waterhouse Professor of Financial Accounting

★ moves towards new exposure drafts on deferred tax and pensions;

* moves towards the development of common accounting standards worldwide.

First-half warning by Pacific **Dunlop**

By Nīkki Tait in Sydney

Pacific Dunlop, Melbourne-based conglomerate, warned yesterday that first-half profits in the current financial year were likely to be below those for the first six rths of 1994-95

The current half-year had been affected by "significant losses experienced by Telec-tronics", its troubled pace-

In the half-year to December 1994, the company made A\$151m (US\$114.8m), before

US-based Telectronics has been hit by problems with pacemaker leads which have led to legal actions, a medical monitoring programme, and operations to extract the leads in some instances.

At yesterday's annual meeting, Mr John Gough, chairman, said the company faced 201 lawsuits in the US, plus two in Canada and two in France. The Canadian litigation includes a class action, covering 1,112 patients, and moves were still under way to have all but two of the US suits consolidated.

He said the subsidiary and Pacific Dunlop itself were "vigorously resisting all law-suits" but added that it was not yet possible "to provide an estimate of the amount of the liability if, indeed, any exists

As part of a "consent decree" with the US Food and Drug Administration, the com-pany has suspended making products for distribution in the US, although it can still export from there.

This had had a serious impact on sales in the US market ~ Telectronics' most important profit centre although facilities were "in final stages of preparedness for re-inspection by the FDA". Mr Gough said the Telectronics losses would be offset

by abnormal gains from asset sales. "For the full 1995-96 year, we anticipate earnings per share will be higher." He noted that group firsthalf earnings would be better

FINANCIAL REPORTING IN THE UK

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23 November 1995

Grosvenor House, London

Significant developments in the field of financial reporting over the past year make this one-day

conference — the fifth in an annual series run by FT Conferences — a must for accountants in both practice

★ divergent views on the accounting principles that should be applied to big and smaller companies;

HK Telecom ahead 14.8% at six months

in Hong Kong

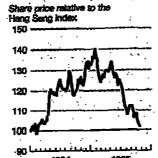
Hongkong Telecom, the colony's former monopoly telecoms provider, ushered in the new era of competition with a 14.8 per cent rise in interim net profits, from HK\$4.2bn to HK\$4.8bn (US\$621m) for the six months to September 30. The figure was towards the higher end of market expectations. Hongkong Telecom, in which

Cable & Wireless has a majority stake, lost its monopoly on domestic calls in July and now competes with New T&T, New World Communications and

It retains its franchise on international calls, although here too its market share is being eroded by a plethora of recently launched call-back Hongkong Telecom

Mr Linus Cheung, chief executive, attributed the profit expansion to growth in key business areas, such as mobile communications - another sector ripe for greater competition, with the award of up to six new licences pending - and leased lines, data and other value added services.
But traffic with China, which

accounts for about half of all international calls, grew just 8 per cent, compared with 21 per cent in the same period last year. Mr Cheung blamed the slowdown in part on the mainland's move to a five-day work-ing week, as well as high tariffs and continued credit Total turnover, most of



which comes from international traffic, came to to September 30, up 9.6 per cent from last year.

for mobile phones and business-type services, international traffic revenue increased just 1.2 per cent to HK\$8.3bn. The small increase reflected the slower China growth, lower tariffs and a change in the

First-half earnings per share rose 14.9 per cent, from 37.6 cents to 43.2 cents. The dividend has also been increased by 14.9 per cent, from 26.9

transit traffic arrangements

cents to 30.9 cents. Mr Cheung said "encouraging progress" was being made on the company's pioneering China venture, to upgrade and co-manage a cellular telephone network in Beijing, although he was unable to elaborate. The deal, clinched more than a year ago, is believed by some analysts to have encountered

obstacles. Hongkong announced agreement for a US\$300m investment to build networks in China in October 1994 - the first opening of China's telecoms market to forelgn companies.

Construction of a 3,000km fibre-optic cable system to connect Beijing with Hong Kong, the second deal sealed by Hongkong Telecom. Cable & Wireless and the Chinese authorities, will begin soon, Mr Chenng said.

Hongkong Telecom is bid-ding for two new mobile licences, one of which was to have been issued last August but has been postponed by further deliberations by China.

Telecom New Zealand thrives on home competition

By Terry Hall in Wellington

Telecom New Zealand, which is 50 per cent owned by the US phone companies Bell Atlantic and Ameritech, benefited from the steady expansion in cellular and traditional telephone services in the first half to increase earnings by 15.5 per cent to NZ\$338m (US\$221.5m).

Mr Roderick Deane, chief executive, said the company's businesses were growing aggressively despite reports of

He added that the company was also thriving on intensified competition in the New Zealand market, where it was

competing with six large international phone companies. it. "The more they throw at us, the better our results seem to Operating revenues for the

half year to September 30 were up 12.3 per cent to NZ\$1.5bn because of accelerating growth

a pronounced slowdown in the New Zealand economy. in cellular connections, which rose by 74 per cent in the year to September. Telecom also benefited from

rising demand for new

value-added services and higher call volume international call volumes rose 19 per cent helped by price reductions of 15 per cent in the half-year. This led to a 3.7 per

cent gain in revenue.

Local call income rose 5.5 per cent to NZ\$21.3m, spurred by marketing drives. The com-

pany continued to expand rapidly in Australia. Its Pacific Star subsidiary recently bought the Adelaide-based Lanes Telecommunications, an important provider of services in Canberra, Perth and Bris-bane. Sales of enhanced network services, which included strong growth in services provided by Pacific Star, were up 54.1 per cent to

Mr Deane announced plans

tainment and transaction ser-vices for both residential and Telecom is to start paying

quarterly dividends - the first New Zealand company to do so. The first interim dividends - to be paid later this month – total 17 cents a share, up from 13.5 cents for the same period

of last year.

Mr Deane said the company would continue to distribute at least 70 per cent of earnings

Fletcher Challenge extends its global reach

NZ pulp and paper group is expanding fast in Asia. reports Deborah Hargreaves

where prices have almost doubled in the past year, has not reached its peak yet, according to Mr Hugh Fletcher, chief executive of Fletcher Challenge, the New Zealand pulp, paper and forest

products group.

Mr Fletcher was speaking shortly after raising the company's newsprint price to \$815 a tonne. But in an effort to soothe his customers, he has offered for the first time to hold prices firm for a year.

"We could push through more increases on newsprint. but I don't think you can be indifferent to the impact on of the last financial year. your customers and longer

The newsprint market, term demand," Mr Fletcher said. After the latest increase comes into effect in February, Fletcher Challenge will hold prices steady for the rest of

> North American and some European newspapers have responded to escalating raw materials costs by cutting print runs, but demand remains firm.

Newspaper publishers are moving towards the use of lighter-weight and higher qual-ity paper. Fletcher Challenge has just invested C\$40m (US\$30m) in converting one of its Canadian newsprint machines to light-weight paper production as well as increas-

ing its capacity.
"Higher quality paper should enable newspapers to offer a more exciting product to advertisers," he said. This trend could differentiate suppliers in what has always been a pure commodity market, and is sure on smaller producers which find it difficult to expand into better paper

Fletcher Challenge is aiming to take advantage of the move towards globalisation in the paper industry, where supply has always been extremely fragmented, by building on its strong position in New Zealand and Australia to expand into

Asian markets. Mr Fletcher said he was considering building two plants in south-east China: one as a joint venture with local partners to produce newsprint from local pulp, and one with an Indonesian partner to make wood-free paper from imported pulp.
"Once regional markets grow

to the size where demand can support a reasonably-sized machine, we would look at

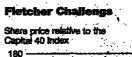
producing newsprint," he said. On this basis, the company has taken a 20 per cent stake in a US\$300m project to build a newsprint plant in Malaysia, where the market is growing at a rate of 8 per cent a

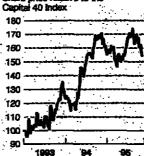
Fletcher Challenge is also looking for investment opportunities in India and wants to expand its plants in Chile and Brazil. It has recently opened a UK plant using recycled office

The company's operating cash flow has almost tripled to NZ\$1.4bn (US\$918m) in the past three years. It is highly geared towards commodity prices for every US\$50 a tonne rise in newsprint prices, earnings increase by NZ\$133m - and recently signalled that it could expect record profits for its current financial year.

"We have considerable cash flow to spend on extending the geographical reach of the three forest products and energy]," Mr Fletcher said.

The company is spending US\$700m over four years to upgrade capacity in New Zealand and Australia where it





It is shipping a machine from

its Canadian operations to Australia, where its 50-50 joint venture with Rupert Murdoch's News Corporation will convert it to produce high-quality coated paper. The company then hopes to replace imported papers in the market.

Our emphasis will be on trying to improve margin rather than on gross expansion. We will also be looking to expand in supply-deficit areas where a source of supply will boost demand rather than add to overall capacity," Mr

Hugh Fletcher: promises to peg print prices for one year

supplies 100 per cent and 90 Demand for newsprint is still

In this way, the company says it will not contribute to capacity increases which caused the severe downturn at the end of the last production cycle.

0.4 per cent a year and no new capacity has been announced. Similarly, demand in south America is increasing by 4.8 per cent a year, but no new projects are in the pipeline. In the absence of large new

planned capacity, Mr Fletcher expects the current boom for newsprint and paper producers to last for at least another couple of years.

"But eventually the business will be cyclical. We hope to go into the downturn this time with a stronger balance sheet which will make it less severe for our shareholders than the

last trough," he said. He is sanguine that the industry has learned its lessons from over-subscribing to new capacity which plunged it into such a deep recession two years ago.

Nickel and copper aid Sumitomo Metal surge

Sumitomo Metal Mining, Japan's leading producer of gold, showed a seven-fold increase in unconsolidated pretax, or recurring, profit to Y2.85bn (\$27.7m) in the first half, AP-DJ reports from

The company's strong performance was largely the result of strong international prices for copper and nickel. Sales for the six months to September 30 advanced to

Y198.74bn. against Y182.43bn

last time, an increase of 9 per

Sumitomo Metal said that despite uncertainty about domestic demand trends and currency exchange rate movements, the company had raised its forecasts for earnings in the year to March 31 1996 on the grounds that it would benefit from cost-cutting

It also expected to continue to benefit from a healthy sales environment, amid strong

nickel and copper prices. It has lifted its pre-tax profit estimate for the full year from Y5bn to

The company said it expected sales of semiconductor packaging equipment to con-tinue rising and increasing its share of the company's overall By sector, sales of copper

rose 24 per cent from Y23.33bn in the corresponding period last year to Y29.01bn. Sales of gold, however, fell 2 per cent, from Y95.69bn last year to Y93.78bn, while sales of silver slipped 1.6 per cent from Y1.88bn to Y1.85bn.

Sales of nickel rose 26 per cent to Y17.48bn, against Y13.85bn last year, while sales of zinc were flat at Y5.82bn. Sales of electronic materials were sharply higher, at Y19.79bn from Y16.2bn the

prior year. In Tokyo Sumitomo Metal Mining shares closed Y32 higher at Y828.

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For more information and sample data. 4 I E C call ISMA Ltd in London on 44-171-538-5656. 15 M A

The Board of Management of Akzo Nobel N.V. -formerly Akzo N.V.-announces that on November 2, 1995, the results for the third quarter 1995 were published.

> Barclays Global Securities 8 Angei Court Throgmorton Street London EC2R 7HT

> > Paying Agency Section Mariner House Pepys Street London EC3N 4DA

Copies of this report may be obtained from the London or at the offices of

P.O. Box 9300 6800 SB Amhem the Netherlands Midland Securities Service

Amhem, November 3, 1995 Akzo Nobel N.V., the Netherlands

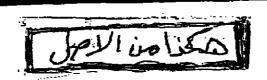
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Deutsche Telekom now a stock corporation.

At the beginning of this year Deutsche Telekom made the move from public to stock corporation. This not only allows us greater freedom to forge ahead with technological innovation even faster and more effectively in the service of our customers. It also lets us turn progress born of the information age to the advantage of society as a whole. Among other things, telecommunications made in Germany flies the flag as the most sophisticated ISDN network, the longest fiber-optics network running to some 90,000 km and the most closely-woven digital mobile communications network in the world.

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Deutsche Telekom



US buy

F Cooper

boosts

shares

By Paul Cheeseright,

Midlands Correspondent

Frederick Cooper, the West

Midlands metal coatings,

architectural hardware and

electrical products group, is expanding in the US with the

5.96m acquisition of Bonny

Products, the kitchen utensils

maker. It also announced reduced profits for the year to

July 31. After exceptional

items of £2.25m, caused by the disposal of two architectural

hardware distributors, the pre-

tax figure was £3.98m

(86.28m), against £6.31m. The shares rose 5p to 59p. Mr Ed Kirk, chairman, said

the acquisition of Bonny,

which had an extensive US

network, would enhance earn-

ings immediately by about

0.5p a share.
The deal marks another step

by Cooper to reduce its depen-

dence on the UK market. At the same time it will change

the balance of the group by

reducing the dominance in the

turnover of the architectural hardware division.

Shell Transport sees continuing pressure

By Robert Corzine

Shares in Shell Transport and Trading fell 16%p to 729p yes-terday after the company predicted continuing pressure on its main operating activities.

The uncertain business envi-ronment was highlighted by Mr John Jennings, chairman, who told a London conference that crude oil prices could remain in the current range of \$12-\$18 a barrel for the benchmark Brent Blend for 10 years.

The company's cautious views about crude oil prices, refining margins and petrochemical demand overshadowed solid third-quarter results published yesterday. Third-quarter profits calculated on a replacement cost of

supplies basis were up 31 per cent to £1.1bn (\$1.7m). There were special charges of £85m. The strong third quarter performance was attributed to improved trading conditions for chemicals and better refin-

ing margins. Worldwide chemical earnings for the quarter were £317m, against £158m last time. Petrochemical volumes rose in Europe, while margins refining improved in the US as a result he said.

6 mths to Sep 30

6 miths to Sep 30 Yr to July 31 6 miths to Sep 30

6 auths to Sep 30 51.2 □

RESULTS

Gerrard & Mat Hide

But the company was cautious about future demand. "The current weakening of prices and demand is expected to last into 1996," it said. Shell described the downturn as "an interruption in growth, rather than a cyclical downturn".

The company was also cautious about the outlook for refining margins. Overall earnings from refining, marketing and marine sales were up 18 per cent to £577m.

Worldwide oil product sales were up 4 per cent, but refining margins remained under pressure in spite of some improvements in Europe and North America. The company warned that margins in the high-growth Asian-Pacific market could be undercut in coming months because large new refineries were opening in the

In his speech yesterday Mr Jennings said there were more fundamental problems facing the refining industry. The international oil industry "has still to come fully to terms with all the implications of sustained overcapacity" in refining capacity worldwide.



John Jennings: cautions about future crude oil prices

Shell's upstream earnings held steady as volume increases offset a fall in oil prices. Third-quarter profits from exploration and production were down only 2 per cent at £344m in spite of lower oil prices. Lex, Page 14

Boots defends resale price Norweb maintenance as profits dip

Boots, the retailing and healthcare products group, launched a vigorous defence of resale price maintenance on non-prescription medicines yesterday, as it reported interim profits at the bottom

end of expectations. The shares fell 11p to 540p as Boots announced pre-tax profits for the half year to September 30 down from £289.7m to £227.9m (\$360m). This year's figure reflected the sale to BASF of Boots Pharmaceutiof £48.5m last year, but also poor performances in Do It All, the DIY chain, and higher investment in some businesses.

exceptional items, increased 4 per cent to £196.2m, from group turnover up 6.1 per cent at Boots' shares have come under pressure since the Office

of Fair Trading announced it

T&N forms

N American

joint venture

T&N the automotive

components and engineering

group, and Sumitomo Electric

Industries of Japan, have

formed a joint venture to make disc brake pads for the North

The new company, Safa, will

be 60 per cent owned by SEI

with T&N's Ferodo press cure unit holding the remainder.

Production is scheduled to

begin at a greenfield site in La

Grange, Georgia, late next

Bass Czech purchase

Bass, the brewing group, has

continued its push into the Czech beer market by increas-

ing its stake in Prazske Pivovary (Prague Breweries) from

39.7 per cent to 44 per cent.

Bass bought its additional

stake from the Creditanstalt

Bass has also increased its

stake in Vratislavice, a north

Bohemian brewery, from 55 per

cent to 78 per cent. It acquired

its original stake last month,

when it also bought into Ostra-

var a north Moravian brewery,

Terms were not disclos

investment fund

American market.

was reviewing resale price maintenance - the right of manufacturers to set prices -Operating profits from continuing operations, before on non-prescription medicines and Asda, the supermarket chain, cut prices on vitamins and minerals.

Books

Share price (pence)

Lord Blyth, chief executive, said Boots had responded with promotions on own-label vitamins although it still supported price maintenance on

By Kenneth Gooding,

Mining Correspondent

Shares in Cluff Resources, a

UK-based company with gold

mining operations in Africa, rose by 24 per cent yesterday,

from 60%p to 75p, after it revealed it had received an

approach. At this level the

company, founded and headed by Mr Algy Cluff, is valued at

Ms Eileen Carr, finance

director, said discussions, after

He warned that competition between stores groups if price maintenance were abolished would lead to a "drastic" reductions in the UK's 9,000

small pharmacies. "That would represent a major challenge to govern-ments of any persuasion seeking to push responsibility for healthcare closer to the patient as NHS costs continue to grow," he said.

Lord Blyth did not believe the OFT would recommend abolition. But if it did, Boots was well placed to defend its

Lord Blyth's comments did little to dispel market fears of intensifying supermarket price wars after disappointing results from J. Sainsbury on

Shares fell again across the grocery sector as Kwik Save. Britain's biggest discount gro-cer, announced a 7 per cent

Cluff shares rise on

news of approach was unlikely to be another weeks. In the meantime the board was consulting its financial adviser, Samuel refer the merger.

Echo Bay Mines, the US gold producer, is among the compa-nies likely to be interested in Chiff having acquired a 4.8 per cent shareholding for £2.2m in

Montagu.

The outcome of any bid for Cluff will depend on Hutchison Whampoa, the Hong Kongbased conglomerate which has

an unsolicited approach, were at a very early stage. There **Azlan makes Dutch** buy and seeks £20m

Rationalisation in the UK holders at 440p, and that it had coupled with a strong perfor-mance in mainland Europe has enabled Azlan Group, a computer networking products distributor, to increa se revenues and pre-tax profits substantially in the first half of the

year, writes Alan Cane. Azlan also announced it was raising a net £20.4m (\$32m), acquired Ropin, a Dutch network computing distributor, for £6.95m. The shares rose 21p to a new

high of 479p. Pre-tax profits quadrupled from £1.08m to £4.45m, while turnover rose 93 per cent to £72.7m (£37.7m). Earnings per share were 13.6p (3.7p) for an

takeover bypasses MMC

By David Wighton

Mr Ian Lang, trade and industry secretary, yesterday overruled the new director general of fair trading. Mr John Bridgeman, and cleared North West Water's £1.8bn bid for Norweb, the Manchesterbased electricity distributor. Mr Bridgeman had recommended that the proposed

acquisition be referred to the Monopolies and Mergers Commission. But Mr Lang chose to side with the electricity and water regulators, which advised that a reference was not necessary on either regulatory or competition grounds.

The takeover will create the UK's first mixed utility which Mr Bridgeman said raised concerns about regulation, "barriers to entry, and managerial

Mr Lang said he had given particularly careful thought to the case "not least because I do not lightly reject the advice of the director general of fair trading". But regulatory issues could be dealt with by appropriate amendments to the merged group's licences. North West Water has already agreed to changes. Nor did he accept concerns about managerial efficiency as a reason to

Mr Ian Byatt, the water regulator, said the licence amendments would give him proper access to the information on the efficiencies and cost savings arising from the merger. North West Water had already agreed that the savings from combining some of the companies' operations, which are expected to lead to large job losses, would be assed on to customers in the form of lower bills starting from 2000.

Coultaglife backs

european

Exceller

They also strengthen the financial "ring fencing" of the regulated water business from

It is the first time Mr Lang has overruled advice from the Office of Fair Trading since taking over from Mr Michael Heseltine in July. Mr Heseltine ignored the recommendations of the previous director general, Sir Bryan Carsberg, on three occasions. When Sir Bryan left in May he made clear his frustration at what he described as the government's lack of enthusiasm for

227.9♥ 2.99L 3.46 3.98♣ 4.24 1.04 12.1 0.401 125.5 2.24 3,704¾ 3.44♥ 0.617L Yr to Aug 26 3,228 6 mits to Sep 30 20.6 9 mits to Sep 30 70,502 (2,376) (1.65) (0.945L)

(37.7) (201.3) (2.042) (0.302) (8.6) (89.1) (13.1) (17.7) (47 🖂)

72.7

1.04 (0.84‡ 1.54 (0.87) German Smaller ______ 6 miles to Sep 30 124.6 (114.9‡) Undervalued Assets......... 6 miles to Sep 30 116.83 (96.39) 0.382 0.952 ividends shown not. Earnings shown basic. Figures in brackets are for corresponding period. †On increased capital. \$USM stock. □ Operating Income. After exceptional charge. \$\forall After exceptional charge. \$\forall After exceptional credit. \$\forall Second Interim, making 0.5 cents to date. \$US currency. The stated for share subdivision. \$\forall Net income. TEPS and dividend for \$\forall Shell Transport.

PUBLIC NOTICES

The Electricity (Application for Licences and Extensions of Licences) Regulations 1990

Regulations 3(2) and 7(2) FORM OF APPLICATION FOR A PRIVATE ELECTRICITY SUPPLY LICENCE

AGR & PWR Co. Limited

(It is planned to change the name of AGR & PWR Co. Limited to Nuclear Electric Limited in 1996. At the same time it is planned to change the name of Nuclear Electric plc to Magnox Electric plc.)

Address of the applicant(s) or, in the case of a body corporate, the registered or principal office

AGR & PWR Co. Limited C/O NUCLEAR ELECTRIC plc BARNWOOD GLOUCESTER

3. Where the applicant is a company, the full names of the current Directors and the company's registered number

> John Gordon Collier Robert Hawley George Edward Charles Jenkin Michael Ralph Kirwar

COMPANY REGISTERED NUMBER: 3076445

4. Where a holding of 20 per cent or more of the shares (see Note 1) of an applicant is held by a body corporate or partnership or an unincorp essociation corrythe on a trade or business with or without a view to profit, the name(s) and address(ex) of the holder(s) of such shares shall be

Nuclear Electric plo Barnett Way

5. Desired date which the licence is to take effect

31 JANUARY 1996

 A sufficient description adequately specifying (see Note 2) the nature of the premises intended to be supplied, separately identifying premises hin the power bands specified in and to the extent provided by

All non-domestic premises having a maximum demand over 100kW in the authorised areas as at 31 March 1990 of the following public

East Midlands Electricity pic Eastern Group plc MANWEB pic Northern Electric plc SEEROARD old South Wales Electricity plo South Western Electricity plo Southern Electric plc Yorkshire Electricity Group plc

(a) Subject to sub-paragraph (b) indicate the total number of preintended to be supplied in each power bank as shown in the table below. together with the aggregate energy forecast to be supplied and the aggregate estimate demand (see Note 3) for each power band.

(b) If the date in paragraph 5 above is on or after 1st April 1994 then only Power Band A shall be completed and if the said date is on or after 1st April 1998 then this paragraph shall cease to have effect.

Power Band	Number of Premises	Aggregase Maximum Demand	Energy (GWh) to be Supplied
(A) Not exceeding 0.1MW	NONE	NONE	NONE
(B) Exceeding 0.1 MW	Not	Not	Not
but	Applicable	Applicable	Applicable
Not exceeding 1.0MW	Not	Not	Not
	Applicable	Applicable	Applicable

8. A description of the system of electric lines and electrical plant by mean of which the applicant intends to supply electricity, indicating which plant and lines are to be constructed and which are existing plant and lines, and further identifying any parts of that system which will not be owned by or

Existing lines and plant belonging to the following:

Eastern Group pic London Electricity pic MANWEB plc Midlands Electricity old National Grid Company ple Northern Electric ple NORWEB plc SEEBOARD old South Wales Electricity plo South Western Electricity plc Southern Electric ple forkshire Electricity Group plc

A statement of the extent (if any) to which the applicant considers it necessary for powers under Schedule 3 (compulsary acquisition of land etc.) and under Schedule 4 (other powers etc.) to the Act to be given through the licence for which he is applying

All powers of acquisition of land etc. and all other powers available under iles 3 and 4 to the Act necessary to carry out activities under licence

10. Details of any licences held, applied for or being applied for by the dicant in respect of the gen

Application for a Generation Licence:

Application for a Private Electricity Supply Licence for Scotland:

Copies of maps relevant to this application have been lodged in accordance with Regulation 6 of the Electricity (Application for Licences and Extensions of Licences) Regulations 1990 at every Regional Office in England & Wales of the Office of Electricity Regulation. Copies are available for inspection by the public between 10 a.m. and 4 p.m. on any working day.

> A Allen, Company Secretary. AGR & PWR Co. Limited, Barnett Way. Barnwood.

in which it now owns 51 per interim dividend of 1.2p (1p). Shopping list to regain lost touch

Sainsbury's sales and margins cause concern, reports Neil Buckley

s J. Sainsbury, for more than a decade the UK's biggest and most-successful food retailer, losing its touch? The market, which knocked 21p off its share price to 403p after disappointing results yesterday, fears it might be.

"Sainsbury's were definitely rattled," said one analyst. "It was a rather unconvincing performance." Two specific issues provoked yesterday's reaction, and have caused the City's sentiment towards Sainsbury to cool this year. One was Sainscompared with its biggest rival. Tesco.

In September, Tesco announced a 19.5 per cent firsthalf sales increase. Of that, 9.5 percentage points came from new stores, with the rest from existing stores – 4 percentage points of which was inflation and 6 points came from a volume increase.

Sainsbury, by contrast, lifted total sales only 6.2 per cent, with 3.9 points of that coming from the two new stores it opened. Existing stores contributed 2.3 percentage points, but that was after 4.5 per cent inflation - meaning volumes fell 2.2 per cent.

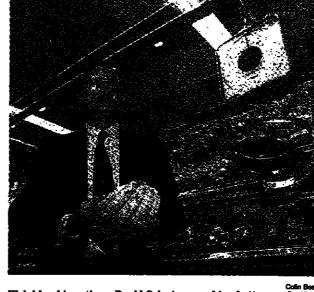
The second factor was Sainsbury's pessimistic statement on the outlook for gross profit margins. Ms Rosemary Thorne, finance director, warned that intense price competition, com-bined with inflationary pressure in the supply chain, could squeeze the gross margin by up to 0.5 percentage points in the second half.

But those issues reflect broader concerns about the One is that it has lost its

marketing edge. All its main rivals have adopted aggressive marketing strategies this year, and as Mr David Sainsbury, chairman, conceded yesterday, have got more bang for their

"I don't think we have communicated the initiatives we have taken as well as we would have liked, and that is an area where we clearly intend to improve our performance," he said.

Tesco has roared ahead overtaking Sainsbury's share of packaged grocery sales in the UK - thanks to its Club-



Weighing his options: David Sainsbury seeking better marketing

card national loyalty scheme which has 6m members, and aggressive promotion of pricing and customer ser-

Argyll's Safeway has also launched a national loyalty card and a service initiative backed by its "Lightening the Load" advertising campaign. Asda has skilfully hit the headlines with discounting on books and non-prescription

made several gaffes. First, Mr Sainsbury dismissed rival Tesco's loyalty card, Clubcard, as a marketing gimmick and "electronic Green Shield stamps", but was later forced to extend Sainsbury's own loyalty card to 60 per cent of its stores.

Sainsbury, by contrast, has

Then, after launching its own £20m customer service and communication initiative somewhat behind its rivals -Sainsbury was embarrassingly forced to withdraw its first television advertisement. Customers complained it was not fulfilling its pledge to provide "checkouts that open on cue if there's more than one shopper in front of you".

Recently, it hesitated before following Asda's price cuts on vitamins, but was forced almost immediately to raise prices - before reaping the publicity Asda had gained ~

an injunction. Customer research commis-sioned by analysts at NatWest Securities suggested Sainsbury's "brand franchise" was being eroded. Shoppers now felt Tesco, not Sainsbury, offered the best "value for money". Meanwhile, research by Credit Lyonnais, another securities house, concluded Asda and Tesco were winning the customer service battle.

here are further concerns in the City about Sainsbury's management structure. Analysts are keen to know who will succeed Mr Tom Vyner, the powerful deputy chairman, when he reaches 60 in early 1997. Sainsbury refused to comment yes-

Analysts also question whether the decision-making structure, with 12 executive directors and 44 departmental directors, is too cumbersome. Sainsbury insists the City's concerns are overplayed. It says the benefits of its customer service initiative are still working through, and its advertisements have achieved a high level of recognition

confirmed by NatWest Securities' research. It also says that like-for-like sales growth (which excludes

among the public - something

a small part in its overall growth, as Sainsbury's new stores achieve higher sales densities more quickly than its rivals. Average like-for-like volume growth over the past decade has run at only 0.5 per cent a year.

Moreover, new store openings will increase from 10 this year to 15 next year, with up to three likely to open in North-

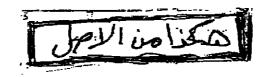
Sainsbury also announced last week its marketing director. Mr Ivor Hunt, was taking early retirement next year and would be replaced by Mr Kevin McCarten, currently trading director of Kingfisher's Woolworths chain but with wide previous experience of consumer goods marketing with Procter & Gamble. Analysts believe further management shuffles could be on the way.

Sainsbury also points to growth prospects outside its UK supermarket chain. Texas, the DIY chain acquired from Ladbroke, is stemming its sales decline and reaching break-even point. If Sainsbury can successfully integrate it into its existing Homebase chain, scope for future profits growth could be substantial. Homebase increased operating profits 23 per cent this time to £18.9m, on sales of £235.4m.

In the US, the performance of the Shaw's supermarket chain is improving, with profits up 15 per cent at \$41.9m (£26.5m) on sales of \$1.16bn.

Despite the profits slowdown - and analysts were yesterday downgrading full-year forecasts from £860m to about £825m-£830m - most analysts believe Sainsbury can recover its momentum, although some soul-searching may be neces-

Many point out that in 1993, Tesco was thought the most vulnerable of the "big three" grocers, with the weakest own label, and a young customer base susceptible to temptation from cut-price discounters such as Aldi and Netto. After two years of imaginative and aggressive marketing, such fears are behind it. And four years ago, Mr Archie Norman's Asda was close to collapse. Things can change quickly in



ow important is loyalty in today's workplace? There

are several reasons for

addressing this question, not least

among managements and employess appear to be changing as a result of workforce reductions and

There is a moral question. Should

an employer have a duty towards

the well-being of an employee, par-

ticularly if in doing so there is a

risk to the prosperity of the busi-ness? Milton Friedman, the promi-

nent US economist, has said that

economic performance is the only

responsibility of business, and Peter

Drucker, the management writer,

while not going so far as Friedman,

argues that it is at least the first

This suggests that it is important

to examine the business case for

loyalty. Is the mutual loyalty of employer and employee good for business, and what happens when loyalty is lost?

Among most employees, at least,

loyalty still seems to be valued. More than three-quarters of the

1,000 UK employees questioned in a survey carried out by Templeton College, Oxford, on behalf of the

Institute of Personnel and Develop-

ment, said that they remained loyal

to their employer, although many

admitted their trust in the management had been deuted. Nearly half

of those surveyed said they

responsibility.

d that attitudes towards loyalty

new working practices.

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RECRUITMENT

JOBS: New management practices are changing traditional employee attitudes in the workplace

Loyalty bonus should not be devalued

regarded their current job as a of doing their jobs the way they long-term position.

So, however much people should, as Charles Handy, the employment writer, says, prepare for "portfolio" careers - where their job comprises a package of freelance work for different customers - the truth is that many are not doing so, nor do they

Once established, loyalty seems to be one of those qualities that persists beyond rational thought. Charles Heckscher, who holds the chair of Labour Studies and Employment Relations at Rutgers University in the US, was surprised to find, in a series of interviews covering 250 middle managers across US industry, that some man-agers remained loyal to their companies after quite brutal redundancy programmes. He describes

their loyalty as an emotional attachment, a love of the company. In White Collar Blues*, a study of management loyalties, he found that this commitment to the company was far more common than loyalty to an individual leader, and it sometimes transcended managerial aims. In some companies, employees had developed methods

thought best, sometimes contradictory to the wishes of management. Most of the managers Heckscher interviewed thought loyalty was a

good thing, equating it with trust, caring and respect. They contrasted it with what they viewed was a cold, unfeeling approach in the modern use of temporary employees. Not all agreed with this, however. Some equated loyalty with blinkered, unthinking obedience and the complacency that can arise among comfortable employees. One manager went so far as to say: "If you want loyalty go get a dog."

This last point has some reson-ence in Heckscher's thinking when, in conclusion, he dismisses the need for this old-style loyalty, arguing that companies can bind their employees with a new ethic, a shared sense of purpose. But that is far from adopting a strategy of head-count cutting for

the sake of the bottom line, a point stressed by Geoff Armstrong, director general of the IPD at its conference in Harrogate last week. "Nobody ever cut their way to

success. Nobody ever cut their way to growth," he said. "If even a tiny

pounds written off in the eighties and nineties against redundancy and rationalisation had been spent on training, research and innovation, on finding new products and services, customers and markets, just think how much better our eco-

nomic performance would be."
This might not have been realistic in a short-term economic climate of boom and bust where redundancy programmes have sometimes proved the only option available for survival. But it is difficult to ignore the implication that such programmes are a sign of a failure in business to establish a foundation

for long-term success.

What price loyalty, then, in the lean and mean business environment of the 1990s, when gurus are preaching the need for responsiveness to continuous change and when some observers believe busi-ness is giving up on loyalty? The business case for its retention is made by Frederick F. Reichheld in a forthcoming book. The Loyalty Effect**. He suggests, as the Oxford survey would appear to support, that loyalty is not dead.

Reichheld links employee loyalty

proportion of the tens of billions of to that of customer loyalty. Both, he ing". Reichheld recalls this when he argues, are essential to consistent long-term growth and profits. Yet many US companies do not seem to have recognised this. On average, says Reichheld, US companies now lose half their customers in five years, half their employees in four, and half their investors in less than

> hile some businesses may their head counts to avoid going under, many of today's lay-offs, observes Reichheld, have been carried out by profitable companies. He quotes a decision by a profitable Rank Xerox to cut its workforce by 10.000 - a 10 per cent cut - to mprove productivity. Its stock rose per cent on the day of the

> This kind of news exhilarates short-term investors," writes Rei-chheld. It does not, he adds, exhila-rate employees. "What it does is stifle creativity, discourage risk-taking and destroy loyalty."
> Investors in such cases may be

like those cynics who, in the words of Oscar Wilde, know "the price of everything and the value of nothbusiness with a local mechanic rather than with bigger chains where they rarely saw the same mechanic twice.

Additionally, new business arose not just from customer referrals. but from employee recommendations to their friends and families. This kind of referral drew in more new customers than advertising and promotion put together. Rei-

chheld noted. Reports of loyalty's demise may have been premature. It may, as Heckscher suggests, need some redefinition to remove any hint of complacency, but it should not be ignored in management statements about "lack of job for life" that can undermine job security. Loyalty remains, says Reichheld "one of the great engines of business success, and it is still alive and thriving at the heart of every company with an enduring record of productivity and

growth".
"White Collar Blues: Management Loyalties in an Age of Corporate Restructuring, by Charles Heckscher, published by BasicBooks a division of Harper Collins, price £16.99.

"The Loyalty Effect, The Hidden Force Behind Growth, Profits, and Lasting Value, by Frederick F. Reichheld, Harvard Business School Press, will be available in the New Year in the US, price \$24.95.

Richard Donkin



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Bad Debt Work Out Specialists

points out that the immediate

savings of laying people off are

quite clear, the long-term conse-

Personnel specialists have sought

to quantify the cost of employee

turnover by estimating recruitment

and training costs, and the loss of

productivity as inexperienced work-

ers replace older hands. Some have

tried also to account for the cost of

the poorer service that may result

from employee numover.
These "losses" have not con-

vinced managers because of their

lack of visibility, but they are losses

none the less. A team from Bain &

Company, the Boston-based consul-tancy where Reichheld is a director,

calculated that a trucking client

could increase its profits by 50 per

tion was not only more cost-effi-cient, but had a direct link to the

retention and acquisition of custom-

ers. In the car service business, for

example, it discovered that outlets

with the highest customer retention

also had the best employee reten-

tion. The lesson was plain enough

Customers felt comfortable doing

It also found that employee reten-

cent by halving driver turnover.

quences to cash-flow less so.

Two large specialist state-owned banks in Poland have asked the British Government, through Know How Fund, to provide experts to assist them in the restructuring of their bad debt portfolios and in the management of the turnaround of those debtors whose debts or equity remain in the banks' portfolios.

The Know How Fund is seeking applications from experienced experts willing to work full-time in Poland on challenging assignments for 18-30 months.

Senior Debt Work Out and Corporate Financial Restructuring Specialists

We require a number of people with considerable experience of negotiating the restructuring of debt of large companies, involving the handling of multiple creditor groups and embracing a variety of financial solutions, including debt equity swaps. We require a balance of front-end skills needed for the financial analysis and negotiation, and of the back-end skills needed to assist the debtor to work out his obligations and return to

All but one of these experts will be deployed together under a ream leader who has already been selected. The other expert will work in the second bank alone, but with the support

Systems and Operations Advisers

The project also demands a number of experts with first-rate knowledge and experience of establishing management information systems for credit and bad debt departments of banks. Risk classification; information to be required from debtors and bank branches; techniques for monitoring this information, and early warning systems are all relevant. Ability to develop appropriate solutions and implement them and then fully embed the procedures and skills within the banks will be of critical importance.

The resident advisers will be supplemented with a facility to call in other specialist advisers as needed, particularly to help with the enterprise turnaround elements of the assignments. It will be part of the resident advisers' task to assist their host banks to manage this facility.

GENERAL QUALIFICATIONS

An ability to work in unfamiliar cultures and to be effective in a variety of organisational environments is essential. Good communication skills are vital both to the immediate achievement of the tasks envisaged and because a major objective of the assistance is to transfer know how and skills on a lasting basis. Work experience in Poland or another transitional economy is preferred. Ability to speak and write Polish will be a considerable advantage. Experience in banking transactions involving the agro-industrial and/or housing and construction sectors is desirable.

Initial contracts will be with ODA for 18 months. Remuneration will be subject to negotiation but will reflect market conditions.

Those interested should write as soon as possible, enclosing a curriculum vitae before the closing date of 28 November 1995, to Karen McKeown, Ref AFI360/KM/FI, Abererombie House, Eaglesham Road, East Kilbride, Glasgow G75 8EA. ODA is commissed to a policy of equal opportunities and applications for these posts are sought





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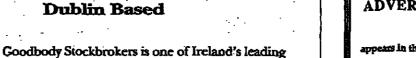
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- * Please send a summary of how you match this tment with your curriculum vitae and salary details, to Peter Dell, Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London ECAA 1NH,

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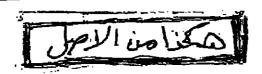
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ATLANTA AND THE STATE OF GEORGIA

Queen of the South is in party mood

The 1996 Olympics Andrew Young, a former days, in common with the will set the seal on Atlanta's recent achievements. Their long-term effect is less certain, writes Richard Waters

Then the Atlanta Braves lifted baseball's World Series last Saturday night, it came as sweet vindication. The unofficial capital of the US's south east, so long the under-achieving braggard, had finally won

The New York Times may have been a little premature when it said that the remains of Atlanta's inferiority complex disappeared over the right field wall with the home run that decided the Series' final game. What is indisputable, though, is that this city of 3m people has something tangible to boast about after three decades of phenomenal economic growth that has lifted it into the front rank of US cities.

and

Next year, on July 19, ,▲ Atlanta will try to elbow a space for itself among the world's leading cities as well; the Centennial Olympic Games will begin in a new stadium which rubs shoulders with that

used by the Braves. This being Atlanta, the Games will come with an almighty swagger. Natives of the city, almost overawed by their own precociousness, will tell you that, by virtually any measure you care to use, this will be twice as big as the Los Angeles Olympics. An expected 2m people will be there to attend this huge party, with 3bn more viewing on

The sub-text, of course, is that Atlantans think they are ready to stand alongside Los Angeles - and any other old-line US city - in the world rankings. Just listen to Mr mostly white, farmers. These

mayor of Atlanta and Jimmy Carter's ambassador to the United Nations: "We want to be for the world what London was in the 17th and 18th centuries.*

The rest of Georgia - and, indeed, the rest of the south east - may wonder what it all means. Is this some giant hubris, a build-up to a two-week party that will be remembered more for a hangover of disappointed ambitions than its celebration?

More generally, they may also wonder what Atlanta's growth means for the South as a whole. Has it sucked in the resources - labour and capital that would otherwise be fuelling an economic advance throughout the region? Or is it one of the main engines that will help the South finally to emerge from the long slumber that left it lagging the rest of

It is impossible to discuss Georgia's prospects these days except in the context of the burgeoning metropolitan area in its upper left hand corner. Traditionally, though, the state has been viewed around three geographic (and racial)

oremost among them is the Cotton Belt, a broad plain that sweeps across the centre of the state. This was the area that once supported Georgia's claims to being the Empire State of the South - before the pestilential boll weevil wiped out the cotton and a Yankee commander, General Sherman, laid waste its cities, ushering in nearly a century of economic slumber.

The racial patterns created by plantation slavery still exist, with most blacks still living in the central part of the

This is bounded to the north by an Appalachian region made up traditionally of poor,

neighbouring Carolinas, retirees are flocking to the area, where the scenery is pretty and the golf is good. To the south and east lies a second rural, mainly white region, that grows peanuts and poultry.

The old social and racial divisions of these three Georgias still exist. These days, though, it can sometimes seem as if there are only two Georgias - Atlanta and

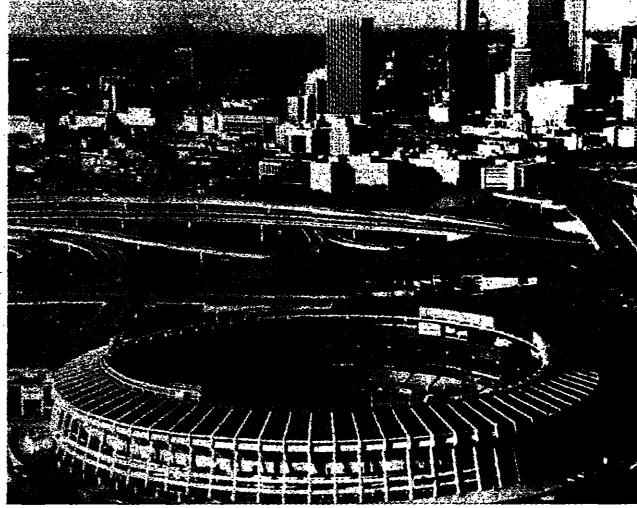
The city's emergence once owed a lot to its location as a hub for rail and, later, air transport: more recently. though, it has become a centre for services industries throughout the south east.

Last year, employment in Atlanta jumped by around 6 per cent to over 1.8m maintaining the city's superior growth rate over Tampa and Orlando, Florida's two fastest-growing cities. The metropolitan area has accounted for more than half Atlanta's jobs since the turn of the decade.

This may or may not be good for the surrounding region. Commenting on the city's surge, Mr Zell Miller, Georgia's governor, says: "It's rippling out in some places, like Columbus, Augusta, Macon and Savannah: but in other places, it isn't."

Certainly, a handful of other Georgian cities can point to modest, if unspectacular growth, helped in part by the presence of Atlanta. "It provides the headquarters for factories in the rest of Georgia," says Mr Jeffrey Humphreys, director of economic forecasting at the University of Georgia. "If it wasn't for Atlanta, those jobs wouldn't be here."

Though the rest of the state has not grown as fast as Atlanta, its population has jumped by a half over the past quarter of a century, to around 7m people. At current trends, it



textile or metal fabricating

jobs of the present, but which

is less prepared for the more

highly-skilled jobs of the

future. "If there's one area

where the American South is

at risk, that's it: the literacy

rate and high school

graduation rates are totally

unacceptable." says a senior

will probably have overtaken North Carolina this year.

Rural areas, though, have enefited less from the fruits of economic success. In the southernmost parts of the state, in particular, Atlanta's development can sometimes seem very remote - especially as the city continues its pattern of northward growth that is shifting its centre of gravity ever-closer to North Carolina.

Georgia's rural areas also exhibit most clearly the vestiges of the Old South from which the rest of the state also suffers. Poverty and an under-financed education system coexist with sharp social divisions built around race and church.

According to the official data, around 15 per cent of the economist at NationsBank in Atlanta. state's population lives below Governor Miller the poverty line. It has one of channelled more money into

the worst voter participation education, but that alone may not be enough. "We've got to rates of any state in the Union - only 47 per cent of people of have a better-educated and voting age exercise their more highly skilled workforce," he admits. "Money democratic rights. And, like other southern states, it has is important, but it's also a matter of time. spent too little on education. Atlanta has its own share of The result is a workforce that may be well-suited to the

the social and economic woes. Both blacks and whites are fleeing the inner city in a phenomenon known locally as blight flight". The city's enviable record in

race relations is likely to be tested severely in future, in common with other big US

For now, though, Atlanta's

springboard for the city as a "When I first went out

leaders are busy preparing themselves for the Olympic

party. "It's the largest one-time

event in the history of the

The modern Olympics, at

least as interpreted by the US

cities which host them, have

become the world's biggest

corporate jamboree. And while

the companies that have

helped meet the Games' \$1.6bn

budget are counting on the

world's attention to boost their

own international standing,

Atlanta's leaders are hoping it

will provide an economic

recruiting industry in the early

1970s, no-one knew about

state," says Mr Humphreys.



Wildlife refuge in south-east

 The political wind shifts to the right Four decades of economic

 Estimating the Olympics' financial spin-off Official sponsorship for a cool \$40m

to the South Cotton Belt towns labour to keep up Games help to attract overseas investmen Battle rages over telecoms

 Georgia's banks yield to Profile: Atlanta apringboard for WH Smith

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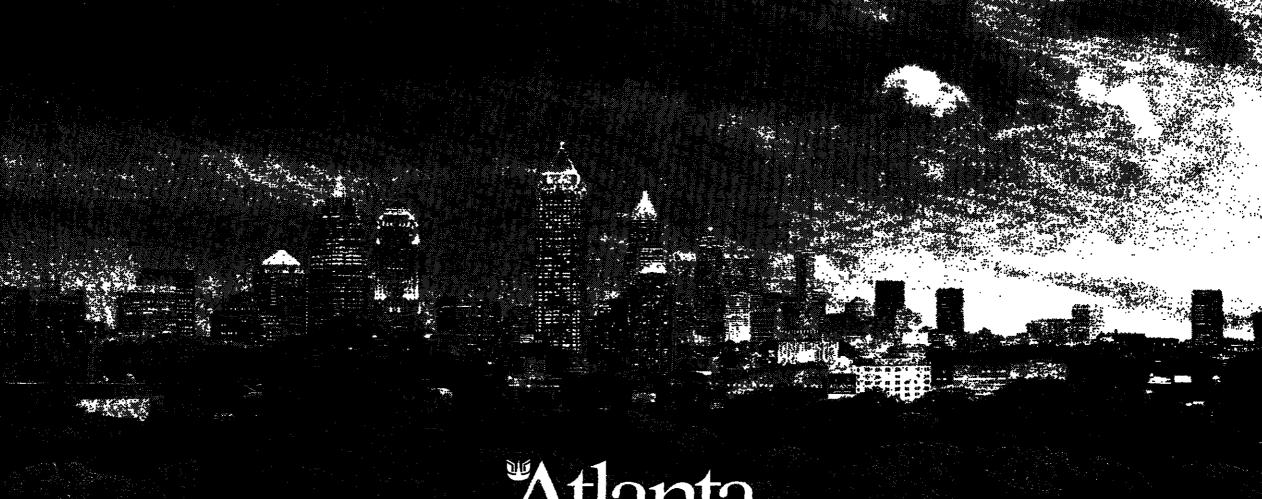
Coca-Cola, and Gone with The Wind, and that's all," says

Governor Miller. To a large extent, that is still the world's view. Hosting the Games will give the city, and the state, the chance to work on those attitudes: while the Olympic movement celebrates its centennial, Atlanta will be

celebrating the largest

corporate hospitality event

The Olympics are likely to leave behind a hangover. As Mr Bill Campbell, Atlanta's mayor, says: "Every city that has hosted the Games has had some postpartum depression." But if they also give the sort of push to Atlanta's ambitions that locals hope, the pain Georgia - they had heard of should not last long.



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As most city for the 1996 Centennial Olympic Games, Atlanta is welcoming its nearly 400,000 new residents (since 1990) and preparing for an expected 2-million visitors, 10,000 athletes and 15,000 journalists travelling to Atlanta next summer for the world's largest peacetime gathering. Wearly \$2 billion worth of construction and renovation projects are underway. The projected economic impact of hosting the Games is \$5.1-billion.

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The consensus is crumbling

Georgia's moderate conservatism is under strain and race is back on the political agenda

The political winds of the South have turned, and a moderate and conservative Democratic tradition could be swept away. The rueful conclusion of Mr Zell Miller, Georgia's Democratic governor: "They never blow in the same direction for

As one of the few southern Democrats to be reelected last November in the Republican landslide that swept the country. Mr Miller is looking pretty lonely right now. Georgia's state house may have remained Democratic: but virtually every important state and national political position was handed by the state's voters to a Republican.

The national and regional political revolution of 1994 is embodied in Georgia's two best-known national political figures. One, Mr Sam Nunn, is a southern Democrat of the old school: a conservative, willing to engage in bipartisan politics to build coalitions around particular issues.

The other, Mr Newt Gingrich, is a politician of an altogether different stripe. Representing Cobb county, a suburban area of Atlanta, Mr Gingrich does not adhere to the bipartisanship that has inspired the state's politicians for decades. And as an ideologue, "he's not just something new for the South - he's something new for Washington as well," says Mr Charles Bullock, a professor of political science at the University of Georgia.

Mr Nunn's announcement this summer that he would not run for reelection - the latest from a growing line of senior Democrats – has served only to strengthen the perception that the Republicans' day in the South has arrived.

In truth, the politics of Georgia have been more chaotic, and less one-sided, than is generally recognised. Back in 1964, for instance, the Democratic state voted for the Republican presidential candidate Barry Goldwater. The presidency of Jimmy Carter, a Georgia ticular - point with pride to

native, in the late 1970s may have delayed the growth of the Republican movement in the

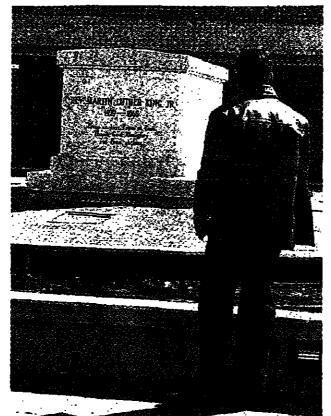
state, but only temporarily.; The seeds of last November's political revolution can be traced, in Georgia as elsewhere in the South, more to disillusionment with the Clinton administration than to a strong ideological shift. It also owes much to better organisa-tion. Without a traditional base in the region, the Republican party set about building one in a methodical way - screening candidates, developing a fundraising machine, selecting which voters target. By contrast, the local Democratic machine has been revealed as badly organised and dispirited, says Mr Bullock.

Despite the political shift, there are many issues on which local politicians from both parties agree. This is a state where low taxes and a lack of government intrusion in people's lives are taken as read. Governor Miller, for instance, calls himself "a very strong fiscal conservative." He adds: "Voters are not willing to have any additional tax increases.

There are plenty of issues that could be set to divide the state more along political, social or racial lines in future, though. One is welfare reform, a subject which could come to have a significant impact in next year's Presidential elections. And two other potentially divisive issues are beginning to play a larger role in the politics of Georgia, and the region generally: race and reli-

The political influence of the churches in this bible-belt state has traditionally been limited to their immediate congregations. But the rise of the Religious Right has brought moral issues out of the pulpit, in the process prompting deferential gestures from some Republican Presidential hopefuls. The power of the right-wing Christian lobby could eventually prove a threat to Republican power in the state, if it divides voters on the right on issues like abortion.

Race, meanwhile, is also coming to assume a greater political significance. Georgians - and Atlantans in par-



Dr Martin Luther-King's tomb in Atlanta: remembering the dream

their handling of the turbulent this increasingly racial elecconflicts of the Civil Rights era. The home of Martin Luther King, Atlanta managed the political transition with less upheaval than was seen in most neighbouring states. "We didn't have fire hoses being turned on students or dogs snarling at children," says Mr Bill Campbell, mayor of Atlanta.

Another feature of Georgia's racial politics has been the ability of its politicians to build platforms across racial boundaries (though there have been noted exceptions: Lester Maddox, elected governor in 1966, was said to have chased black customers away from his chicken restaurant with an axe handle.) Increasingly, those bi-racial

coalitions seem to be fracturing. White voters have swung more to the Republican party, while blacks remain overwhelmingly Democrat in their voting habits.

One question hanging over

toral division is how the state's Congressional districts are carved up. In the early 1990s. the Republicans used an earlier piece of Democratic legislation to reorganise voting dis-tricts in some Southern states

- Georgia among them - to concentrate the black vote into fewer districts. That in turn diluted the non-white vote in other electoral areas, improving the prospects for Republican candidates.

A court decision that found this redistricting unconstitutional has reopened the issue. In a five-week special session late this summer, Georgia's legislature was unable to agree on a reorganisation of electoral district boundaries. It has now been left to the courts to deter-

A reversal of the earlier redistricting move may serve to weaken the racial polarisation that has built up in the state electorate. In other respects, though, racial polaris-

more pronounced, and race relations face a clouded future. Economically, more blacks may well be climbing into the middle classes. But socially and politically, the races may be becoming more divided than

Mr Andrew Young, a former US ambassador to the United Nations, Congressman and Mayor of Atlanta, says the best hope for race relations in the state is that "capitalism has been made to work for the poor people": enough of Georgia's neady economic growth has filtered down to the less well-off (often black) population to ensure a degree of racial harmony and a common purpose. He adds that the sharing of

economic benefits has been aided by affirmative action, a practice which elsewhere in the US has come under increasing attack - beginning in California, so often the US's political trendsetter. "It has worked for us, and it works for whites," says Mr Young. "California is in a recession and they're fighting over the crumbs. You haven't heard much about affirmative action here – there's no-one demonstrating in the streets in Atlanta."

Yet poverty remains a severe social problem, both in inner-city Atlanta and the rural south of the state. And, as with other big US cities, Atlanta is facing an exodus of the middle classes to the suburbs.

That flight is not restricted to whites, says Mayor Campbell. "It's not a racial dynamic. The problem has been more one of black flight than white flight. Yet it has its racial aspects. Whereas whites are

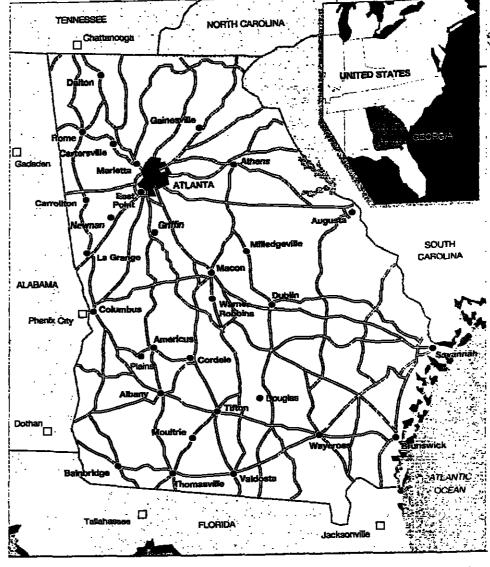
moving out to the north and east, most blacks have moved out to the South. As the races diverge, leaving a poorer city centre, the chances for racial harmony weaken.

This growing racial divide

national shift, exemplified last month by the convergence of 500,000 black men on Washington for a rally organised by Mr Louis Farrahkan, leader of the Nation of Islam.

"Race is closer to the surface and touching a broader range

of areas than at any time in a. generation," says Mr Bullock of the University of Georgia. Of Mr Farrakhan's segregationist views, he adds: "It's soemthing the old-time racist politicians of the South would have been very comfortable with.'



Economic resurgence: by Barbara Harrison

Mexico.

For four decades, jobs and workers from other parts of the US have flowed to the South, changing the shape

of its economy Over the last four decades, the US economy has shifted southward, bringing millions of jobs and the workers to fill them from other parts of the nation. Today, it is almost as easy to hear an accent from New Jersey or Detroit in Atlanta as it

is to hear a Georgia drawl. The industrial migration was led by textile and clothing facies, which came for nonunion, lower-wage labour and cheaper operations costs. Other manufacturing, including electronics assembly and aerospace, followed, and lately the automotive industry has come South. More recently, the Sunshine Belt has drawn many sophisticated telecommunications and high technology busi-

Now, more than a quarter of all US manufacturing jobs are in the South. The region's economy has grown steadily at a rate exceeding the US as a whole. During the decade between 1983 and 1992, for example, the regional pace of economic growth for the states of Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee Virginia and West Virginia those that make up the traditional South ~ was greater than that of the US as a whole in every year but one, according to a report by Donald gia State University Economic Forecasting Center.

The industrial move southward has changed what was once a primarily agricultural and extractive industry backwater into a vibrant regional economy, with arguably more attractions than any other area of the country.

Foreign as well as US investors have found the South's tax incentives, still relatively lower wages and amenities to be alluring enough to have awarded it some of the bigges investment prizes of recent years. BMW picked South Carolina and Mercedes chose Ala bama for their first US plants. Nissan went to Tennessee Toyota to Kentucky, and Daim ler Benz to North Carolina.

Much of the inward foreign investment was to gain a presence in the vast American market. Japanese automotive investments, for example which are primarily for the US market, have belped take some of the sting out of US-Japanese trade relations.

However, trade has recently loomed higher in the calculations of investors. Both Mercedes and BMW, for example, are to export large portions of their production in Alabama and South Carolina.

The North American Free Trade Agreement has helped kindle investor interest in hav-

Savannah and New Orleans ing a foothold in a relatively cheaper but stable area from which to export to Canada and

Texas is the biggest winner with respect to Mexico's mar-ket, but even the textile industry of the southeastern states has been buoyed by exports to Mexico. The southeast, particularly Florida and Georgia, which have the transportation infrastructure to support significant commercial growth, expect to be the main beneficiaries of greater trade with

Latin America. While a complete free trade area in the Americas is still a countries, has just completed

and the airports of Miami and Atlanta are predicted to be the prime gateways for inter-American trade traffic.

Atlanta's Hartsfield International Airport, already one of the world's busiest, is the fastest growing international gateway. It claims the world's largest passenger terminal and has more than Im square feet of cargo handling space. Eighty per cent of the US

population is two hours or less away in flying time. And the port of Savannah, whose two terminals serve 250 ports in 160 fantasy, the ports of Miami, two big projects to remove nav-

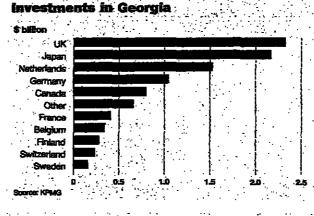
igational barriers to the new generation of giant ships entering the world's cargo fleet. Banking and financial ser-

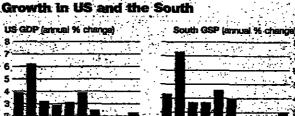
vices may remain concentrated in New York, but they have grown enormously in the South. Nationsbank, based in Charlotte, North Carolina, will be the third largest bank in the nation after the consolidation of New York's Chase Manhattan and Chemical Bank.

Many challenges remain in the South, particularly in education and workforce skill levels. But in many states these are being addressed, and several states have developed some of the most innovative educational programs in the nation. South Carolina, for toms training programme that links investors and a network of the state's technical col-

While the appetite of the South's growing industries represents the biggest opportunities for exporters, the consumer market is strong and growing. As the region's economy has boomed, employment and population have mushroomed, particularly in the six fastest growing southern states - - Georgia, Florida. North Carolina, Tennessee, Virginia and

South Carolina Their population growth rate has outpaced the nation's since 1980. While the per capita income in the South remains below the national average in all states but Virginia, nonfarm personal income gains have regularly run above the US national average. Moreover, the vibrancy of the South's economy has helped sustain consumer confidence even when many other parts of the country were gloomy, making the name "unshine Belt" as apt a name for the area geographically as it is for the region's attitude.





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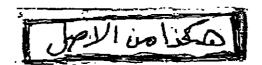
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Atlanta counts its 1996 chickens

Whoever wins the medals, next year's Olympic city is confident of a financial bonanza

TABIN

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With less than nine months to go before the start of the 16day extravaganza of the 1996 Olympics, Mr Billy Payne, president of the Atlanta Committee for the Olympic Games (ACOG), seems astonishingly relaxed and confident.

It is the confidence of a man who, despite much doubt and derlsion about his 1967 vision of capturing the Olympic Games for Atlanta, has watched his dreams come true. It is also the confidence of a man who says he has 85 per cent of the \$1.6bn needed to stage the Games in the bank.

Mr Payne, a native Georgian with a Southern "good ole boy" manner, has mobilised unprecedented corporate support for the 1996 Games, which will be financed entirely by the pri-

He has recruited 10 leading corporate partners for the

Games, including Anheuser-Busch, AT&T, Champion, Delta Air Lines, Home Depot, IBM, McDonald's, Motorola, Nationsbank, and Swatch, all theoretically at a price tag of approximately \$40m each.

Although the ACOG's income from partners is only partly in cash with the rest from goods and services, Mr Payne is not worried about a shortage of resources. He has also signed on another 18 corporate sponsors, including BMW, Bell South, Holiday Inn. General Motors, Nissan and Texaco, for lesser sums.

He has also been helped to meet his financial goals by a record sale in broadcast rights, worth nearly \$800m. "The Olympic Games are very big business," he acknowledges, predicting that the remaining 15 per cent of what is needed to spend on the Games will come from the sale of over 11m tickets and assorted Olympic mer-

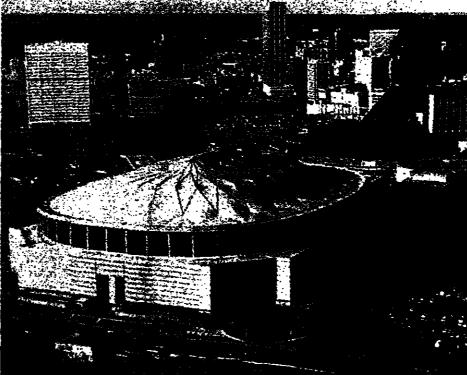
Like a man coasting to the finish, he says his main job now is to contain expenses. While attracting huge corpo-

rate backing for the Atlanta Games is a big achievement in terms of mounting the Games, it is also a success of another kind.

The primary goal of Mr Payne and other Atlanta promoters was for the Olympics to put the city on the world map. particularly for business investment. With the record amount of corporate support for this event. Mr Payne can feel that he is already well down the road to his principal

Critics of Mr Payne say that the 1996 Games are in thrall to private companies and gravely at risk of losing the Olympic spirit to rampant commercialism. He pooh-poohs such charges, seeing no inherent contradiction between the commercialism of the Games and the Olympic spirit. "Companies can participate tastefully," he

Corporate support has meant that Atlanta will stage the big-gest Olympics ever. They will be 25 per cent larger than Barcelona in 1992 in terms of the number of venues and employ-



ees, and 10 per cent larger in terms of athletes. They will be twice as large as the 1984 Games in Los Angeles, the last US host city for the summer

But even Mr Payne says double digit Olympic growth has got to stop. "The event," he says, "is just getting too big." He believes that Atlanta could prove to be a turning point after which the International Olympic Committee will halt the massive growth of the

For many Georgians, though, having the biggest ever Olympics is a point of pride. Local public support for the Games is strong, not least because they have already brought an economic windfall.

Preparations for the Olym-

pics, including \$600m in construction of venues, have pumped up the state's economy. It recorded a robust 5.2 per cent growth last year and is predicted to expand at over 5 per cent this year and next. Mr Andy Young, the former US ambassador to the United Nations and two-term mayor of Atlanta, who is co-chairman of ACOG, says that the Olympics have fueled Atlanta's growth

since 1990. The overall economic impact in Georgia from the Games

between 1991 and 1997 is estimated to reach \$5.1bn, according to an economic impact analysis by Jeffrey Humphreys of the University of Georgia and Michael Plummer of IRE Advisors, an economic and That eincludes direct spending

> Events are also taking place in the cities of Athens and Savannah as well as Atlanta

ACOG, expenditures by out of state visitors and the induced impact (or respending of initial dollars within the

While the bulk of the direct economic benefits will be in the Atlanta metropolitan area, some will spread across Georgia with key sporting events taking place in the cities of Athens and Savannah. The state itself is set to gain more than \$176m in net additional tax revenues.

A substantial part of the econamic boost from the Olympics is the creation of more than 77,000 full and part-time jobs, nearly a quarter of them in the lodging and amusements industry. Another 15 per cent are in restaurants and bars.

However, construction employment will cease before the Games begin and many other jobs are likely to disappear when the Olympics are over. This is expected to send the economy of the city and state into a slump in growth, though not a recession, according to Mr Donald Ratajczak. the director of the Economic Forecasting Center at the Georgia State University.

But if the drive by the state of Georgia and the city of Atlanta to use the Olympics to draw investment is successful, fresh business activity could buoy the economy in 1997 and beyond.

In any case, the Olympics will leave Georgia with a rich legacy of world class sporting venues. And the city and the state plan to attract other important sporting events to

Georgia. Reflecting the size of Atlanta's post-Olympic ambitions, Mr Young says he envisages adding another tennis Grand Slam event - the Southern Open - to the international tennis roster. Perhaps the Mint

Games sponsor UPS

\$40m to wear those five rings

How much are the five Olympic rings worth to a company? As the Games have grown, Atlanta has tested the limits of corporate sponsorship.

The answer, according to Atlanta's Olympics organisers: \$40m.

It was unheard of," says Mr Billy Payne, who has led Atlanta's bid for, and organisation of, the Olympics. "People said it couldn't be done: the highest for a national sporting event was \$4m, not \$40m." The money, though, is now in the bank - and the corporate backers seem confident it will prove to be money well

One of those to put up the \$40m is UPS, the delivery company which moved its headquarters to the northern rim of Atlanta four years ago. The exposure the company will gain from its backing of the world's biggest sporting event will be worth far more than that, says Mr "Oz" Nelson, the

company's chairman. In all, UPS expects to spend \$80m-100m on spousorship, advertising and other marketing activity around the Olympics, according to Mr Nelson. Much of that is normal marketing and other spending which has been shifted to reap the benefit of the Games. Like other sponsors, UPS's contribution to the Atlanta organisers includes payment in kind, as well as cash.

UPS hopes that, for a company looking to raise its name recognition internationally, the Games will provide a powerful platform. The company's chocolate brown delivery trucks have been carrying the Olympic rings since the beginning of last year. One of the main targets for this promotional activity: Europe, where the company has spent heavily to build a

rival its domestic delivery operation.

Reviewing UPS's international ambitions, Mr Nelson says: "Our greatest challenge remains Europe." It is likely to take another "couple of years" before the company moves into profit

there, he adds. UPS is counting on the Games to help internally as much as externally. The push into Europe, on the back of a number of acquisitions, has taken the company's total workforce to 315,000. Many of those workers, while dressed in the company's familiar brown uniforms, have yet to be brought into its corporate culture. The Games have provided

To raise big money in the US you have to go to big corporations

an opportunity to launch a number of initiatives internally to create a greater sense of unity of purpose, says Ms Rosemary Williams, who is leading UPS's Olympic efforts. The aim, the company adds, is to use the Olympic values to "unite and transcend the cultural diversity of the workforce' and to create a sense of commitment, performance excellence and quality

survice". Mr Nelson says the Olympic movement has little option but to rely for money on companies like his. "It's the way to raise money in the US," he says. "You can't go to local coalitions and get that sort of money - you have to go to corporations." Adds Mr Payne: "The Olympic Games are very big business right now - to deny

that is just crazy.' Richard Waters





JIMMY CARTER; PRESIDENT AND PEACEMAKER. FEW PEOPLE EMBODY AMERICAN VALUES AND GEORGIAN SPIRIT MORE THAN THIS SOFT SPOKEN LEADER FROM PLAINS, GEORGIA. AS A RESULT OF MIS DIPLOMACY IN HAITI AND COOLING NUCLEAR TENSIONS IN KOREA. USA TODAY CALLED MR. CARTER. TA DRAMATIC REMINDER THAT DIFFICULT GOALS CAN BE REACHED WITH PERSISTENCE AND

329 GRAND GOLF COURSES OF GEORGIA. EACH ONE AN EXQUISITE BALANCE BETWEEN IMPOSING CHALLENGES AND SHEER BEAUTY. FAIRWAYS THAT TWIST THROUGH TOWERING PINES. MANICURED GREENS TUCKED NEXT TO OCEAN MARSHES. AND BREATHTAKING TEES THAT MEET THE MOUNTAINS' MIST. GOLF IS TRULY A WORLD-CLASS EVENT IN GEORGIA. JUST ASK THE PROS WHO PLAY THE MASTERS" EVERY YEAR AT AUGUSTA NATIONAL GOLF CLUB".

ALWAYS THE REAL THING; COCA-COLA. BACK IN 1886, AM ATLANTA PHARMACIST INVENTED COCA-COLA COMPANY, ALONG WITH UPS AND HOME DEPOT, RANKS AMONG FORTUNE'S" "TOP 10 MOST ADMIRED COMPANIES IN AMERICA." AND THEY'RE ALL LOCATED IN A GREAT PLACE TO LIVE AND WORK... GEORGIA, FROM REAL PEOPLE TO REAL PLACES TO REAL THINGS. YOU'RE IN GOOD COMPANY HERE.

Georgia Department of Industry, Trade : Tourism

Happy days again

For 20 years, Georgia's growth has largely outpaced that of the US as a whole

Ge rgia's wealth has become palpable. In Atlanta, which accounts for about half the state's economy, high class stores are as common as K-Mart and luxury automobiles clog the highways.

In Savannah, the state's epicurean capital, posh restaurants offer world class meals with world class prices. Exclusive resorts dot the coast. And even the fertile plains of the agricultural south hold millionaire onion farmers.

Georgia was not always so, but since the 1970s the expansion of Georgia's economy has largely outpaced US national growth, and it is poised to do so again this year and next.

Georgia is doing a lot better relative to the rest of the United States," said Andy Krikelas, regional economist at the Atlanta Federal Reserve Bank. "A rosy outlook is accu-

While the state's economy is currently getting a boost from pre-Olympic activity, the diversity of Georgia's economy is the key to its success. With manufacturing, especially in the motor car and housing sectors, a broad array of business and financial services and a hefty dose of wholesale, retail and distribution, the state has been able to coast gently over

The Olympics are

powerful magnet to

Georgia, largely thought of

abroad - if thought of at all -

as a backward Southern state.

is trying to catapult its image

upward using the 1996 Olym-

pics in Atlanta, its capital city.

Department of Industry, Trade

and Tourism (GDFTT) launched

its most ambitious ever

marketing campaign to lure

investment. In announcing the

commissioner of GDITT, said

state an "unparalleled

Now," the \$8.5m campaign will

include broadcast and print

advertisements that tout its

attractions and most famous

advertisements features former

President Jimmy Carter, a

native of the small town

Plains, Georgia, and Coca Cola,

the drink that was invented in

Atlanta, where the eponymous

Atlanta, the state's best

known city, is also using the

company is based.

One of the first of the

people, places and things.

opportunity to market itself".

campaign, Mr Randy Cardoza, you have?"

"Georgia Global

the Olympic Games offer the Atlanta are no longer a secret

Last month, the Georgia

being used as a

attract more

foreign capital

■ Overseas investors: by Barbara Harrison

national economic downturns Ratajczak to be 7.4 per cent in and soar with the upturns. Last year, while the US as a

growth of 4 per cent, Georgia recorded vigorous growth of 5.2 memorabilia. per cent

According to Mr Donald Ratajczak, director of the Economic Forecasting Center of Georgia State University, the state is expected to grow at over 5 per cent this year and next. Unlike many states, Georgia's employment growth is robust, with 154,800 new jobs last year and an estimated gain of another 4 per cent this year and next.

The unemployment rate is projected to be just 4.9 per cent

Since 1970, over 7,000 companies have relocated to Georgia

for the current year and could fall to 4.7 per cent during the Olympic year of 1996. The state's plentiful job opportunities attract workers from around the region and the country, making it the fourth fastest growing state in the nation and the 11th most populous overall.

Its residents also enjoy an extraordinary spurt of personal income growth. With inflation running at less than 3 per cent, Georgians' personal income growth is projected by Mr

Olympics to market itself. Its

campaign began in 1992, with a

Together the state and city

hope the Olympics put them

prominently on the map and

help attract substantial new

Mr Mason Cargill, an attorney at the Atlanta office

of the law firm Jones. Day,

Reavis and Pogue, says "it

should resolve our identity

Many people, he recalls with

some chagrin, have confused

Atlanta with New Jersey's

gaming town. Atlantic City.

and ask "how many casinos do

among investors. The state has

more foreign investment than

any other in the US southeast.

According to a 1995 study of

foreign investment in the

southeast by **KPMG** Peat

Marwick, the investment

consulting firm, Georgia had

740 companies that were at

least 50 per cent foreign

owned, more than double the

number in Florida, the next

most popular site for foreign

A 1994 KPMG survey of

investors, which had just 350.

inward investment in Georgia

found that foreign companies

had capital investment of more

But Georgia and particularly

investment to the state.

four year lead on the sporting

Hop, skip and a jump

allowing Georgians to feel whole registered economic flush enough to buy those expensive Olympics tickets and

A key reason behind Georgia's enviable economic performance is that it has drawn impressive amounts of investment from other areas of the nation and from abroad. Since 1980, more than 7,000 businesses have chosen Georgia as a new location, while another 6,000 expanded their operations in the state.

Those investment decisions add up to over \$115bn, reports the Georgia Department of Industry, Trade and Tourism.

The investment has poured in thanks to excellent transportation and telecommunications, relatively inexpensive labour, a variety of tax and other incentives and one of the more pleasant climates in the US. In particular, Georgia has enjoyed the influx of the motor industry into the southeastern

While its immediate neighbours have won some of the biggest investment prizes in auto assembly - Tennessee got Saturn and Nissan, South Carolina took BMW, and Alabama won Mercedes - Georgia has Ford and GM and a plethora of spare parts and component

Between 1980 and 1990, the number of spare motor parts manufacturers mushroomed by 43 per cent, according to the Georgia Department of Industry, Trade and Tourism.

\$877m was invested, more than

in any other southeastern

state, and another \$867m is

anticipated in 1995. Georgia's

foreign investors also

accounted for a total of 88,164

jobs and sales of \$31bn.

and foreign investors.

approximately 7,000 companies

have chosen Georgia as a new

location and another 6,000 have

expanded their operations

there. These investment

decisions represent \$115bn.

International services in

Atlanta include 27 foreign

banks, 14 full-time consulates

and representative offices of

another 26 countries. In

addition, the leading American

regional banks include Nationsbank, First Union,

Law firms such as Jone

Day, with nine offices abroad,

and smaller firms such as

Sutherland, Ashill & Brennan

or Kilpatrick & Cody, all

handle foreign investment. The

GDITT and the Atlanta

Chamber of Commerce also

offer relocation information

Although investors have

concerns about the quality of

labour and education in the

state, the three leading reasons

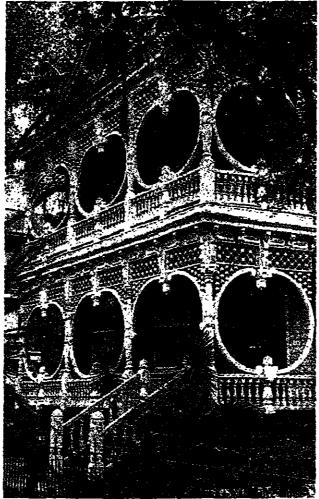
and advice.

Wachovia and SunTrust.

according to the GDITT.

Since 1980, including both US

according to the survey.



A restored old house in Savannah: the wealth is paloable

321

3,732

Source: KPMG

Georgia are well situated to supply neighbouring and instate assembly plants. Georgia's rail, highway and air connections are the best in the region, and Savannah is a lead-

Investment in 1994 (\$m)

Estimate for 1995 (\$m)

why foreign companies have

chosen Georgia are: proximity

to a key industry, market and

suppliers: air transportation:

and regional economic growth,

according to the KPMG survey

Georgia is the key sales and

distribution point for the whole of the southeast, whose

economic growth has outpaced

the nation's for the last decade.

Consequently, it is no surprise

N Carolina Alabama

Florida

State

Vehicle industry suppliers in ing port for containerised

Georgia also has a strong housing products industry. including building materials, furniture, and carpet. The recent housing boom in many

companies in Georgia are for

been the state's strong suit. It

boasts the largest and best

maintained highway system in

the southeast, and 80 per cent

of the US population is

accessible within two hours

flying time from Hartsfield

International Airport in

Hartsfield, one of the world's

busiest airports, is home to

Delta Air Lines and, with 12

other foreign carriers, offers

non-stop service to 150 cities in

the US and around the world.

Some kickback schemes and

lavish partying by local

officials have tarnished the

city's management of Hartsfield, but Atlanta has

steadily invested in its airport,

Tax incentives do not rank

very high on the list of reasons

why investors choose the state,

but Georgia's incentives are

competitive. Its corporate tax

rate of 6 per cent has not

changed since 1969 for

example, and it offers a variety

of other incentives, including

job creation tax credits,

in the US.

airport's perimeter.

sales and distribution.

enterprise zone tax credits, sales tax exemptions on

helped boost this industry.

While both the motor and housing sectors are cyclical,

Georgia's economic spread in

transportation, telecommunica-

tions, high technology, tourism

and conventions, textiles, and

finance, insurance and real

Aflac, one of the country's

largest insurers, is located in

Columbus, Turner Broadcast-

ing Systems, Coca Cola, Bell South and Delta Airlines are in

Atlanta, which has the nation's

most sophisticated telecommu-

nications infrastructure. Aero-

space giants Boeing, McDon-

nell Douglas and Northrop

One flaw in the state's eco-

nomic complexion, however, is

textiles and clothing, an indus-

try which has been undergoing

a consolidation and moving

many operations offshore to

cheap labour areas in Asia and

Mexico. More than 20,000 jobs

were lost in Georgia's clothing

factories between 1984 and last

year. The impact from the fall

off in textiles has been rela-

tively isolated to small towns

and, however painful, it is only

a small dent in the state's over-

dicted in the 1997 post-Olympic

drop in retail, construction and

tourism hits. Observers expect

Atlanta, Georgia's economic

engine, to sputter in 1997,

though they hesitate to predict

Mr Ratajczak expects that

activity will grow very slowly

at that time, probably at less

than 2 per cent, but he believes

that "there is life after the

Olympics even if a little pause

to catch our breath is neces-

that there will be a recession.

A far larger crunch is pre-

all economy.

have plants in Macon.

estate buoy the state.

Japan, Germany and the UK are the state's biggest foreign investors by country of origin. The Japanese and the Germans tend to prefer greenfield sites, while the British arrive mostly by acquisitions.

Atlanta is already registering higher in British business companies, including two requests in the last three months to find local Georgia acquisitions for about \$10m

which has some of the best passenger and cargo facilities This follows his assignment A new \$300m international terminal can handle 6.000 passengers an hour and makes Hartsfield's passenger terminal the world's largest. Its cargo facility, with more than 1m square feet of cargo handling space, is spawning significant industrial growth around the

> Carolina Builders' US sales overall to nearly \$1bn. Mr DeVoto notes, however, that there is some concern about a post-Olympic slump. But he and other investment advisers suggest that this is only a tiny cloud in an otherwise perfectly blue sky.

that most of the foreign owned property tax exemptions and Transportation has long industrial equipment.

> Mr Wesley DeVoto, a private consultant in Atlanta who specialises in British investment, believes that minds because of the Olympics. He recently has been getting a steady stream of assignments from British

with Carolina Bullders, a subsidiary of Carolina Holdings, which is wholly owned by Wolseley plc, the UK building materials company. In Thomas R. Hopson-Broker, an Atlanta area building supply and distribution company with \$130m in sales, for an undisclosed orice. The Atlanta company will help increase

parts of the US, spurred in part by lower interest rates, has

The Cotton Belt ■ The Deep South: by Richard Waters strains to keep up with Atlanta

Fast food joints are opening in Douglas and other towns. But the pace of change may slow

On the outskirts of Douglas, a small town perched on the southern edge of the Cotton Belt, fast food restaurants and churches are jostling for

A Burger King – and the second McDonald's due to be open soon in the town - are the most visible signs of the economic advances that have crept into this rural area over the past two decades. A cluster of manufacturing plants, many of them drawn from the north east or mid-west by cheap labour and the economic growth of the south east, are spread out along Douglas's

perimeter road. It is, says Mr Tom Smith, a mid-westerner who runs a plant making wire shelving in the town, "an island in the deep South".

Perhaps. But the prospects for economic development in the deep South are beginning to get tougher, and towns such as Douglas may find it hard to sustain the advances they have made in recent years.

Rural counties and small towns throughout the region have climbed on to the economic development bandwagon in recent years, fighting for their share of any investment and jobs that are going. Until recently, Donglas had gone six years without winning a large new plant relocation.

Also, like the rest of the deep South, it faces a constant challenge from the giant economic magnet that is Atlanta - a city which is growing increasingly northward, turn-ing its back on the South.

The more it grows north. the harder it will get for us down here," says Mr Francis Lott, a local businessman and perty developer. Mr Lott's family business, founded on his grandfather's livery business, has done well out of Douglas's economic growth: it includes a carwash, a Burger King, a Popeye's fast food restaurant and 175 apartments, all of them products of the

town's expansion. "Atlanta airport just dominates economic development in this state," Mr Lott says. rural Georgia is getting access to that airport."

There are rival views about the true effects of Atlanta's growth - and, to a lesser extent, that of other cities on economic activity in outlying areas of the region.

Mr Thomas Cunningham, a senior economist at the Federal Reserve bank of Atlanta. says that Atlanta's influence as a growing service centre helps to draw manufacturing plants that would not otherwise come to the state. The ripples of that influence are spreading wider, he adds: "The concentric circle is getting bigger - it extends south of

Macon now." Others, though, fear that Atlanta will snatch an everlarger piece of Georgia's economic pie, leaving its rural

areas to stagnate. Towns such as Douglas have already learnt that they have to fight for their share of

"Twenty years ago, when our children graduated from college, they had to go to Atlanta or Columbus or somewhere to find jobs," says Mr Derward Buchan, Douglas's mayor. "We were losing our children to these cities: we decided to do something about

Douglas did two things: it revamped its chamber of commerce and built a manufacturing plant on spec to act as a draw for companies looking for a place to locate a new plant in the South. Says Mr Lott: "There wasn't a crisis we just weren't going anywhere." He adds: "I don't want to be part of a rural town that's going to die."

In the 20 years since, Douglas has always maintained one part-finished manufacturing plant, ready to catch any passing manufacturer. That

approach worked: it is now one of the biggest manufacturers of mobile homes and processors of poultry in the region, and hosts a number of industries based on textiles. A decade ago, in its biggest coup. the town snared the regional distribution centre of Wal-Mart, the giant retailer, a catch that brought with it more than 1.000 jobs.

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Like other rural communities in the South. Douglas's foremost advantage has been its cheap and effective labour force. Twe run plants in farm munities before." says Mr Smith. "You tend to get better work ethics." It is a view shared by a wide range companies: a large part of the US automobile manufacturing and parts industry, for instance, has shifted to the rural South.

The lack of unionisation has also helped keep the price of labour cheap. Douglas has only one unionised company -Spectrum Apparel, a clothing company which moved from New Jersey nine years ago and brought its union with it. Average hourly starting wages in Douglas's manufacturing plants are \$6, less in industries

like poultry processing. With the North American Free Trade Agreement, opening the access of US industry to Mexico's vast labour pool, could Douglas's reliance on cheap labour leave it - and the

For newcomers, Douglas's Bible Belt pressures are less than expected but leisure facilities could be better

rural South as a whole - vulnerable to competition from countries that offer even lower

Companies like InterMetero say this is not an issue. Labour is relatively small cost input: more important are the high quality standards of manufacturing operations in the area and proximity to large markets, says Mr Smith. In future, though, Douglas is likely to find itself competing

with a wider range of sites when trying to win new investment.

stretch its borders. With little more than 10,000 people, it has a narrow tax base to support a growing demand for services. A small official population which does not take in the suburbs in unincorporated areas - also makes it more difficult to attract the retailers. restaurants and other businesses the city craves.

Douglas wants to annex the land to take its population to 30,000, says Mayor Buchan. To date, though, that ambition has been blocked by local black politicians who fear a shift in the town's racial balance. Blacks make up 45 per cent of Douglas' population, a far higher proportion than in the suburbs or the county as a

If it is to become more than a rural backwater with a highly developed manufactur ing base, Douglas, like the rest of the South, will have to grow in other ways, too. Socially, for instance, it can seem a daunting place to an outsider. When he moved to the town, Mr Smith says he worried about being ostracised if he didn't attend church every Sunday. The social pressures of the Bible Belt turned out to be less fierce than he feared.

But it remains in many ways difficult place to live – hot. humid and insular, with none of the benefits of a growing etropolis. "There are people who come here and don't like it – their sponses go berserk, Mr Smith adds.

Mr Lott agrees: the town offers little for women, he says. It needs better leisure facilities. And, like the property developer and successful town booster he has been for so long, he vows: "We will have better restaurants. We will have more diverse shop-ping. We will have a bigger movie theatre.

■ Phones, media and deregulation: by Richard Waters The fierce battle for

Atlanta's TV and telephone markets is being studied nationwide

If you had stopped by the home of Mr John Clendenin recently, you might have caught him installing receiving equipment for a technology that is sweeping America, DirectTV, a satellite broadcasting system, has brought the benefits of multi-channel television and high-quality pictures to hundreds of thousands of homes

across the country. "I put up the antenna myself it's a great service," the former bomber pilot enthuses.

Mr Clendenin is no ordinary viewer. As chairman of Bell-South, he is also the person charged with leading the regional telephone company's defence of its home turf against a wave of invaders. And as new technologies are introduced and the telecommunications and entertainment industries converge, DirectTV could turn out eventually to be one of his biggest competitors. Atlanta is set to become one

of the first battlegrounds on which the US's interactive future is fought. Mr Clendenin's core market, the local telephone business, will be a key part of that struggle, "Everyone wants in to the telecoms industry," he says.

Besides its sheer size, Atlanta's growth prospects have made it an attractive target for competitors. Like the rest of the nine-state region in which it operates, BellSouth has had

this largely to itself until now: the telephone company expects to extend its network with nearly 1m new access lines this year, many of them represent-ing second lines installed in

Other companies want a piece of that growth, and a slice of the \$14bn in revenues that BellSouth generated last year from providing local telephone services and access to long-distance carriers.

Competition is already burrowing its way under the streets of Atlanta, Prospective rivals are replacing old networks or building new ones from scratch with the optical fibre capable of carrying the media and telephone services of the future.

Among those leading the attack are US West, a rival regional telephone company, and MCL one of the US's three long-distance companies. As barriers fall between the US's long-distance and local telephone markets, between them worth more than \$150bn a year, such rivalries are likely to multiply.

US West has spent \$1.2hn to buy two cable television companies in the metropolitan Atlanta area, along with an alternative access provider (a company which provides cheaper links to long-distance services) and a cable TV advertising company.

The company's local subsidiary, MediaOne, plans to spend another \$200m upgrading its network to carry telephone as well as cable TV signals. The work will take three years to complete, though US West says

MediaOne will start carrying local calls next year.

As a result, Atlanta could be

set for the US's first all-out local telephony battle fought between two regional companies. US West also hopes to get regulatory approval soon to team up with a long-distance carrier, making it possible to offer both local and long-distance calls as a pack-For its part, MCI is chasing

the lucrative telephone busi-

ness of big companies based in

Atlanta. The city is one of 14 that has been wired up by a subsidiary, MCImetro, to draw telecommunications business into its long distance network. The assault on BellSouth's wireless communications business in and around Atlanta. meanwhile, is being led by GTE, which has won the licence to provide PCS services to the area. PCS is potentially cheaper than cellular, though its signals carry over shorter

These are the most visible of what are likely to be a growing line of competitors. Some them will use technology and offer services which currently exist only in the minds of media visionaries. And they are likely to include the sort of broadband interactive services that are already being put through their paces on Bell-South's own doorstep in Orlando, Florida, by Time

distances.

The US's largest regional telephone company has this year intensified its efforts to pare for the more competi Continued on facing page

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■ The banking sector: by Richard Waters

Predators eat their fill

Curbing Atlanta's big city banks has weakened the banks of Georgia as a whole

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To understand what makes Georgia's banking industry tick, you have to head north up Interstate 85 from Atlanta – all the way, in fact, to Charlotte, North Carolina

Like the rest of the south east, Georgia has seen most of its indigenous banks swallowed in successive chunks by the financial giants to the north, NationsBank and First Union in Charlotte - along with Wachovia, based in Winston-Salem, North Carolina -now operate three of Georgia's four biggest banks. If some analysts on Wall Street are to be believed. Atlanta-based Sun-Trust, the fourth, could soon

It is not difficult to comprehend why Atlanta, though fast becoming a service centre for the region in other ways, has lost out in the financial services industry.

North Carolina moved early to loosen its banking laws,

Local pride has been hurt by Georgia's loss of banking control to N. Carolina

allowing banks there to develop state-wide branch systems. The wave of mergers that followed led to the creation of a handful of powerful banks with the experience of running extensive banking networks - attributes that left them well placed when barriers to interestate banking began to tumble a decade ago.

Georgia's legislature, on the other hand, chose not to act. The ban on branching was seen as a way of protecting banks in other parts of the state from the growing power of the Atlanta banks. Even now, banks are allowed to operate in only one county. The result is a banking industry as fragmented as that in Illinois, too weak to take part in the consolidation now underway in US banking. "Georgia is reaping the rewards of it own lack of vision," says Mr John Geor-

gins, president of First Union. from his office in downtown Charlotte. NationsBank is now Geor-

gia's biggest bank, thanks in part to its 1991 purchase of C&S/Sovran, a bank that at the time had assets of \$50hm. It has been active again this year. agreeing to purchase Atlantabased Bank South, a small but highly-regarded bank with assets of \$7.5bp.

According to Mr Georgius of First Union, Georgia's chance to become the financial services centre for the south east has now been lost for good. "It won't come again in our life-time." he says. "We're only going through this consolidation phase once - you either acquire or get acquired."

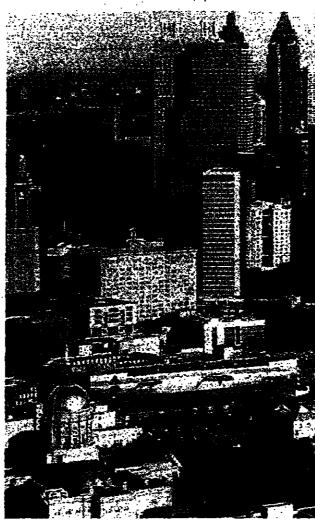
Does any of this matter, either to Atlanta or to Georgia as a whole?

In one sense, the answer is undoubtedly yes. The loss of banking control to Charlotte hurts local pride - in much the same way that the planned takeover of Turner Broadcasting by New York-based Time Warner, agreed this summer, hurts. Both prick local claims to preeminence in an industry, whether banking or entertain-

From a more practical perspective, the disadvantages are less obvious. The Federal Reserve Bank of Atlanta, whose regional reach does not extend as far North Carolina, says: "It's not a big weakness. The banks owned outside the state generally have their corporate banking units headquartered here."

As the biggest corporate centre for the region, Atlanta has necessarily drawn in corporate bankers as well. Wachovia, for instance, has a number of operations headquartered in Atlanta: its international banking unit, corporate banking operations for the South East, capital markets group and credit card operations. The other out-of-state banks also have a big corporate banking and capital markets presence in the city.

The semblance of a strong Georgia banking industry is



Atlanta, with state house in the foreground: the banks are over-exposed

also fostered by the legal structure of banking groups throughout the US. Forbidden from opening branches across state lines, except in rare cases, they have been forced to operate through separate single-state bank subsidiaries. While inconvenient and expensive, this has at least allowed banks to project their Georgia banks as separate entities, with their own management and boards with ties to the local business community.

Will all this change with interstate banking? Under Federal legislation passed last year, US banks will soon be allowed to run interstate branch networks. That may lead eventually to greater centralisation, with authority in

single-company interstate banks flowing inevitably to the corporate centre.

It is a vision of the future that Georgia's bankers dismiss. Most banks claim to have centralised many systems and other operational functions already, while organising their management around local markets that are not defined by state lines. A different legal structure would make no difference, they say.

"We manage our bank on a market basis," says Mr Gary Thompson, chief executive of Wachovia Bank of Georgia. "Even if you put it all together as one company, it would still have the same basic structure it has today."

In terms of competition,

meanwhile, the bank takeovers do not appear to have left Georgia with any greater concentration of banking power than that exhibited by most other US states after the latest round of banking consolida-

Referring to the takeover of Bank South, Mr Thompson comments: "There were five main competitors. Now there are four." That still provides ample choice, he claims - and, as in other industries, size can be a benefit. "Look at WalMart - people go there for value" rather than because it is headquartered locally, he adds.

The Atlanta Fed agrees - at least in the context of a big metropolitan area like Atlanta. "It's more a rural concern." says Ms Aruna Srinivasan, a senior economist at the Fed. Some banks, such as Nations-Bank, "are actually pulling out of (some) rural areas."

For banks based elsewhere in the country which have not had the chance to break into the south east regional banking market, the consolidation in the Georgia and North Carolina banking industries has left few opportunities for entry. Until this year, an agreement between states in the area prevented banks from elsewhere in the US making acquisitions. The result is that many of the country's biggest banks have been shut out of one of its fast-

est growing regions.

The south east is set to continue its above-average growth for the foreseeable future, says Mr Bud Baker, chief executive of Wachovia - and "Georgia will grow a little faster than North Carolina over the next 10-15 years".

For outsiders wanting to share in that growth, few options remain. SunTrust is one of the US's more profitable financial institutions, with a share price to match: unless it chose to seek a big merger partner, it is difficult to imagine the bank being manoeuvred into a deal.

For now, that seems unlikely. "We're not simply interested in getting bigger." says Mr Bob Long, chief executive of the group's Georgia bank. SunTrust has held discussions with Wachovia about a merger of equals - a deal Wall Street has been clamouring for. But these were "quiet, not detailed," says Mr Long, and did not lead on to more formal talks. "We both feel we can get along pretty well on

WH Smith Group (USA)

Continental base

"In 1970, Atlanta was a small Southern city with a very big airport," says Mr John Hancock, chief executive of WH Smith Group (USA.)

At that time, the British retailer's American business was not based in the South. But the economic expansion of the region, along with improved transport and communications, brought it to Atlanta 10 years ago. And like many other UK companies, WH Smith arrived as the direct result of an

acquisition. WH Smith operates three businesses in the US. It has 180 music stores in shopping malls across the country, making it the country's fifth higgest music retailer. It operates stores in hotels and airports, and claims to

non-food purchases in US airports. And it is experimenting in Boston and other locations with a book store, Waterstones. Besides the ease with which he can travel around this

account for 20 per cent of

far-flung operation, Mr Hancock lists a number of benefits from being based in Altanta: · Costs are bang on the average, not 30 per cent above, like New York or Washington," he says. · The city is based in the eastern time zone, giving it

European working day than cities based further West. • It has proved relatively easy to attract staff to Atlanta. "It's seen as a good place to relocate to by American executives," says Mr Hancock. The large number of

more overlap with the

foreign companies already based in the metropolitan Atlanta area also brings the comfort of not being the only stranger in a strange land, and provides a support network of like-minded nationals. "If we were in Phoenix, Arizona, we might be the only British company there," Mr Hancock says. However, despite some improvements in recent

years, Atlanta does not offer the sort of cultural diversity and delights of a northern city like New York. Mr Hancock also notes one

of the differences about the

city that most affects European sensibilities: this is a car town, where the automobile dominates. Through the development of edge cities, its economic growth is being transformed nto a geographic sprawl. Like Houston or Los Angeles there are no geographic obstacles to prevent the spread of the city, adding to

the sense of isolation.

And what about the weather? If not for the spread of six-conditioning from the 1960s onwards, Georgia would have difficulty drawing in businesses from states to the north or from abroad. "I expect we'd be the economic backwater of the nation if it wasn't for air-conditioning," says Mr Jeff Humphreys, a professor of economics at the University of Georgia. "We'd be an agricultural economy."

For most of the year, says WH Smith's Mr Hancock, "the climate is very good all you have to put up with is July and August."

Richard Waters

Scrambling for telecoms

Continued from facing page tive future - while at the same time planning inroads of its own into its rivals' businesses. BellSouth's defence has been

buttressed by two rounds of cost-cutting in the past two years. In 1993, it announced plans to cut 10,200 jobs: this year, it added another 9,000-11,000 to the forecast reduction. to be shed by the end of 1997. BellSouth also announced a

big write-down of its asset values to reflect the more competitive markets it will face. The assumed life of its underground metallic cable, for instance, was cut from 25 years to 12, reflecting the growing pressure to replace old wires.

Moves like these will leave the company better prepared

for the fight ahead. Also, with

probably the strongest balance

sheet of any Baby Bell, and

greater financial flexibility than many of its rivals to invest in new technology and services of its own. The company has been criticised frequently for its cautious

\$7.3bn, BellSouth will have

approach to developing new technologies – something that Mr Clendenin roundly rejects. He points to the frenzy two years ago over the coming of the so-called "information superhighway" as an example of how expectations can get out of hand.

The level of hype got absolutely insane," says the Bell-South chairman. "We were never convinced the economics had been thought through."

The Baby Bell is nevertheless pushing ahead with its own trial of an interactive television service, which is due to

operating cashflow last year of begin in an Atlanta suburb early next year. And it has formed a joint venture with Walt Disney to provide it with programming to help feed its future entertainment services (its earlier plan to invest \$500m in QVC, a home shopping channel, was scrapped after that company failed in a bid to buy the entertainment glant

Viacom.)

Despite his caution about PCS, Mr Clendenin has also bought two PCS licences to plug gaps in BellSouth's regional cellular business. This broader range of technologies and services is intended to belp keep the intruders at bay by cementing BellSouth's rela-tionship with its existing customers. "We have a strong brand name in the south east, and we're going to make it work harder," he says,

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High drama in Gone with the Wind: Georgians know all about risk calculation

■ Profile of Aflac insurance company: by Richard Waters

Policies to reassure the Japanese

One of the top insurance companies in Japan was created by a family from the American South

On the outskirts of Columbus, a city whose situation on the Chattahoochee River once made it a thriving textiles centre, sits one of Japan's most successful insurance companies.

It was that country's sixth most profitable life insurer last year, with pre-tax income of Y30bn, thanks in part to a handful of specialised products and an entrenched distribution system that no other company can rival.

Apart from Nippon Life, Sumitomo and Dai-Ichi, it has more policies in place than any other Japanese insurer. It is also that most un-Japanese of financial institutions: an American company built on the enterprise of a family from the American South.

Aflac (the name was abbreviated from American Family Life Assurance Company) elbowed its way into the heart of the Japanese financial establishment years before its bigger US rivals began to complain about the bar-

riers that keep them out. Mr Daniel Amos, the company's chief executive and the nephew of the company's founder, offers a deceptively simple explanation for this success. "We

and needed, and didn't compete directly with the major insurance companies,"

Like many ventures of its kind, this one relied on a good idea, a lot of determination and a little luck. The idea occurred to Mr John Amos, the present chief executive's uncle, while on a trip to Japan in 1970. In the Japanese he discovered a fear of cancer that far outstripped that of most Americans. The result: a supplemental insurance policy, sold as an add-on to a existing insurance, to cover cancer treatment.

Supplemental insurance - Aflac sells nothing else - is designed to meet the expenses that insurers are increasingly requiring their customers to pay towards their medical costs. In Japan, the company says, cancer patients may be required to pay anything from Y40,000-Y160,000 a day out of their own It took four years before Aflac could

get a licence to open a company in Japan. Once there, though, it was granted an eight-year monopoly to sell its policies. The company also created a powerful

distribution system that could provide the platform for solid growth in the future. Aflac's policies are sold through agencies run inside many of Japan's

nies' employees, or to employees of other companies to which they are loosely associated.

Through a sales system that has put it in contact with a large proportion of Japanese workers, Aflac has built up an enviable book of continuing business. "People are slow to buy: but when they sign a contract, they become long-term customers," says Mr Amos. Of new policy holders signed up in the US, 30 per cent lapse within the first year: in Japan, only 8 per cent drop out.

Japan's economic woes have not noticeably slowed the company's sales growth. However, the country's low interest rates have made it difficult to earn the sort of in investment returns assumed in the financial models Aflac uses to price its products. "There's a scarcity of investment instruments that meet our needs," says Mr Norman Foster, head of corporate finance. Aflac needs securities with a long duration and an annualised return of 4.5 per cent. Privately issued corporate bonds denominated in Euroyen have filled the gap to some extent.

Another hazard has been the strength of the yen. Buoyed by the soaring Japanese currency, the company's earnings when translated into the US dollar have looked even stronger: a slide in the Jap-

range of products through its Japanes system, while building a stronger brand

and broader distribution in the US. It has an undoubted expertise in the development of supplemental insurance policies. The cost of reinforcing its US sales system, though, could prove taxing. And the company has a long way to go to match its success on the other side of the world: operating earnings in the US last year were \$90m. compared with \$471m in Japan.

With an existing base of mainly small employers as customers in the US, Aflac is trying to create a market for its policies among bigger companies. That has meant shifting the focus of its distribution from individual agents to large broker groups, and to the health maintenance organisations that are coming increasingly to dominate the US healthcare market. It has also meant an expanding marketing budget, geared to national advertising and sponsorship of local sports teams, as the company seeks to build its brand outside its home in the south east.

Mr Amos says his strategy for growth is built on a simple principle. The company plans to improve its policies continually, adding additional benefits, without raising its premiums. It then up for the higher loss ratio it suffers.

■ Lottery funds for education: by Barbara Harrison

Loading the dice

Georgia has an unusual but effective way of boosting its education levels

For each of the last 10 years that KPMG Peat Marwick has conducted a survey of inward investment in Georgia, the top local issues of concern have been the quality of the labour and the education of employ-

The concern is shared by US investors. A recent survey of 248 technology companies con-ducted by Coopers & Lybrand tually split on whether the state offered them a sufficient pool of high quality technical workers. Notably, they had few reservations about Georgia's universities.

It was the primary and secondary education which they found deficient Mr Barry Bozeman, director of the Georgia Institute of Technology's School of Public Policy, which took part in the Coopers study. said that while advanced level technical employees were available, technicians at the middle and lower levels, on whom the execution of many

jobs relies, were the problem. "There is a gap there," he said. A few years ago, Georgia set out to remedy the most conspicuous flaw in its otherwise attractive business climate. Its solution was to institute a lottery and dedicate the proceeds to education. This was a key proposal in the first gubernatorial candidacy of Mr Zell Miller, who was re-elected last year to a second term as Georgia Governor - one of the few major Democratic victories in a year of rampant US Republican fervour.

Mr Miller's idea, which won a slender margin of approval from voters in a referendum, was to better the traditionally under-funded education system without raising taxes to gain greater revenues. At the same time, unlike some states that also instituted lotteries supposedly for the benefit of education, Georgia set a rule that the lottery money could

know whether additional educational spending will directly result in a higher quality workforce, it is generally assumed that in time it will. Mr Bozeman said: "It's one of the best investments a state can make. If you're talking about improving the business climate, there's

nothing better." It is clear that since the lottery was launched in June 1993 it has been a rave success and has generated considerable sums for educational spending. The Georgia lottery holds the

record for the most successful launch ever. In its first year, it set a new high mark for per capita sales of \$164.81, surpassing the previous mark of \$128 set by Florida in 1988. In its first full year of operation, the Georgia lottery had \$1.13 bn in sales, and while many lotteries flag during the second year, presumably after the novelty wears off,

Georgia's lottery sales grew to \$1.4bn. Even more unusual is that this year, lottery sales in the first quarter were \$26m ahead of last year, according to Ms Rebecca Paul, the president of the Georgia Lottery

Corporation. Ms Paul, a renowned lottery professional, who launched the highly successful Florida game and who had also previously boosted the fortunes of the Illinois lottery, says that skilled and experienced management can make the difference between lotteries that continue to increase their sales and those that do not: "It's a consumer product and we market it well."

She says that the criticism of lotteries as a regressive tax is out of date and argues that the social and economic profile of today's players in large jackpot games is a true mix. "Dentists and doctors win, and truck drivers and janitors win," she said. "I feel very, very good about how the profits are being spent in Georgia."

In its first two years, the lottery has cumulatively generated \$863m for education. The breakdown of the lottery's proceeds is fixed as follows: 50

no more than 10 per cent to operating costs; and 5 per cent to lottery retailers as

Gov. Miller divided the educational spending into three main areas. The first is a university scholarship programme called HOPE, or Helping Outstanding Pupils Educationally, which pays full tuition and certain other costs for attending a publicly funded university in the state. It also assists students at private universities within the state for up to \$2,500 a year. More than 100,000 Georgia high school graduates received \$85m in scholarships last year and another \$120m in scholarships is expected to be given out this

The scholarships are made available to students who attain a 3.0 Grade Point Average, or a B during secondary school and continue to do so at university. Economic need is not a qualification.

The second programme funded by the lottery is pre-kindergarten schemes for under-privileged four year-olds. With an injection of \$115.3m into this programme, more than 30,000 children attended these pre-kindergartens last year. "This is of the most effective crime-prevention programs we could have." Mr Miller says

Thirdly, the lottery has provided funds to equip schools with modern technology, principally computers, satellite dishes and other media technology. Last year, \$135m assisted all 1,845 of Georgia's public schools with purchases of this type.

In addition, and perhaps more directly addressing a labour quality issue, another scholarship programme is available for students at technical schools, where equipment has also been upgraded. In August, when the tallies of the second year's lottery proceeds for education were announced, Mr Miller remarked: "Our children and grandchildren will thank us for realising that quality education is the ticket to leading a productive life." But perhaps the business community will give thanks

biggest companies (an arrangement anese currency, though, will wipe some relies on its ability to cut expenses and not replace the state's own per cent must be returned to of the shine from its reported numbers, that would be illegal in the US.) The players as winnings; at least 35 achieve a higher renewal rate to make budgetary support for offered a product that people wanted agencies sell policies to their compawhatever the real state of the business. per cent must go to education; earlier. In our hometown of Atlanta, we're known as The Southern Company around the world. we're known as an energy solution company. With \$28 billion in assets, we're The Southern Company, one of the largest investor-owned electricity groups in the world. And now we're pleased to welcome South Western Electricity of Bristol, England, as the newest member of our family of companies. Every day in more than 5 million households and businesses in the U.S. and around the world, when people flip a switch, the lights come on, the house warms, the food cooks, and the fax hums. And we at The Southern Company help make that happen. This summer through our largest subsidiary — Georgia Power, the Official Power Source for the 1996 Olympic Games — we'll be providing the world's athletes with the electric energy they need to compete. The Southern Company ... A Growing **Energy Resource Around the World.** The Southern Company: Alabama Power=Georgia Power=Guif Power Mississippi Power-Savannah Electric em Electricity Southern Electric International http://www.southemco.com/

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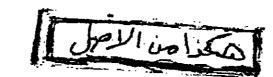
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Interested candidates should write enclosing full CV, to Kevin Daly at Robert Half, 6 The Carronades, New Road, Southampton SO14 0AA. Telephone 01703 233131 or fax

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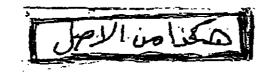
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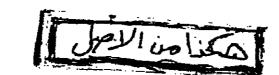
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interest has delayed

the capitalisation of

Bolivia's state-owned Vinto

smelter complex. Potential bid-

ders were officially to have

Priday for initial assessment.

Short-listed companies will be

invited to bid for 50 per cent of

additional interest in Vinto,"

said Mr Luis Arnal, general

manager of Comibol, Bolivia's

state mining concern. According to Mr Arnal, Mexican and

Malaysian investors have

mining companies already expressing interest in becom-

ing a "strategic partner" of the

Bolivian people through the

innovative capitalisation pro-

Capitalisation is Bolivia's

home-grown alternative to pri-

vatisation. Instead of straight

sell-offs, investors inject fresh

capital in return for 50 per cent

controlling stakes in the com-

panies, and management con-trol. The remaining 50 per cent

will eventually be distributed

among all adult Bolivians

through a private pension fund

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COMMODITIES AND AGRICULTURE

Big LME copper premiums |Late entries join the race for Bolivian tin land funds with huge losses

By Kenneth Gooding. Mining Correspondent

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LIST

US hedge and commodity funds are suffering huge losses in the copper market because they sold short - sold metal they did not own in the expectation that they could buy later at a lower price and make a

The squeeze on the funds and other speculators who went short of copper reached a peak this week when the premium for for immediate delivery (or "backwardation") on the London Metal Exchange over the three months delivery price reached \$220 a tonne. The cost of borrowing copper

for only one day went to \$25 a tonne on Wednesday. Yesterday, as metal was made available to the market, the one-day backwardation eased to \$11 a tonne and the backwardation between the cash and the three-month prices fell to \$175. Much of Wednesday's sharp increase in the backwardation was associated with options

that many who had not expected to have their positions called were called and this lead to near panic," said Mr Nick Moore, analyst at stockbroker Ord Minnett Analysts suggest that the

funds made big profits by selling short as they drove the copper price down from \$3,000 a tonne.

They stayed short in the hope that they could force the price to about \$2,400. This ploy did not succeed because global copper stocks were very low and mainly held very tightly by organisations that either had commitments to deliver physical metal or were

involved in financing schemes. Rumours swept the LME yesterday morning that the exchange would take emergency action but Mr David King, the chief executive, denied any action to lessen the copper squeeze was planned. He repeated that the LME executive continued to monitor the copper market closely. Mr Robin Bhar, analyst at activity. "One trader reported Brandeis (Brokers), pointed out

that in previous squeezes the LME executive had taken action to limit the backwardation only after the daily premium had reached \$40 a tonne. He said: "There is copper out there if the price is right. Maybe it takes a backwardation of \$200 to bring it to the LME." Mr Bhar suggested that the

turmoil in the copper market might persist to the end of this year or even longer. Other analysis were not so sure. Mr Lawrence Eagles, analyst at commodity brokers GNI, said: "This type of move is not likely to last for long, primarily because the LME has often acted or at least threatened action in such circumstances and, secondly, because

at these prices anyone with spare metal will be tempted to deliver. We would expect some hefty increases [in LME stocks] reported today and on Tuesday. This will be a true test of how over-supplied the market actually is and a move of stocks above 200,000 tonne level may catch a few eyes".

> system.
>
> The mechanism appears to hold out Vinto's best prospect in 15 years for expansion. Prior to the mid-1980s price crash

last-minute flurry of that caused the collapse of the mony smelting facilities dating Bolivian tin mining industry. Vinto was producing almost 20,000 tonnes of metallic tin a year, export earnings peaked

Output plummeted to a rock bottom 2,600 tonnes in 1987, from which it has gradually

annual cash flow of \$33m. Capitalisation is Bolivia's home-grown alternative to privatisation. Instead of straight sell-offs, investors inject fresh

capital in return for a 50 per cent controlling stake.

climbed back, thanks to sharp staff reductions (from 2,300 to the current 950) and rationalisation of production. Vinto's monopoly of purchase of concentrates (an intermediate material) produced in Bolivia ended and the state-owned company has now operated under free market conditions for several years.

Vinto's 1994 output was over 20,000 tonnes again (the total value of sales topping \$84m). The drastically slimmed-down company has been in the black for four years: 1994 profits totalled some \$4.5m.

Located close to the mining town of Oruro, some two hours by road south of La Paz, Vinto comprises both tin and anti-

Both mines are located close to Vinto, Huanuni's output trates last year while nearby Colquiri produced 1,800 tonnes. Comibol's official prediction is that combined output from these two mines, under private ownership, could rise to between 10,500 and 20,100 tonnes by the end of the century. Both mines also have tailings suitable for treatment. Comibol officials believe Aus-

Sally Bowen on a flurry of interest that has delayed 'capitalisation' of the Vinto smelter complex

from the 1970s. Associated with

Vinto, Comibol is offering to

private sector investors its

only two major functioning tin

mines, Huanumi and Colquiri.

Comibol estimates the three

units would give a combined

smelter-and-mines package, although other big companies like Billiton and Glencore have also expressed interest. This would be good news for Vinto, whose 30,000 tonnes-ayear installed capacity is well in excess of the tin Bolivia produces. For the past three years, Vinto has been refining tin under a toll agreement with Peru's Minsur - that produces some 4,500 tonnes of refined tin

Although Minsur is expanding its own smelter capacity in Peru, the toll contract has now been extended to the end of 1996, say Comibol officials. Included in the Vinto pack-

age is an antimony smelter, designed for some 4.000 tonnes annually of metallic antimony and 900 tonnes of antimony as trioxide. Bolivia is the world's second biggest producer of antimony after China, producing some 7,000 tonnes a year in

After many loss-making years and a smelter shut-down, the Bolivian state in 1990 entered a joint venture with Laurel Industries of Houston. The American company pro-vides technical assistance and has an exclusivity contract now stretching to 1998. The antimony operation has been in profit since 1991.

tralia's RGC is the best current bet for acquiring the Vinto Comibol may find divesting itself of the Karachipampa lead and silver smelter and refinery a harder task. The \$147m plant, completed in 1984, has never operated, due both to insufficient supplies of concentrates

and questioning of the Kivee smelting process. Objections to Kivcet now appear to have been largely overcome. Bolivia's output of lead concentrates, meanwhile, has been rising steadily and could reach 30,000 tonnes by the end of the century, according to mines ministry officials. Karachipampa has capacity to treat 51,000 tonnes of lead-sil-

ver concentrates a year. Comibol will be "flexible" on disposing of Karachipampa. Two mines, San Jose and San Vicente, could be included in the package. Comibol would also like to lease Cerro Rico, the continent's oldest and richest silver mine, to developers but local resistance to tamper ing with what is effectively viewed as a national monu ment may frustrate that ambi-

In addition to capitalisation of its operating units, Comibol is continuing to offer its 1m hectares of undeveloped mineral deposits on a lease or joint venture basis. A third tender is scheduled for 13 December.

Whatever the concrete results in coming months, onetime giant Comibol is destined to shrink even further. "By next year we'll be in the bistory books, with a former labour force of 30,000 reduced to 50," says Mr Arnal.

Oil seen remaining in doldrums

By Robert Corzine

The Organisation of Petroleum Exporting Countries yesterday appealed for stability in world oil markets amid growing speculation that long-term oil prices would remain under downward pressure.

Mr Rilwanu Lukman, Opec's secretary general, said recent appeals by the organisation for production restraint on the part of non-Opec producers . . . appear to have met with

He told an oil industry conference in London that rising non-Opec production was restricting the ability of Opec members to invest in additional capacity to meet growing world oil demand. He said there could be "a supply crunch some time in the not-

too-distant future" unless the sue of non-Opec output was "addressed in a responsible manner." He added that the stability of the oil market was "in the interests of all produc-

ers; Opec and non-Opec". Other speakers, however, were generally downbeat about securing any agreements that would reduce world supplies and raise prices. Mr John Jennings, chairman of Shell Transport and Trading, saw little reason why oil prices should rise substantially above current levels because of the widespread perception that there would be more than adequate supplies for some time.

He predicted that aside from temporary spikes, the benchmark Brent Blend was unlikely to move outside the \$12-\$18-abarrel range for the next 10 years. "If anything, I expect them to remain towards the lower end of the range. Ms Ann-Louise Hittle, an analyst at Cambridge Energy

earch Associates in the US said on present trends Opec would find it hard to expand market share for some years. She said non-Opec output would easily absorb this year's estimated increase in oil demand of 1m barrels a day, while the outlook for next year was only marginally better, with Opec expected to account for only a fifth of the estimated 1m b/d gain in world demand.

Ms Hittle said Opec could expect to achieve only limited increases in its market share until the end of the decade, when the present surge in non-Opec production was expected to reach a plateau.

GRAINS AND OIL SEEDS

Short supplies push up soyabean prices

By Laurie Morse in Chicago Sovabean futures prices at the Chicago Board of Trade are showing gains of more than 20 cents per bushel this week as traders begin the difficult pro-cess of rationing an unusually short world feedgrains crop. The US maize and soyabean harvests just completed have failed to relieve price pressures, as farmers are holding on to their grain in the hope that prices will go even higher. In afternoon trading yesterday soyabean futures for Janu-

ary delivery hit a record high of 690 cents a bushel in Chi-

cago, while December maize futures also hit a landmark 339 cents a bushel. Grain analysts said that futures prices railied as feedlot operators, grain processors, and exporters bid rural cash grain prices well above the Chicago futures prices in an effort to obtain supplies. "Out in the country we're seeing price levels you'd expect to see much later in the vear." said Mr Dale Gustafson. a grain analyst with Smith

In its regular October grain supply and use report, the US Department of Agriculture said that short harvests this year

Barney.

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would leave the US with only 220m bushels of sovabeans in the bin after all needs were met, and that the maize carryover would also be slim. Some traders are now expecting those figures to be revised even lower in the updated report the agency is scheduled to publish next week.

Even without a revision, analysts agree that grain prices will have to go higher to ensure that low stocks will last though to the next harvest. The soyabean price rally has

outpaced maize this week, traders say, because a sharp rise in maize prices in the past

month had made soyabean meal, another animal feed 'cheap" in relation to maize. "With corn [maize] and wheat pretty expensive, soya-

beans had to catch up," Mr Joe Victor, a market analyst with Allendale, an agricultural consulting firm, said yesterday. US farmers are expected substantially to expand maize and soyabean plantings next season in response to higher prices. However, analysts say that Brazil, which is in the process of seeding soyabeans now, may curtail plantings because

of serious agricultural debt

JOTTER PAD

French ordered to pay back pig aid

By Deborah Hargreaves

The European Commission has ordered French pig producers to repay £210,000 in illegal state aids, following com-plaints from the UK and other member countries that they were distorting competition. The commission has told France to abolish concessions under its Stabiporc scheme, which gave guarantees enabling pig producers to obtain low-interest loans.

Britain's National Farmers' Union partly blamed the state aids for a collapse in pork prices in 1993.

COMMODITIES PRICES

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 INDICES E REUTERS (Base: 18/9/31=100)

res (Base: 1967=100) Nov 1 Oct 31 month 243.50 242.22 **2 GBC!** Spot (Base: 1970=100)

MEAT AND LIVESTOCK ■ LIVE CATTLE CME (40,000lbs; cents/fbs) Sett Day's price classinge High Low Vol 88.850 +0.400 69.000 68.500 5,033 \$1,099 67.925 +0.300 69.050 67.550 2,529 67.850 +0.275 67.725 67.450 1,154 48,400 +0.500 45,500 45,650 51,925 +0.450 52,150 51,225 51,850 +0.450 52,100 51,225 50,875 +0.375 51,000 50,950 \$7.275 -2.000 \$8.125 \$7.275 1,856 5,585 \$7.550 -1.700 \$8.200 \$7.325 181 745 \$8.225 -1.575 \$9.000 \$7.800 39 251 \$9.850 -1.650 \$9.100 \$8.800 48 534 \$7.000 -1.700 \$8.200 \$58.850 24 70 Pab Mar Mary Jal LONDON TRADED OPTIONS 1700 2900 2800

92 74 59 Brent Blend (dated) Brent Blend (Dec) W.T.L (tpm est) +0.33 +0.33 +0.34 \$17.90-7.92z \$155-156 \$179-180 \$162-163

Gold (per tray oz) \$ Silver (per tray oz) \$ Pistinum (per tray oz.) 5382.40 \$135.65 125.0c Lead (US prod.) Tin (Kuala Lumpur) Tin (New York) 41.75c 18.27m 307.5c Cattle (live weight): Sheep (live weight): 98.BBc +1.18 \$308.8 \$381.5 Lon. day sugar (raw) Lon. day sugar (wis) Barley (Eng. Ised) Maize (US No3 Yellow) Wheel (US Dark North) C117.5 £105.0w Unq 3/9.50 Coconut Oil (Phili)§ \$747.5u \$622.5 472.0y 195.0

CROSSWORD No.8,909 Set by VIXEN

1 The chief could be one (8) 5 A Shakespearean fly-catcher

(6) Irresponsible conduct of a dunderhead in flight (8)

21 Practice, that's what trades-26 This high-flier is a cur really bent (6)

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Commons, it's beyond com-

A T A DOWN

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als set to music? (9)

8 Where a winger will come 11 Indian city in a grand setting (4) 15 Standard volume, but quite outstanding (9) 17 A tall team required 16 (9)

18 Edges up to the top man, smiling foolishly (8)20 The diver left with nothing on A manual worker returning (4)
the French alcohol-free drink 21 Burn to make around a thou-8and (7)

22 Says a quarter should be put into trust maybe (6) 24 About to go on the box (5) 25 Step this way to show off (5)



Treasuries rise ahead of employment data

By Lisa Bransten in New York and Richard Lapper in London

US Treasury prices rose in early trading yesterday amid a growing sense on Wall Street that the economy is slowing and optimism that today's employment figures would be

GOVERNMENT BONDS

end of the maturity spectrum, the two-year note was up 🗓 at 100 to yield 5.457 per cent. Economic news out yesterday was mixed. A report from

Near midday, the benchmark 30-year Treasury was 🖫 higher at 108% to yield 6.251 per cent. the lowest since the Federal Reserve started lowering rates in February 1994. At the short

CNW Marketing/Research showed that sales of cars and light trucks fell 6.4 per cent in October due largely to slow sales in the last 10 days of October. Initial claims for unemployment benefits rose

By Conner Middelmann

Primary activity picked up

noticeably yesterday, with a flurry of US dollar deals keep-

A \$500m offering of 6.3 per

cent global bonds for the US

Federal National Mortgage

Association (Fannie Mae),

launched on Wednesday in

New York, was priced yester-day at a spread of 60.8 basis

points over the corresponding

US Treasury bond. The bonds,

which are callable after two

years, were spread evenly

across the US, Asia and

Europe, said an official at Mor-

gan Stanley, joint lead manag-

ers with Goldman Sachs.

INTERNATIONAL

BONDS

ing eurobond dealers busy.

by 6,000 to 365,000 last week. Meanwhile manufacturers' orders rose by a relatively healthy 1.5 per cent in Septem-ber, but were held below estimates of 1.7 per cent growth by a 0.1 per cent decline in sales on non-durable goods.

Looming over the bond market was the question of whether the Treasury would be able to refinance its debt. Yesterday. Congress had still not agreed to raise the debt ceiling to allow this month's quarterly refunding to go forward.

European markets again took their direction from the US, with the strength of the dollar contributing to outper-formance by the high-yielding markets. In addition, the French market received a boost when the Bank of France cut the 24-hour lending rate by 40 basis points.

■ The French rate cut provided particular support for shorter-dated paper. The yield curve steepened, with the gap between the two and 10-year

Elsewhere, US West Communications issued \$250m of 6%

per cent 10-year bonds. The

company had prepared the ground well for the issue

which saw healthy demand

from retail investors in Swit-

zerland and the Benelux coun-

tries as well as institutional

buying in the UK, according to

lead manager Morgan Stanley.

who reported some switching

out of recent bond issues for

Coca-Cola and Wal-Mart into

the US West bonds, which offer

a sizeable yield pick-up. The

bonds were priced to yield 33

basis points over Treasuries at

In the subordinated bond

market, France's Crédit

National launched a \$350m

two-tranche offering, compris-

ing \$200m of fixed-rate 10-year

bonds yielding an attractive

100 basis points over Trea-

their re-offer price.

benchmarks widening to a Brown, economist with Bear maximum of six basis points before closing at 137 basis points after profit taking, up three basis points.

French 10-year bonds outperformed Germany, with the yield spread over bunds falling by five basis points to 81. At Matif, the short-term Pibor futures also rallied strongly, with the December contract closing at 93.93, up 0.28. The December long-term

bond future hit a contract high of 117.50, before falling back to close at 117.44, up more than half a point. The rate cut also paved the way for a successful auction of

10-year and 30-year OATs. However, analysts remain sceptical about the ability of the French markets to hold on to these gains. "There could well be a strong risk of buyingthe-rumour, selling-thefact . . . if it proves the case that the Bank of France is responding more to political pressures to cut interest rates, rather than to sounder mone-tary dictates," said Mr David

Fannie Mae offer helps keep dealers busy

November 2000.

US DOLLARS

Federal Nett.Mige Assoc.(a) Credit National

US West Communications

fellenic Republict

floating-rate notes paying a

coupon of 50 basis points over three-month Libor for the first five years and 125 basis points

over Libor after the call date in

The fixed-rate bonds were

aimed mainly at institutional investors while the floater

went mainly to banks and

money funds, said lead man-

ager Morgan Stanley. Dealers

Stearns International.

■ German bonds were also buoyed by Treasuries, breaking new contract highs before drifting back in the afternoon to close marginally lower. Reporting buying by hedge funds in the five-year area of the curve, analysts said investors had been encouraged by reports of a shift in the policy of IG Metall, the powerful engineering union. The union said on Wednesday that it want to keep wage demands in line

with inflation to create jobs. The German yield curve steepened, with the gap between two and 10-year benchmarks widening by 3 basis points to close at 214, according to Mr Graham McDevitt, bond strategist at Banque Paribas. He believes that with growth rates revised won and the D-Mark strong, there is still further scope for curve-steepening trades.

■ The strength of the lira against the D-Mark helped Ital-

suries, and \$150m of step-up reported switching out of ern placement, most dealers floating-rate notes paying a other, recent subordinated found the terms of the deal too

Elsewhere in the floatingrate sector, the Hellenic Republic launched its long-

awaited DM700m five-year

floater at even tighter-than-ex-

pected terms, paying a coupon of three-month libor plus 65

basis points. While lead man-

agers WestLB and Citibank

reported German and Far East-

NEW INTERNATIONAL BOND ISSUES

Nov.2000 0.25R Nov.2005 0.50R Nov.2005 0.40R Nov.2000 0.30R

99.85 Nov.2000 0.30

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. *Linisted. ‡ Ploating-rate note. #Semi-ennual coupon. R: fixed re-offer price; fees shown at re-offer level. a) Callable from 13/11/97 at par. b) Callable on coupon dates from Nov.00 at par. b1) 3-mth Libor +50bp to Nov.00 and +125bp thereafter. c) 3-mth Libor +50bp.

100.00R 99.245R 99.79R 99.80R

7.00 (b1) 6.125

(c)

ian bonds outperform, in spite of continuing political uncertainty. The 10-year yield spread over bunds narrowed by 15

basis points to close at 535.

■ UK government bonds also gained ground amid evidence of some buying of 10-year gilts by UK institutions. Analysts reported that at least one large fund had sold equities and moved into gilts ahead of the budget later this month.

Mr Simon Briscoe, bond analyst with Nikko, said UK pension funds were under "enormous pressure from their trustees to raise further their investments in gilts". At the end of the second quarter pension funds had an average of 9.7 per cent of their portfolios in gilts, substantially lower than the norm in other bond markets.

At Liffe, the long gilt future gained more than a quarter of a point to close at 107%. In the cash market the 10-year yield spread over German bunds narrowed by six basis points to

would take time to place.

Moody's Investors Service

has assigned A3 long-term for

eign currency sovereign ceil-

ings to bonds and bank depos-

its of Israel, as well as Prime-2

short-term foreign currency

sovereign ceilings for

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+80.8(5%-00) Goldman Sachs Internation +100(6½%-05) CSFE/ Morgan Stanley - CSFE/ Morgan Stanley +33(5%%-00) Morgan Stanley & Co. arti.

FT-ACTUARIES FIXED INTEREST INDICES

121.47 145.84 162.19 184.06 141.45

FT FIXED INTEREST INDICES

Day's change %

+0.09

+0.21 +0.41 +1.03

121.36

Nov 2 Nov 1 Oct 31 Oct 30 Oct 27 Yr and High' Low

bank deposits.

Up to 5 years (22)

5-15 years (21) Over 15 years (9)

6 Up to 5 years (1) 7 Over 5 years (11)

GdF returns | Gilt-edged market with \$400m credit facility

By Antonia Sharpe

Gaz de France, the state gas utility, has returned to the international syndicated loans market for the first time since 1988 and is seeking to raise \$400m in the form of a seven-

year revolving credit facility. The margins on the facility, which is being arranged by Chemical Bank and Commerzbank, suggest that pricing has started to stabilise after two years of severe erosion. GdF's terms are in line with those secured recently by Sie-

SYNDICATED LOANS

mens, the German electronics giant, for its \$20n seven-year deal and by its sister utility Electricité de France earlier. GdF will be paying a margin of 10 basis points over the London interbank offered rate (Libor) for the first five years of the loan, rising to 12½ basis points for the final two years. The commitment fee is 5 basis points for years 1 to 5, rising to 6 basis points for years 6 and 7. Participation fees are 5

basis points for \$40m. The other big deal this week is the £1.2bn credit facility for Hutchison Telecommunications (HTUK), which runs the UK's Orange mobile phone service. HTUK is believed to be paying a margin of 150 basis points over Libor, falling to 62.5 as revenues grow.

The structure of the non-recourse financing is similar to the deal arranged recently for Mercury One-to-One and for Omnitel Pronto Italia, the international consortium building Italy's second digital

mobile phone network. Omnitel will be paying a higher margin - 175 basis points and falling to 62.5 basis points as cashflow improves.

0.86

9.72 5 ws

4.54

makers tumble

By Conner Middelmann

Anecdotal evidence always indicated that gilt-edged market makers (Gemms) had a tough time in last year's bear market, but their profit and loss accounts for 1994 show the full extent of the damage some

of them suffered. Two US investment banks. Lehman Brothers and Salomon Brothers, managed to post pretax profits - £16.6m and £5.6m respectively, from their sterling bond operations. In 1993, Lehman had made a profit of 26.4m while Salomon had posted a loss of £3.2m.

At the other end of the spectrum. Goldman Sachs posted a pre-tax loss of £34.6m, after losing £6.1m the year before. The losses compounded the woes of the US investment bank, which suffered a sharp drop in profits and shed hundreds of employ-

ees in 1994. World bond markets, including gilts, were badly hit last year by the US Federal Reserve's unexpected monetary tightening in February, and kept hitting new lows for

offloaded paper and excess supply weighed on prices.

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Selling pressure was particularly intense in the eurobond sector, and Gemms which include sterling eurobond trading in their accounts, such as BZW, the securities arm of Barclays Bank, were especially badly hit. After being the top performer in 1983 with a pre-tax profit of £28.1m. BZW. a leading euro-sterling house. posted a £19.2m loss in 1994. It was hurt particularly by its exposure to sterling bonds issued by Confederation Life. the Canadian insurer which collapsed in August 1994.

HSBC Greenwell made a pretax loss of £700,000 after posting profits of £13m in 1993; Nat-West Gilts lost £6.4m in 1994 against a profit of £2.6m the year before; and UBS Gilts last year lost £7.4m, compared with pre-tax profits of £8.3m in 1993. An important caveat is that these figures are notoriously difficult to compare, as Genius include different types of sterling business in their accounts and have different year-ends most in December but some in most of the year as investors November or March.

Buying spree extended by US mutual funds

By Antonia Sharpe

US mutual funds continued to be strong buyers of domestic equities in September, with net subscriptions reaching \$13.2bn, the highest level since December 1993, according to monthly mutual fund flow data com-

piled by J. P. Morgan. However, flows into technology funds slowed dramatically during the month and weekly October data show the first signs of net selling.

Net purchases of fixedincome funds in the UK rose to their highest level in over a 54.8 per cent in August.

7.45

Nov 1 Yr. ago Nov 2 Nov 1

6.61

Nov 2 Nov 1 Yr. ago

GILT EDGED ACTIVITY INDICES

7.42 8.04

7.46 8.07

Nov 1 Oct 31 Oct 30

8.65

8,68

year as a result of the introduction of corporate bond Peps. Net purchases rose to £105.3m in September from £65.7m in August, helped by the rapid growth of corporate bond Peps accounts which soared to 30,000 in September from 4.000 the month before.

By contrast, net purchases of UK equity funds in September fell to their lowest level this year, at £221m compared with a six-month average of £358m. UK equities now account for 54.2 per cent of the portfolios of UK mutual funds down from

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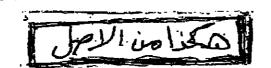
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Yen falls back on fears of capital outflows

By Graham Bowley

The Japanese yen weakened on the foreign exchanges yester-day, undermined partly by the threat of capital flows out of Japanese bonds.

The yen's fall triggered a rise in the dollar and most European currencies against the D-Mark. Sterling, the French franc and the Italian lira were among the main beneficiaries of the D-Mark's weakness.

Most European currencies received an early boost after a strong overnight rally in the dollar against the yen and further sharp gains in the US currency in the first part of the European session

Although much of the dollar's upward momentum evap-orated later in the session, with the yen and D-mark regaining some of their losses. dealers said sentiment towards the US currency remained strong, while the yen contin-ued to look vulnerable.

Uncertainty surrounding the

POUND SPOT FORWARD

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BASE LENDING RATES

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Alled Trust Bank 6.75
Alled Sank 6.75
Bester Bank Limited 7.75
Bester Bank 6.75
Bester Bank 1.75
Bester

Europe Austria Selgium Denmark Finland France Germany Greace Ireland Italy Lucernio

Americas Argentina Brazil Cenada Mexico USA

Australia Hong Kong

negotiations between US presi-dent Bill Clinton and the Republican leadership in Con-gress over the extention of the federal debt ceiling was one of the main drags on the dollar later in the European day, analysts said.

Analysts said the dollar was likely to test the Y104% to Y105 level in coming sessions, although there would be strong resistance to the dollar moving above this level.

The dollar closed in London at Y103.6, compared with Y103.0250 at the previous finish. Against the D-mark, it finished at DM1.4191, from the previous close of DM1.4164.

■ Speculation that a wave of money freed up as a large number of Japanese bonds

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8 .7172 8.8712 8.6855 1.1 8.6898
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matured would flee Japan to seek the higher interest rates offered on European and US 105

assets resurfaced yesterday. Analysts offered this theory as an explanation for the yen's weakness, pointing to the recent gains made against the Japanese currency by sterling. the Italian lira and Australian

dollar as evidence. Mr Tony Norfield, UK Trea-sury economist at ABN Amro, said that the outlook for the yen remained bearish. He said that an analysis of the Bank of England's yen trade-weighted index suggests that the currency is set to drop another 3 per cent, which could leave the yen at around Y106 against the

■The French franc rallied despite a cut by the Bank of France in its 24-hour interest rate to 6.6 per cent from 7 per

Remomists said the cut was larger than expected and reflected growing financial

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THREE MONTH EURODOLLAR (MON) \$1m points of 100%

+0.09

+0.02

0.47 0.28 0.14

+0.06

ASURY MILL PUTURES (M/M) \$1m per 100%

RAK OPTIONS (LIFFE) Division points of 100%

0.24 0.44 0.07 0.28 0.02 0.09

94,71

High

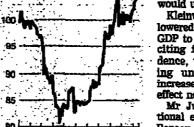
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Est. vol. Open int. 94,890 387,002 177,900 407,284

DollarAgeinst the Yen (V per 5) would undermine the franc.

CURRENCIES AND MONEY



market confidence in the French authorities' policies. Market confidence has been restored in recent sessions largely by signs of a growing commitment by the French government to cutting public

But analysts said that forther gains in the French franc were unlikely to be sustained. Given the current weak state

of the French economy, many analysts think that the government will be forced to cut interest rates soon, which

Kleinwort Benson yesterday lowered its forecast of French GDP to 1.8 per cent next year, citing falling business confidence, weaker exports, growing unemployment and an increase in taxes due to take effect next year.

Mr Julian Callow, international economist at Kleinwort Benson, said that the franc has been strong in recent sessions because investors have been attracted to French govern-ment bonds by the high yield spread offered over German bunds. But now that the spread has narrowed he thinks this flow of capital into French

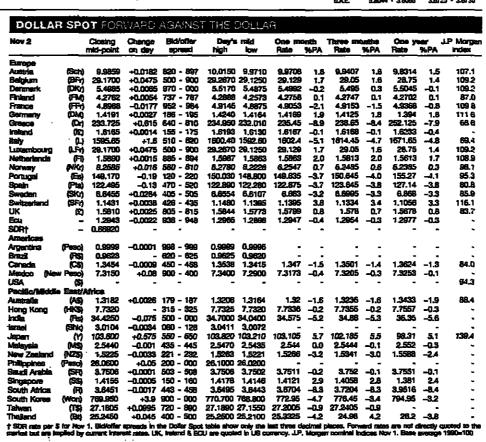
assets is likely to dry up.

Against the D-Mark, the franc finished higher at FFr3.450 from FFr3.470. The Swedish krona finished at SKr4.684 against the D-Mark,

■The pound managed to hold on to its gains against the D-Mark, closing at DM2.2435 from DM2.2358. Against the dollar, it finished at \$1.581 from \$1.5785. The sterling trade-weighted exchange rate index closed at 84.5, up from

84.2. The Bundesbank left its key interest rates unchanged after its regular council meeting. The Canadian dollar closed in London at C\$1.3454 against the US dollar, up from the pre-vious close of C\$1.3463.

■The Bank of England provided £781m assistance towards clearing a forecast money market shortage of around £800m.



WORLD INTEREST RATES MONEY RATES S LISOR FT Los eterbenk fixing week ago 5% 5.59 5.61 5% 5% 3% US Dollar CDs week ago ECU Linked Ds week ago SDR Linked Ds week ago LIBOR Intertent for at 17812 sech work! **EURO CURRENCY INTEREST RATES** Nov 2

Belgen Franc Densit Krone D-Mark Dutch Guilder Franch Franc Portuguiste Esc. Spaneth Peeta Starling Swess Franc Can. Doller US Doller US Doller US Doller US Doller US Sing Stort terre rates. 93.94 94.39 94.58 +0.29 +0.15 +0.10 41,016 34,066 32,160

ONTH EUROMARK FUTURES (LIFFE)" DM1m points of 100°. Est vol Open int. Open Sett price Change High Low 96.01 96.19 96.15 133767 147089 128035 32977 41018 92954 MONTH EUROLINA FUTURIES (LIFFE? L1000m bonts of 100% Est. vol 89.56 69.90 90.00 90.04 -0.03 -0.04 -0.02 -0.03 26919 89.92 90.01 90.06 89.93 90.06 90.09 89.85 89.97 90.03 4819 1289 175 Sett price Change LOW Est. vol. Open int. 97.93 98.06 98.02 97.84 20608 20238 6784 3451 E THREE MONTH ECU FUTURES (LIFFE) Equim p ints of 100° Change

Dec 94.45 94.41
Mer 94.55 94.55
Jun 94.56 94.55
Sep 94.44 94.41
* LIFFE futures also tracked on APT +0.01 +0.01 E EUROLIRA OPTIONS (LIFFE) L1000m;

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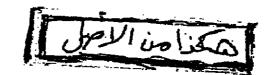
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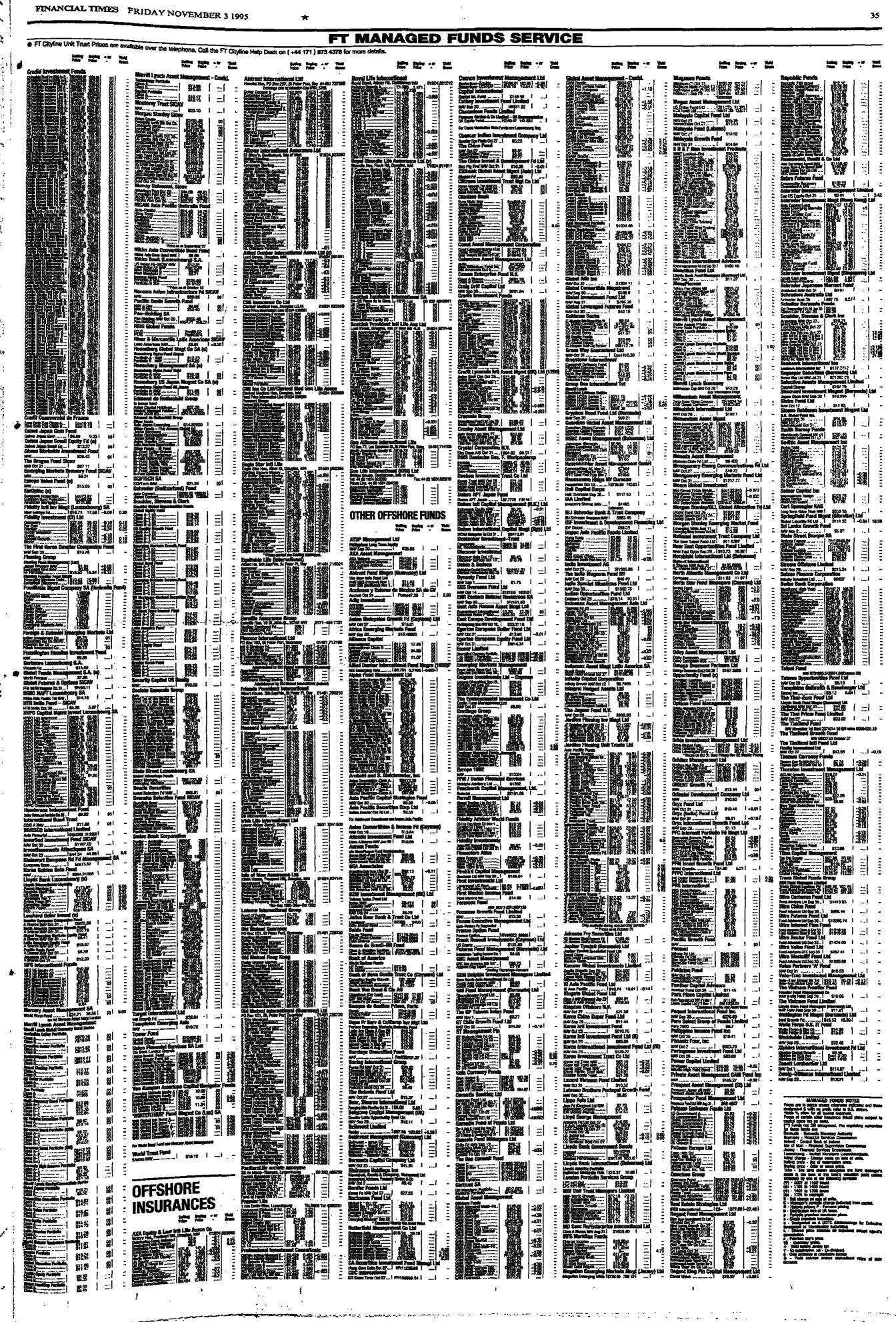
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LONDON STOCK EXCHANGE

MARKET REPORT

Disappointing company news restrains equities

By Steve Thompson, UK Stock Market Editor

London was the poor relation among the leading European stock markets and, once again, was being buffeted by bad news from the food retailing sector as well as worrying signals from Boots, the high street retailer, and Shell Transport, the oil

But the FT-SE 100 index just managed to end the day in plus territory, with Wall Street once again coming to London's rescue with a very strong opening performance after the latest batch of economic news from the US.

The FT-SE 100 closed a net 4.3

higher at 3,523.0, but the FT-SE Mid 250 was unable to mirror the rally in the senior index, and was under severe pressure all day, prior to ending 1.7 down at 3,886.8.

The substantial underperformance in the Mid 250 reflected the damage wrought by worse than expected interim numbers from Kwik Save, the discount food retailer, whose shares plunged 10 per cent as the group confirmed the market's worst fears that a damaging price war was under way in the

And the Kwik Save news, coming hard on the heels of poor results on Wednesday from J. Sainsbury, caused big falls in other second-line

food retailers, such as Iceland and Morrison Supermarkets which fell 6 per cent and 4 per cent respectively.

The tale of woe in the FT-SE 100 was almost entirely confined to the supermarket giants, plus Boots and Shell Transport. The worst performers in the index were, in order of weakness, Asda, Argyll, Sainsbury, Marks and Spencer, Tesco and Shell Losses in the hig four food stocks were worth around 4 index points.

The trading session began with dealers happy to mark share prices higher in the wake of the reasonably good performance by Wall Street and Treasury bonds over-

best, in mid-morning, and still being helped by the continuing hints that bid activity could be just around the corner. The insurance sector was still said to be the prime target area for a predator, with Legal & General continuing to be seen as the favourite to attract bid attention. A good showing by gilts was

But with the weakness in the retailing stocks gnawing away at the market's confidence, it began to lose heart and the FT-SE 100 fell into negative ground over the lunchtime period before embarking on its afternoon rally as US markets opened. The Dow Industrial Avernight. The FT-SE 100 was up 17.1 at age was up 25 points an hour after

they are doing is running up

Analysts were clearing the

decks for further consolidation

in the utility sector after the

bid by North West Water for

Norweb was approved late yes-

One analyst said take out prices had risen at each bid. He

said Norweb was approaching

£12 a share compared to an

underlying price of around £9

for the other recs, and com-mented: "There was nothing

special about Norweb. The

rest of the sector is not actu-

ally carrying much bid pre-

Norweb rose 30 to 1185p.

Other likely pairings are seen

the down escalator."

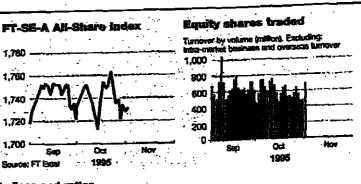
of bids".

mium at all."

another positive factor for equities.

the opening, although it came off that level later in the session. News that the Department of Trade and Industry had waved through the North West Water bid for Norweb came after the market closed but dealers expected the remaining recs to make progress at the opening today on the prospect of further regional links with water

Turnover in equities reached 710.8m shares by 6pm, slightly higher than Wednesday's figure. The food retailers accounted for 81.5m shares, or 11.5 per cent of the total. Customer business on Wednesday was worth £1.69bn, the highest this week



Transport

FT Ordinary index FT-SE-A Non Fins p/e FT-SE 100 FT-SE Mid 250 FT-SE-A 350 16.57 3886.8 FT-SE100 Fut Dec to yr Gift yleid Long gift/equity yld ratio: FT-SE-A All-Share FT-SE-A All-Share yield 3.87 Best performing sectors 1 Retailers, Food ... 2 Oil, Integrated 3 Retailers, General Extractive Inds. +1.9

Trouble in stores sector

There was no end in sight to the gloom overhanging the food retailers as Kwik Save became the latest company to add to the sector's woes by reporting figures below market expectations.

Full-year profits slipped to £125.5m from the year-ago's £135m and there was also a decline in like-for-like sales volumes.

Analysts said the fall was a further indication of the intensifying price war among food retailers, highlighted by J. Sainsbury when it reported disappointing figures earlier this week.

Shares in Kwik Save lost more than 10 per cent of their value as they tumbled 68 to 610p. Volume rose to 1.7m shares in the tightly traded stock, making it by far the day's worst performer in the

FT-SE Mid-250 index. One analyst said: "There is clearly no let-up in the price war. Being a discount retailer. Kwik Save has to have a pricing differential between itself and the super stores and at the moment it is not wide enough, a factor which has to be addressed.

Sainsbury continued to suffer and the shares relinquished 12 to 391p in trade of 9.5m. Heavy dealing in ASDA Group brought volume of 37m by the close of business, including a single trade of 10m done at 95.5p. The shares surrendered 4¼ to 95½p, the worst performance in the Footsie.

It was followed by Argyli Group, which reports figures at the end of the month. The shares fell 11 to 301p as volume soared to 16m. There was also active selling of Tesco, down 7 at 286p after 18m turnover.

Boots retreats

Retailer Boots was depressed by a round of profits downgrades that followed the release of lower than anticipated interim figures.
The shares receded 11 to end

at 540p, with some 7.3m having been dealt by the close. UBS trimmed £15m off its full-year estimate to £510m but remains a buyer of the stock for the robust performance of Boots the Chemist and the prospect of a share buyback

from the group. BZW was another of the brokers to lower profits expectations. It removed £30m from its previous forecast to arrive at a new figure of £495m. It too remains a buyer

of the shares. In the rest of the sector, Marks and Spencer came under pressure ahead of next week's results and shed 10 to 4070 in volume of 11m.

BZW reduced profits estimates on Wednesday, and several brokers have said they expect poor figures from the retailer with clothing sales hit by the warmer than anticipated UK weather.

Profit-taking in Body Shop after the sharp rise earlier this week saw the shares decline 14 to 140p. A buyer of 900,000 shares in Forte at 253p helped the stock advance 6 to 255p. Third-quarter figures from

Recommended Offer by

Heury Ansbacher & Co. Limited

EFG plc

to acquire the whole of the issued ordinary share capital of

Casket plc

Henry Ansbacher & Co. Limited ("Henry Ansbacher") announces on behalf of EFG plc ("EFG") that, by means of this advertisement and a formal document (the "Offer Document") dated and despatched on 2 November 1995.

Henry Ansbocher is making a recommended offer (the "Offer") on behalf of EFG to acquire all of the existing

shares in Casket which are unconditionally allotted or issued after the date on which the Offer Document is desnatched and before the date on which the Offer closes for such earlier date as EFG may, subject to the City Code,

The Offer is one EFG ordinary share for every two Casket ordinary shares. The full terms and conditions of the Offer

(including details of how the Offer may be accepted) are set out in the Offer Document. This advertisement alone

The Offer is not being made, directly or indirectly, and the Offer Document is not being distributed in or into the

telex and telephone) of, or by any means or instrumentality of inter-state or foreign commerce of, or of any facilities

of a national securities exchange of, the United States, Cunada or Australia and the Offer cannot be accepted by any

The Offict is being made by means of the Offer Document and this advertisement and has been capable of acceptance

since 3.00 pm on 2 November 1995. Acceptances of the Otfer should be received by no later than 3.00 pm on

23 November 1495 or such later time(s) and/or date(s) as EFG may, subject to the rules of the City Code, decide

Cooles of the Offer Document and the Form of Acceptance are available from EFG's receiving agents. Connaugh

St. Michaels Limited, PO Box 30, CSM House, Victoria Street, Luton, Bedfordshire LU1 1PZ or by collection only

from Connaught St. Michaels Limited, c/o Kidsons Impey. Spectrum House, 20-26 Cursitor Street.

This advertisement is published on behalf of EFG and has been approved by Henry Ansbacher, which is regulated

The directors of EPG accept responsibility for the information contained in this advertisement and, to the best o

their knowledge and belief thaving taken all reasonable care to ensure that such is the case), the information

ontained in this advertisement is in accordance with the facts and does not omit anything likely to affect the impor-

by the Securities and Futures Authority, for the purposes of section 57 of the Financial Services Act 1986.

United States. Canada or Australia, or by use of the mails tincluding without limitation, post, facsimile transmiss

decide). Terms defined in the Offer Document have the same meanings in this advertisement.

such use, means, instrumentality or facility or from within the United States, Canada or Australia.

does not constitute and must not be construed as an offer.

tionally allotted and issued fully paid ordinary shares of 10p each of Casket plc ("Casket") and any furthe

Shell Transport looked fine but contained some unpleasant surprises below the headline

Profits were flattered by currency gains, refining margins were under pressure in the Far East and European chemicals prices had fallen more than

some analysts had expected. Also, the company said it expected the price of Brent crude to average out at no more than \$15 a barrel for the next decade.

A number of analysts were phlegmatic about the fall of 16% to 729p on turnover of 10m shares. Mr Simon Trimble of Merrill Lynch said the weakness in chemicals prices was a correction rather than a trend and the company had achievable targets for its return on capital.

However SGST turned negative on the stock, analyst Ms Irene Himona arguing, with regard to cost cutting: "All

FINANCIAL TIMES EQUITY INDICES

Nov. 2 'Data based on Equity shares listed on the Lond

	Nov 2	Nov 1	Oct 31	Oct 30	Oct 27	Yr ago	"High	Low
Ordinary Share	2577.7	2578.6	2589.5	2579.4	2565.5	2377.2	2666.5	2238.3
Ord. div. yield	4,12	4.13	4.11	4.12	4.15	4.34	4.73	4.02
P/E ratio net	15.52	15.51	15.57	15.51	15.43	18.46	21.33	15.35
P/E national	15.34	15.32	15,38	15.32	15.24	18.00	22.21	15.17
'For 1995, Ondinary FT Ordinary Share I				high 271	3.6 2/02/9	1; low 49.4	28/9/40	

Open 9.80 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low 2576.9 2583.4 2585.8 2577.0 2572.6 2573.3 2573.5 2572.9 2576.7 2586.3 2570.8 Nov 1 Oct 31 Oct 30 Oct 27 Yr ago 24,478 24,888 1692.3 1182.4 30,058 29,353 681.1 486.6 25,499 23,925 1896.1 1795.8 29,782 27,391 26,147 24.332 883.0 28,115 457.0

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}	Total Rises	658	Total Highs	78	Total contracts	19,315
L	Total Falls	442	Total Lows	48	Calls	8,998
	Same	1,793	· -		Puts	10,317

to be Yorkshire Water and Yorkshire Electricity, Welsh Water for Swalec and Southern Water for Seeboard. Announcement of the clearance came at \$235m. the moment the market closed. However, Yorkshire Electricity put on 3 at 887p, Swalec 5 at

companies.

A decision by Mr Ian Lang, the President of the Board of 917p and Seeboard 6 at 520p. Northern, seen as a less likely Trade, not to refer the situacandidate, shed 7 to 873p. tion to the Monopolies and In the textiles industry you Mergers Commission was seen cut your profits estimates by one dealer as "opening the according to your cloth. And floodgates for the next round the past month has been so warm that not much cloth has

> changed hands. NatWest Securities has taken the pinking shears to its forecasts for Courtaulds Textiles, Coats Viyella and Claremont Garments, reducing its profits forecasts by around 6

per cent. Also, in reaction to a £9.8m restructuring charge at William Baird, which reflects its decision to axe 600 staff - the broker has reduced full-year expectations to £15m from £26.2m. Baird shed 12 to 1930. Courtaulds Textiles 2 to 409p and Coats Viyella 3 to 184p.

Claremont was flat at 295p. British Steel came under pressure, slipping 2½ to 160½p, with Pru Bache, the US brokerage, said to have taken the stock off its buy list.

chipped up 20 to 898p with the help of a stronger copper price and a squeeze in the shares. Speculation about a possible share buyback and reaction to a deal in China helped ICI. The chemical company's shares

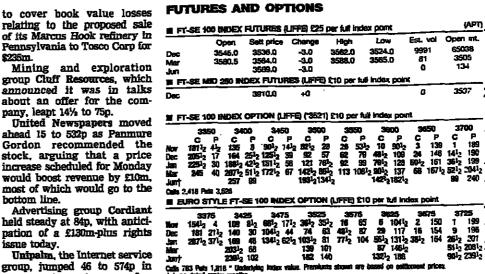
the back of US switching into the stock from SmithKline Beeecham, which fell 8 to 651p. Glaxo is holding a big research and development meeting on Wednesday and is hoping for early approval of its anti-Aids treatment 3TC.

to cover book value losses relating to the proposed sale of its Marcus Hook refinery in Pennsylvania to Tosco Corp for Mining and exploration group Chaff Resources, which

announced it was in talks about an offer for the company, leapt 141/2 to 75p. United Newspapers moved ahead 15 to 532p as Panmure Gordon recommended the

increase scheduled for Monday would boost revenue by £10m, most of which would go to the bottom line. Advertising group Cordiant held steady at 84p, with anticipation of a £130m-plus rights

issue today. Unipalm, the Internet service group, jumped 46 to 574p in response to a strong performance by Unnet Technologies which is in the process of



TRADING VOLUME

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Major Stocks Yesterday

MARKET REPORTERS:

Peter John, acquiring it via a recommended share-swap deal. LONDON RECENT ISSUES: EQUITIES Issue Amt Mkt. pnce paid cap p up (Em.) 32.2 32 Do Warrants
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RTZ, one of the world's biggest mining companies, Glaxo jumped 16 to 871p on FT GOLD MINES INDEX Now % stag Oct Year Gross div 1 on day 31 ago yield % P/E 52 week ratio High Lew Gold Miles Index (34) +0.4 1722.93 2135.27 ■ Regioual Indices 20.05 3503.35 2272,74 23.93 2765.65 1788.20 43.15 1831.00 1348.18 Morth America (12) British Petroleum slipped 3 to 468p. The oil major warned of a \$385m exceptional charge FT - SE Actuaries Share Indices P/E Xd adj. Total ratio ytd Return Day's Year Nov 2 chge% Nov 1 Oct 31 Oct 30 ago +0.1 3518.7 3529.1 3510.0 3104.4 --- 3888.5 3894.3 3882.5 3530.8 4.02 3.52 2.08 1.85 1.90 2.04 1.82 2.42 1.66 1.74 2.01 14,94 126,53 1397,87 19.26 121.40 1513.90 19.26 121.40 1513.90 17.97 126.93 1521.30 15.72 61.11 1421.49 13.88 77.08 1181.04 18.23 43.86 1188.21 22.37 54.47 1559.22 20.09 57.29 1555.30 18.07 59.46 1426.80 3.52 3.65 3.91 4.94 2.83 3.36 3.58 3.87 3914.8 3904.5 3530.3 1755.9 1747.3 1555.2 1752.8 1743.5 1558.1 -0.1 1758.9 1783.8 1755.7 1512.0 +0.1 1834.86 1940.49 1940.76 1780.28 1821.07 1927.23 1829.43 1749.87 +0.1 1729.65 1734.14 1726.29 1540.02 FT-SE SmallCap FT-SE SmallCap ex law Yrusts FT-SE-A ALL-SHARE 1936.23 1921.24 1730.99 P/E Xd adij. Total ratio ytd Return Day's Year Div. Net Nov 2 chge% Nov 1 Oct 31 Oct 30 ago yield% cover 2.09 15.29 105.02 1208.16 10 MINERAL EXTRACTION(23)

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Antony Carbonari in London

please contact:

Saudi

Tel: (0171) 873-3753 Fax: (0171) 873-3595

> Ivan Montanari in Dubai

Tel: 97714 25 194 Fax: 9714 26 732

FT Surveys

£250,000,000 Floating Rate Notes

3 November 1995

đue 1999 by the Interest Perusal 30th Octthe Notes will carry a Rare of seres of 6.85460 per cent. he (17) 50 per EliQuidi principal an £1,723.04 per £100,000 principal parable on 30th Januars, 1996. ore Jamaha Lawrenkara Stock Escharge Bankers Trust Company, London

BANQUE NATIONALE DE PARIS

Purezant to the Fiscal Agency Agreeme dated 28 August 1986 and in accordance rms and Conditions of the Notes as set out in the Oftening Circular dated 20 August 1986, notice is hereby given by BANQUE NATIONALE DE PARIS 25 Issuer that Banque Nationale de Paris Succursale de Belgique shall cease to act as a Paying Agent in Belgium in the above ssue and that Banque Bruxelles Lambert S.A., Avenue Marnin, 24, B-1050 Brussels (Belgium) has been appointed as its sor Paying Agent with immediate

ECU100,000,000 FRN 1986/1996

This 3 November 1995

Anglo American Coal **Corporation Limited** Reg. No. 01/01469/06 (incurporated in the Republic of South Alnos)

The above mentioned company's interim report has been issued today. Copies are available from the London Secretaries: Anglo American Corporation of South Africa Limited. 19 Charterhouse Street, London EC1N 6QP. 3 November 1995

LEHMAN BROTHERS PORTUGAL GROWTH FUND LIMITED The Quarterly Investment Review

for the period to 30 September 1995 is available upon request from:-

LEHMAN BROTHERS INVESTMENT MANAGEMENT (JERSEY) LIMITED PO Box 289, Grenville Street St Hellier Jersey JE48TH Channel Islands

Attn: - Ams Williams

Tel 01534 875560

GRAND PACIFIC HOLDINGS LTD USD 20,000,000.- GUARANTEED FRN DUE 2000

INTEREST RATE: 6.675% INTEREST PERIOD: FROM 03/11/1995 TO 03/051996 INTEREST PAYABLE PER USD 250,000,- NOTE: USD 8,436,46 BY FUJI BANK (LUXEMBOURG) S.A.

GIVE US A STAPLE

And don't forget to add your cheque to fund more Macmillan Nurses to help 1,000,000 people living with cancer. (1 in 3 of us will get cancer) Cheque amount £..... made out to 'CRMF (F3)'

CRMF FREEPOST LONDON SW3 3BR THE Macmillan APPEAL

Please send it to:

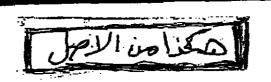
Cancer Relief Macmillan Fund exists to support people with cancer and their families. Regd. Charity No. 261017

■ FT-SE Actuaries All-Share -0.7 2899.16 2877.95 2854.21 2737.34 3.92 +1.9 4017.98 4008.17 4040.36 3850.26 9.61 -1.4 2900.33 2874.47 2839.06 2712.91 4.10 15 Oil, integrated(3) 18 Oil Exploration & Prod(13) 2,04 +0.1 1879.97 1877.16 1871.40 1891.59 1.49 31.50 49.88 1116.69 15.94 71.11 1034.22 14.30 37.56 742.66 13.64 65.30 828.49 18.54 80.65 1114.43 20 GEN INDUSTRIALS#278) +0.1 1934.70 1938.27 1934.81 1861.78 1.84 1.94 2.06 1.89 1.57 1.98 1.99 1.17 2.49 1.79 40.1 1934,70 1936,27 1934,81 1981,70 40.5 898,96 1672,77 1867,84 1817,38 — 2407,62 2403,17 2406,83 2313,15 40.1 1749,98 1781,91 1758,47 1780,58 40.5 2098,65 2098,02 2103,03 1884,02 — 2130,26 2135,47 2125,27 1798,57 22 Building Matte & Merche(31)
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Additional information on the FT-SE Actuaries State Indices or published in Saturday issued. Liets of constituents are evaluate from The Finance Limited, One Southwark Berlogs, London SEI 9Hz. The FT-SE Actuaries States Indices are available from PINSTAT, Pittory House, 13-17 Specials, which covers a ringe or electronic and paper-by productiveshing to these indices, a scalable from PINSTAT, Pittory House, 13-17 Specials SEI, Actuaries SEI, Actuaries SEI, PINSTAT, Pittory House, 13-17 Specials SEI, Actuaries SEI



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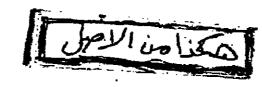
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2229998 38 36¹2 38 +1³8

Bonds and currencies lift **US** stocks

tems, \$3% dearer at \$70%.

would resign.

Apple Computer, however.

gave up \$1/4 at \$36% after

speed its adoption of a strategy

based on geographical regions

America Online was also

lower in the wake of Wednes-

day's sharp gains. The provider

of online services slipped \$21/4

yesterday after rising \$6%

Wednesday, bringing the share price to \$84. Prices shot up on

Wednesday after the company

United HealthCare added

\$2% or 4.6 per cent at \$56%

after reporting strong enrol-

ment figures for the third quar-

ter. Earnings for the health

maintenance organisation were

in line with expectations at 53

Premark rose \$3% or 8.5 per

cent at \$49% after announcing

late on Wednesday that it

would spin off its Tupperware

Immunex soared more than 30 per cent or \$3% to \$15% after

American Home Products

made a bid to buy the company

for \$14.50 a share or \$236m.

Shares in American Home

Products slipped \$1% to \$87%.

cents per share.

division.

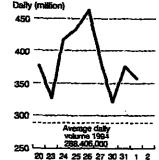
Canada

announced a stock split.

Wali Street

US share prices latched on to soaring bond and currency markets to move higher in early trading yesterday, writes Lisa Bransten in New York. At 1 pm the Dow Jones Industrial Average was up 17.34 to 4,784.02. The Standard & Poor's 500 added 3.44 at 587.66 and the American Stock Exchange composite was 3.90 higher at 526.54. NYSE volume came to 231m shares.

In early afternoon trading.



the benchmark 30-year Treasury had added more than half a point to recent sharp gains, bringing the yield to 6.249 per cent - the lowest level since February of last year when the Federal Reserve began raising interest rates.

The dollar also added to D-Mark and the Japanese yen amid political and economic uncertainty in Europe and

Technology shares were especially strong, with the technology-rich Nasdaq composite up 11.38 at 1.051.71 and the Pacific Stock Exchange technology index standing 1.5 per cent stronger.

Rising technology shares included Microsoft, up \$1% at \$99%, Intel. \$1 in higher at \$72%. C\$% to C\$21%.

Johannesburg strengthened

resumed their demand for

mining financial and platinum

official holiday to allow for

One dealer described trading

local government elections.

es following Wednesday's

after local elections

Akzo down 4% on reaction to quarterly report '

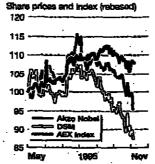
Akzo Nobel became the latest casualty among chemicals in AMSTERDAM, the shares falling by 4 per cent on a generally negative reaction to the third-quarter figures. Akzo tumbled Fl 7.50 to Fl 172.80, while the AEX index lost 208 to 454.02.

Adobe Systems, \$2% ahead at \$59%, and C-Cube Microsys-Ms Kirsten van Putten, Dutch chemicals analyst at MeesPierson in Amsterdam, said she had been surprised by some of the divisional results. announcing that it would Coatings, for instance, were disappointing and she had been surprised that earnings growth in pharmaceuticals had senior vice-president who helped develop the strategy. not been better. The currency translation effect had played a part, she noted. However, she was quietly optimistic for the fourth quarter, and expected the group to benefit from an easing in raw material prices.

DSM, which had seen a technical rebound on Wednesday following disappointment with dipped Fl 2.00 to Fl 118.00. Ms van Putten commented that the group was likely to see pressure on its earnings in the fourth quarter and in 1996. owing to a decline in petro-

Royal Dutch's chemicals division also gave cause for concern, and the shares lost FI 1.90 to FI 194.10. Elsewhere Philips fell F11.70 or 2.7 per cent to Fi 60.30 as its German

Netherlands



subsidiary Grundig confirmed that it would make a DM127m loss in 1995 and was considering a further round of job cuts.

PARIS was pleased with a cut in the 24-hour lending rate in excess of expectations and the CAC-40 index sprinted to an intra-day high of 1,842. But the rise was not sustained, in spite of the re-emergence of foreign institutions; profits were taken and the index ended 14.73 up at 1,828.74 in

Some analysts said that although the rate cut was welcome, it was more of a technical measure, and what was required was a reopening of the five to 10-day lending rate, which had been closed to deter

turnover of FFr4.5bn.

Japan

17,800

17,600

17,400

17,200

Source: FT Extel

speculation against the franc. Corporate news was limited. with many domestic investors still absent after Wednesday's holiday, but a number of healthy movements were seen particularly among financials.

Suez, for instance, made FFr7.30 or 4 per cent to FF7191.90 and BNP FF77.40 or 3.7 per cent to FFr208.70. One of the best performers was Générale des Eaux, up FFr20.60 or 4.5 per cent to FFr475.10, continuing its recovery from recent weakness but still 20 per cent down from the year's high recorded in mid-August.

Eurotunnel took its own path again, losing 15 centimes, or 2 per cent to FFr7.50 in late reaction to Tuesday's news that its £2.5bn claim against the French and UK national railways had been rejected. FRANKFURT lost momentum as the dollar came off the top, and the Dax index closed

1.62 lower at an Ibis-indicated 2,180.49 after a high of 2,189.70. Turnover nearly doubled. from DM3.9m to DM7.7bn, after Wednesday's partial holiday. In chemicals, Hoechst regretted some of its earlier enthusiasm ahead of next week's third-quarter season and fell DM6.50 to DM370.50, back below Bayer which closed

DM2.50 lower at DM373. Volkswagen rebounded from relative weakness, DM10

FT-SE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.90 14.00 15.00 Chase Housey changes FT-SE Emmittack 100 1414.45 1414.29 1413.58 1414.90 1414.11 1411.57 1408.78 1408.91 FT-SE Emmittack 200 1527.33 1527.47 1526.83 1527.32 1528.73 1524.58 1521.60 1524.27 0ct 27 Oct. 26 Oct 31 1383.93 1398.80 1387.73

higher at DM458.40 on further consideration of its good German car registrations and the approval of Spanish state aid for its Seat subsidiary.

Still in cyclicals, Preussag and Thyssen rose DM2.30 to DM400.30 and shed DM3.60 to DM253 respectively after falling in tandem on their plans to introduce short-time working in their steelmaking. At CS First Boston, Mr Michael Geiger said steelmakers priced annual delivery contracts with big customers towards the end of the calendar year, and tried to avoid overstocking in advance of the negotiations. since price was more important than volume at this stage of the cycle. Preussag, mean-while, had also talked of good results for 1994-95, and a 7 per cent rise in order intake for

MILAN was higher, following the firmer trend of the lira and deriving support from the cabinet's agreement to budget

amendments from the senate. The Comit index picked up 8.57 to 589.88, while the Mibtel index added 80 at 9.436.

Ferruzzi reached an early high of L1,250 after Consob. the market watchdog, said Mediobanca would have to make a public offer for 10.7 per cent of the financial holding company. matching the stake that it bought last week. Analysts noted that market rules dic-tated that the merchant bank would also have to match the average price of last week's purchases of LL580 a share. However, Ferruzzi subsequently slipped back to close L13 down at L1,186 on the view that the longer term value was around L1,100 a share.

Montedison gave up L23 to L1,071, after its steady recent climb, on disappointing results from Montell, its joint venture with Royal Dutch/Shell.

Trading in the troubled Banco di Napoli again failed to make an official price for much

of the day. But in late trade the shares surged L135 to 1.954 on further speculation that it could find a rescuer in the - 45 garget

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shape of BCI. ZURICH pursued its recent climb but found the air too rarefied. The SMI index finished 5.1 lower at 3,123.4, off a peak of 3.150, as the easing dollar. falling bond futures and profit-

taking took a toll. Recent favourites came under pressure, with Nestle down SFr10 to SFr1,191, Roche certificates losing SFr45 to SFr8,225 and Swiss Re falling SFr10 to SFr1.240.

In the opposite direction. Ciba seemed unstoppable in further response to Monday's news that it was to spin off its Mettler weighing machines division. The registered added another SFr10 at SFr1,015.

MADRID, too, lost much of its early enthusiasm and the general index closed 0.68 nigher at 296.39.

This affected the reception of nine months' profits from Gas Natural, up 56.5 per cent at operating level, or by 20 per cent excluding the consolidation of Enagas from July last year. The shares hit a Pta17,400 peak before ending just Pta20 higher at Pta16,760.

Written and edited by William Cochrane, Michael Morgan and

Miling whts

Block

Whill or

Firm \$ and high-tech sector take Nikkei ahead 3.2%

Toronto remained in positive The Nikkel average, up 3.2 per territory at midday, in spite of cent, returned to the volatile worries that another Quebec pattern it has displayed on sevreferendum may be in the offeral occasions this year, writes ing sooner than had been expected. The TSE-300 compos-Emiko Terazono in Tokyo. A rise in the dollar to the

Tokyo

ite index was 9.82 higher by Y103 level, and reports of an noon at 4,462.83 in volume of expected expansion of the obal semiconductor market. Air Canada eased 5 cents to left the 225-share index up 554.31 at 18,028.80 after a high C\$4.90 in spite of posting improved third-quarter results.

Among the day's other corpoof 18.039.86 and low of 17.532.68. The dollar topped Y103 for the rate reporters, Rogers Commufirst time since September 20 on selling prompted by worries Canadian Pacific picked up over the Japanese financial system, while overseas investors bought semiconductor related stocks. S Africa broadly higher

Volume jumped to 398m shares from 317m. Arbitrageurs with short positions ought back shares ahead of the long weekend. The Topix index rose 29.57 or 2.1 per cent De Beers finished R1 higher across the board as investors at R101.75 and Anglos moved to 1.435.52 and the Nikkei 300 added 5.59 at 269.08. Gainers JCI, the mining industrial outscored losers by 954 to 140, ISE/Nikkei 50 index put on 0.23 ahead Y330 to Y7,780.

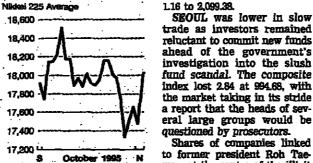
at 1,217.90. The yen was sold by US hedge funds, prompting buying of exporters, including hightechnology and car companies. High-tech stocks were supported by reports that the global market for semiconductors would expand by 25 per cent next year.

Nikon, the semiconductor manufacturing equipment maker, rallied on overseas demand by Y90 to Y1,590. Other precision engineers were higher, Ricoh advancing Y30 to Y1,120 and Canon firming Y30

Chip makers followed. Toshiba rose Y25 to Y765 and NEC Y40 to Y1,400. Sony, battered recently by selling on rumours that its inventories in the US to Y4.870 on short-covering.

were building up, rallied Y190 Honda Motor put on Y90 at Y1,850, rising for the first time in six trading days. Investors were encouraged by reports that the company had regained third place in terms of shipments in October, following

selling pressure. Reflecting the



Motor. Toyota added Y20 at Y1.920 and Nissan Y37 at Y736. Speculative stocks were traded heavily. Takara Shuzo, the shochu distiller, was the most active issue of the day and climbed Y82 to Y957. Toho Zinc jumped Y36 to Y592. In Osaka, the OSE average rose 344.35 to 19.468.26 in vol-

ume of 24.6m shares. Nintendo,

Roundup

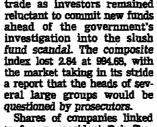
Heavy selling by foreign funds, concerned about the circulation of false scrips, again pressured KUALA LUMPUR, leaving the market 1.9 per cent

The composite index fell 18.26 to 923.52 as some dealers forecast further pressure from foreign funds looking for an excuse to sell Malaysian stocks. Volume swelled to 136m shares from the previous day's 71m.

Dealers said that investors, already worried by news of forged Genting share scrips, a favourite with foreign funds, were responding to speculation that shares of other major blue chips might also be forged. The KLSE said yesterday that Genting would resume trading on December 7 after all the shares had been registered and converted to scripless trading.

The downbeat mood spilled over to SINGAPORE, where Malaysian shares traded over the counter faced very heavy

broader market, the Straits after a day marked by some Times Industrial index eased 1.16 to 2.099.38. SEOUL was lower in slow



woo, at the centre of the illicit fund scandal, remained weak. Sunkyong dropped Won500 to Won19,200, Hanbo Steel Won340 to Won8,000 and Dong Bang Won1,100 to Won26,100.

foreign selling as well as sales on worries about rising inflation. The SET index closed 21.12 down at 1,244.52, after dipping to 1,238.27 on rumours, subsequently denied, of a pos-sible baht devaluation. HONG KONG edged lower. the Hang Seng index losing

BANGKOK lost 1.7 per cent

33.03 to 9,749.36, in the absence of fresh incentives, with Hongkong Telecom's announcement of 14.8 per cent growth in interim net profits failing to inspire investors. HK Telecom gained 5 cents at HK\$13.55 on bargain hunting after the results, up from a day's low

of HK\$13.40. MANILA broke its 10-day losing streak as demand revived for blue chips. The composite index rose 28.35 to 2,489.08. although inflation fears and worries about the effects of typhoon Angela, due to hit Luzon Island in the central Philippines last night, continued to make for a cautious mood among many investors.

TAIPEI rebounded after five

days of falls, on late buying of electronics and financial issues. The weighted index ended 24.98 up at 4,826.64 but turnover was a thin T\$18.1bn. Among electronics stocks. Winbond jumped the daily 7 per cent limit to T\$88 and United Microelectronics rose T\$2.5 to T\$69.

The heavily weighted financials sector had China Bills 60 cents higher at T\$34, as investors anticipated a further loosening of policy by the central

SYDNEY closed firmer but spent the day rangebound, having failed to escape from a narrow seven-point trading band. The All Ordinaries index put on 20 at 2,057.7, with uncertainty over the timing of the federal election, due by next May, and concerns over Wall Street cited as the main reasons for the lack of interest.

KARACHI was weaker as investors, fearing more violence in the city, squared positions ahead of the Friday-Saturday weekend. Fifteen people were found shot dead in Karachi overnight.

The KSE 100-share index fell 16.44 or 1.1 per cent to 1,547.14.

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ers. By mid-morning the Mer-

Wall Street.

cents to R24.50 on a large In the golds sector, Vaal

Platinum issues shrugged off the metal's recent sharp fall on international markets, as well as sell recommendations from local brokerages, to post solid gains, Implats strengthened R3 to R76 and

Auglo's coal producer, Amcoal, also added to the win-The overall index climbed ning streak, ending with a rise of R5 or 2.1 per cent at R243.

The telephone utilities were the most heavily traded sector. LIMA was down more than 2 per cent by midsession, with most foreign investors absent. By noon the general index had

as pedestrian, in large part because the results of Wednesday's local elections block trade from London. which showed strong but not overwhelming support for Mr Reefs appreciated R2.50 to Nelson Mandela's African R211 and Western Deep was

ahead R2 at R104. National Congress - were in line with market expectations. Gold shares faltered in late trade on profit-taking, having edged ahead in afternoon dealings, but industrials showed widespread firmness, still propelled by overnight gains on

Rusplat R1.50 to R65.50.

23.7 to 5,812.8, industrials rose 12.7 to 7,522.9 and golds picked up 3.0 to 1,273.7.

With Mexico and Brazil closed for national holidays, BUENOS AIRES found it difficult to become enthusiastic, and turnover reflected the lack of buy-

per cent at R30, Remgro, the congiomerate, was up 75 cents to R34, and consumer products group Malbak hardened 25

forward R2.50 to R210.

Argentina makes progress

val index was up 1.41 at 404.78. declined 26.5 to 1,238.8. Toyota Motor and Nissan FT/S&P ACTUARIES WORLD INDICES The FT/S&P Actuaries World Indices are owned by The Financial Times Ltd., Goldman, Sachs & Co. and Standard & Poor's. The Indices are compiled by The Financial Times and Goldman Sachs in conjunction with the Institute of Actuaries and the Faculty of Actuaries. NatiWest Securities Ltd. was a co-founder of the Indices. NATIONAL AND REGIONAL MARKETS - TUESDAY OCTOBER 31 1995 --US Doy's Pound Local Local Grees US Pound Local Dollar Change Sterling Yes DM Currency % cha Div. Dollar Sterling Yes DM Currency

show number of lines of stock	Dollar Index	Change %	Sterling Index	Yen Index)ndex	Currency Index	% chg	Div. Yield	Index	Sterling Index	Yen Index	Index	Currency Index	52 week High		(approx)
Austraha (82)	180.28	-1.1	169.32	117.41	132.76	157.75	-1.0	4.11	182.20	171.20	117.76	133.40	159.30	191.01	157.95	172.44
Austria (27)		-0.6	162.02	112.34	127,03	126,97	0.0	1.32	173.51	163.04	112.14	127.03		189.28	167.48	
Belgium (35)		-O.5	181.70	125.86	142,45	138.94	a.o	3.77	194.43	162.70	125,66	142.35		201.12	164,78	170.79
Brazil (26)	135.15	-0.9	126.94	86.02	99.52	239.39	-0.8	1.76	136.38	128.15	88.15	99.85		188.35	96.08	176.86
Canada (100)		-0.3	133.00	92.22	104.27	138.05	-0.2	2.66	142.10	133.52	91.84	104.04		150.83	121.61	135.29
Decemark (33)	280.19	-0.7	263.16	182.47	206,33	209.29	-0.2	1,55	282.13	265.10	182,34	206.56		295.99	238.61	252.85
Finland (25)	224.76	-1.0	211.10	146.37	165,51	201.48	-0,4	1.59	226.95	213,25	146.68	166.16		276.11	171.13	197.A7
France (100)	174.33	-0,4	163.73	113.53	128,37	134,39	0.0	3.26	175.10	164.53	113,17	128.20	184.39	191,17	157.79	171.68
Germany (59)		-0.7	148.14	102.72	116,14	116.14	-0.1	2.08	158.84	149.26	102.68	116.30		167.74	135.39	145.90
Hong Kong (55)		0.1	353.34	245.00	277.03	373.45	0.1	3.89	378.02	353.33	243,02	275.31	373.26	388.39	277.40	388.62
ireland (16)		-0.2	229.84	159.37	180.20	213.51	-0.1	3,53	245.33	230.53	158.58	179.63		250.55	195.34	
Italy (58)	71.80	0.0	67.44	46.76	52.87	85.48	0.0	1.78	71.79	67.48	46.40	\$2.57	85,48	82.71	65.45	79.89
Japan (483)		-1.1	129.57	89.84	101.59	89,84	-0.4	Q.8 5	139.53	131.11	80.18	102.16	90.18	164.82	136.95	163.70
Molaysia (106)		-1.6	428.91	297.40	336,26	447.60	-1.6	1.84	464.28	436.28	300.07	339.84	454.72	561,96	398.16	585.32
Merdeo (18)		-0.9	867.28	601.35	679.97	7304.51	0.4	1.90	932.31	876.05	502.55	682.59		2155.31	647.61	2095.36
Netherland (19)		0.0	240.23	166.57	168,35	185.33	0.5	3.52	255.72	240.28	165.27	187.23	184.42	263.99	207.60	221.38
New Zeatand (14)		-1.4	75.58	52.41	58.26	85.20	-0.7	4.38	81.54	76.71	52,76	59,77	65.67	85.49	89.56	76.70
Norway (33)	225.46	-0.7	211.76	146.83	168.02	191.04	-0.5	2,19	227.00	213.30	146,71	156.20	191.92	243.79	192.92	203.75
Singapore (44)	369.48	-0.4	347.03	240.62	272.08	241.10	-0.3	1.70	371.09	348.70	239,84	271.70	241.91	414.26	313.94	389.51
South Africa (45)		0.0	337,24	233.83	264,40	285.20	0.0	4.07	359.06	337.40	232,06	262.89	286.20	368.62	281,05	327.98
Spain (S8)	145.68	-0.3	137.74	95.51	107.98	136.24	-0.0	4.18	147.11	138.23	95.07	107.70	138.24	160.51	124.10	145.33
Sweden (48)	308.26	-0.7	289.52	200.75	227.00	301.96	-1.1	1.98	310.50	291.76	200.68	227.34	305.37	320.43	225.80	242.68
Switzerland (41)	224.07	O. 1	210.45	145.82	165,00	158.27	0.4	1.68	223.73	210.23	144,60	163.81	157.84	224.07	158.38	185.36
Thailand (46)		-0.2	148.98	103.30	116,81	155,14	0.0	2.63	158.87	149.28	102,68	116.32	155.13	184.55	130.15	182.54
United Kingdom (206)	224.19	-0.2	210.58	146.00	165,09	210.56	-0.3	4,07	224.68	211.12	145.21	164.50	211.12	227,81	187.07	205.47
USA (503)		0.5	224.78	155.87	178.24	239.34	0.5	2.47	238.22	223.85	153.96	174,41	238.22	242.04	182.33	191.28
Amencas (6-19)	218.09	0.4	204.62	142.02	160,59	183.12	0.4	2.46	217.17	204.07	140.38	159.00	182.34	220.86	170.66	179.00
Europe (738)		-0.3	181.95	126.16	142,65	162.41	-0.1	3.11	194.30	162.58	125.58	142.26	162.57	189.02	163,04	175.75
Nordic (139)		-0.8	262.03	181.69	205.44	235.05	-0.6	1.67	281.03	264,13	181.67	205.80	236.93	295.02	215.79	232.53
Pacific Basin (832)		-1.1	139.90	97.00	109,68	100.17	-0.4	1.31	150.53	141,45	97.29	110.21	100.59	172.84	145.93	172.94
Euro-Pacific (1570)		-0.7	157.33	109.09	123,35	123,67	-0.3	2.18	168.68	158.50	109,02	123.50	124.00	178.33	154.73	174.00
North America (603)		0.4	219.12	151.83	171.79	232.57	8,4	2.47	232.28	218.26	150.12	170.08	231.54	235.81	178.86	187.81
Europe Ex. UK (532)	173 20	-0.3	162,67	112.79	127.54	136.22	-0.0	2.55	173.79	163.31	112.32	127.24	138,22	178,46	148,45	156.16
Pacific Ex. Jupan (349)		-0.7	238.67	164.10	185.56	220.74	-0.6	3.33	253.76	238.45	164.01	185.79	222.11	266.72	211.19	263.17
World Ex. US (1761)		-0.7	158.25	109.73	124.07	127.18	-0.3	2.22	169.62	159.39	109,63	124 19	127,49	179.73	155.42	176.62
		-0.2	175.60	121.76	137.68	154.48	0.1	2.12	187.38	176.08	121.11	137.19	154.39	191.32	153.46	177-30
World Ex. UK (2058)		0.1	205.88	142.75	161.41	203.96	0.1	2.78	219.05	205.83	141.57	160.38	203.64	221.43	178.95	190.42
World Ex. Japan (1781)		<u> </u>	244.00		-91.41	2,000				_====	400.04	*******				470

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Litest prices were unovaliable for the edition. Markets closed 1/11/95: Austria, Belgium, France, Hong Kong, taly, South Africa and Sport.

NEWS: ASIA-PACIFIC

last week by Mr Roh Tae-woo, the former South Korean presi-

dent, that he possessed a Won500bn

(£410m) slush fund could be the death

knell for the political establishment

that has dominated Korea for three

The widening scandal is threatening

to implicate the country's leading politi-

cians in both the ruling and opposition

parties because of allegations that they accepted money from Mr Roh's secret

hoard, which was financed by "dona-

tions" from the country's big industrial

decades.

'Tiger' alert shuts all |S Korea's establishment unravels schools in Sri Lanka Slush fund probe set to end business-politician alliance, writes John Burton

The Sri Lankan government yesterday closed schools across the country and deployed addi-tional troops in Colombo, bracing for possible reprisals from separatist Tamil Tigers as gov. ernment forces closed on the Tiger-beld northern city of Jaffas.

Aid agencies said fighting in the north could lead to a "humanitarian tragedy", esti-mating that at least 300,000 people had fled Jaffna and its surrounds into the heavy monsoon rains. Tens of thousands are believed to be gathered at Chavakachcheri, a small town east of the city.

The government said schools were closed after "rumours" in Colombo excited parental concern the schools could become targets of retaliatory attacks by the Liberation Tigers of Tamil Eelam, the separatist Tamil guerrilla group. Mr Dharmasiri Senanayake, cabinet spokesman, said no plans existed to close other public services.

Apprehension over reprisals in the capital is likely to grow as Sri Lankan forces advance

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A SOLUTION OF THE PARTY OF THE

By Mark Nicholson in Colombo in their campaign to oust the the move. "They have no food, LTTE from Jaffina. Bombings no water, no shelter and the in Colombo followed an army onslaught in July, while Tiger saboteurs were blamed for the bombing of two oil storage tanks in the capital late last month

A military spokesman said the army's advance on Jaffna had slowed since earlier this week as government troops began entering heavily-mined. built-up areas on the fringes of the city. Brigadier Sarath Munesinghe said the army was "consolidating" its position 4.5km from the city's outskirts, while seeking to minimise the civilian casualties

He believed civilian casual-ties had been "minimal". This was disputed by aid agencies working in the area. However, they said the growing refugee crisis could pose a greater

threat to civilian life. Aid workers, diplomats and other officials can only guess the extent of the refugee problem on the remote Jaffna peninsula, but a spokesman for Médecins sans Frontières said he believed up to half the pop-ulation of Jaffna, estimated at 700,000-800,000 people, was on

monsoon is here; you can imagine the disease problems this will bring," he said. Brig Munesingh said fighting

outside Jaffna had eased, with the Tigers turning to "Infiltration" raids on army positions. The military said the 18-dayold Operation Sumrise had left "close to" 1,000 Tamil Tigers dead and 3,000 wounded. against 221 Sri Lankan soldiers killed and 586 injured. The campaign has been one of the bloodiest in the 12-year-old eth-

After a failed attempt at talks earlier this year, the gov-ernment is bent on inflicting a heavy defeat on the Tigers, depriving the group of the de facto Tamil "mini-state" it has established in Jaffna since

nic struggle by the LTTE for a

President Chandrika Kumar atunge hopes the campaign will persuade Tamils and LTTE supporters they have no "military option" and must address their claims for greater Tamil self-determination through her own devolution proposals.

The events unfolding in Korea could provide the most extensive examination yet of the web of corrupt links between politics and business, which President Kim Young-sam has described as "the

Mr Kim has promised a "thorough probe" of the Roh affair. But doubts remain about how far prosecutors will be allowed to conduct their investiga-tion because of its potential political ramifications, including the threatened disintegration of the ruling Democratic Liberal party (DLP) and possible dam-

aging revelations about Mr Kim's links with Mr Roh, his former political ally. Mr Kim, a former dissident, joined Mr Roh's DLP in 1990 and later received the party's nomination, with Mr Roh's endorsement, as its candidate in the presidential election of 1992.

The three opposition parties are accusing Mr Kim, who has been a strong advocate of clean politics, of using Mr Roh's illegal slush funds to finance his Mr Kim denies that he personally

received money from Mr Roh, although he admits that some ruling party funds used in his campaign could have come from the former president.

The scandal could not come at a

worst time for Mr Kim, who suffered a severe setback from the results of local elections in June and who faces a tough campaign in parliamentary elections

The government is already in danger of losing its parliamentary majority as



Mr Roh leaves the prosecutors' office

conservative MPs of the ruling party bolt to a new right-wing group, the United Liberal Democrats (ULD), headed by Mr Kim Jong-pil, a former DLP chairman.

The defections are the result of a power struggle within the DLP between President Kim's moderate minority faction and the conservative majority faction associated with the previous military-backed governments, including Mr

But President Kim may yet survive the present political turmoil. A "thorough" investigation of the Roh affair could discredit his two main political opponents: Mr Kim Jong-pil, and Mr Kim Dae-jung of the National Congress for New Politics (NCNP).

Mr Kim Dae-jung, the leader of the biggest opposition party, has already confessed that he received a Won2bn contribution from Mr Roh for his 1992 election campaign against President Kim, while Mr Kim Jong-pil has been accused of accepting Won10bn from Mr

Company chiefs to be quizzed

South Korean prosecutors will soon begin questioning business leaders about allegations that they bribed Mr Roh Tae-woo, the former president, to gain lucrative defence and infrastructure contracts during his 1988-1993 term, they said yesterday, writes John Burton.

Mr Roh last week confessed he had amassed a \$650m (£410m) fund from what he described as voluntary political contributions from leading South Korean

industrial groups. During more than 16 hours' interrogation by prosecutors on Wednesday. Mr Roh refused to provide further details about the business donations and how he

Mr Chey Jong-hyon, who heads the Federation of Korean Industries, is expected to call an emergency meeting today of the group, which represents the main conglomerates, to discuss the widening investigation into alleged business

Mr Chey, also chairman of the Sunkyong group, is believed to be a focus of the inquiry because he is related by marriage to Mr Roh. Sunkyong is Korea's fifth biggest conglomerate, with interests in oil refining, petrochemicals,

telecommunications and shipping. The FEI is expected to issue an apology for alleged past "collusion" with Mr Roh, while promising to sever ties between business and politics. Executives from

the medium-sized Hanbo, Dongbang and Hanyang groups are expected to be among the first to be questioned.

A vigorous prosecution of Mr Roh would also strengthen the reputation of President Kim, the country's first civilian leader in three decades, as a fighter against corruption and supporter of

democratic rights.

The president has suggested he will sanction the arrest on corruption charges of Mr Roh, an unprecedented act against a former Korean head of state. He has also hinted Mr Roh may face possible prosecution for his alleged role as a military commander in the 1980 Kwangju massacre, which has been described as "Korea's Tianan-

uch a strategy carries political risks for the president because it could accelerate the defection of Mr Roh's supporters from the ruling

party and lead to its collapse. But some political analysts believe that President Kim already has a fallback position in case that happens. This would be a creation of a new government party through a merger between moderate opposition Democratic party, which includes several of Mr Kim's former allies against military

In the murky world of Korean politics, there is intense speculation that President Kim may have been secretly co-operating with the Democratic party to expose the Roh slush fund and dam age his political opponents.

The existence of Mr Roh's fund was first disclosed to journalists by a close aide to President Kim in August, while a Democratic party MP provided the crucial evidence that led to Mr Roh's confession last week.

There is an important reason why the president would want to play such a high-stakes political game. If the ULD and NCNP gain the necessary two thirds of the National Assembly seats next spring, they have promised to change the Korean constitution and switch from an executive to a parliamentary system, which would rob President Kim of much of his power.

Vietnam doubts on stock exchange

By Jeremy Grant in Hanoi

Vietnam's finance ministry yesterday cast serious doubts on the possibility of the country setting up a stock exchange soon. It cited a host of hurdles that still needed to be overcome before any bourse could start up.

"Only a general knowledge of the stock market has been introduced, while managerial and trading skills in the stock market seem to have been for-gotten," said Mr Nguyen Cong Nghiep, director of the finance ministry's Institute for Financial Studies, writing an article in the official daily Vietnam

Mr Nghiep said the biggest obstacle Vietnam's planners faced was that few Vietnamese Ocompanies qualified for listing

on any eventual exchange. The legal basis for any exchange was still absent and preparations had been "insuffi-

cerned, their issue is not meeting the requirements of a stock market. There is no distinction between public or common stocks or preferred ones," Mr

Nghiep said. The stock exchange can only be established when it has sufficient and qualified 'goods' to trade, that is shares and

Vietnamese officials have for two years talked optimistically about stocks being traded on a Vietnamese exchange by 1996 at the latest.

But Mr Nghiep's comments and those of the finance minister, Mr Ho Te, last week, doubting the 1996 deadline, appear to signal Vietnam's recognition that an exchange is still a long way off.

Vietnam still has about 6,000 companies owned by government ministries, provincial authorities, the army and other official agencies. Of these, only three state companies have been "equitised" so far.

Economists say poor accounting standards, slow privatisation and the existence of large numbers of loss-making state-owned enterprises are the main stumbling blocks to setting up an exchange. Vietnam has said it wants to

see the exchange operating in the southern industrial centre of Ho Chi Minh City.

ASIA-PACIFIC NEWS DIGEST

Tokyo orders ban on Merrill

Japan's finance ministry yesterday ordered a partial suspension of the Tokyo operations of Merrill Lynch, the US investment bank, in punishment for the company's violation of stock trading rules. The two-day ban, to begin next Tuesday, will apply to the Tokyo branch's arbitrage trading section, Mr Kyosuke Shinozawa, senior ministry official said. The section would be prohibited from engaging in stock trading through the two days.

The ministry accepted the recommendation last week of the Securities and Exchange Surveillance Commission, which had earlier found Merrill in breach of rules prohibiting stock trading in companies with which it had underwriting contracts. Such trading is permitted only to stabilise prices during a period of volatility after issuance. The company's action fell outside that definition, the authorities said, while accepting Merrill had not intended to manipulate share prices. Merrill, the largest US investment bank, becomes the first

sion's recommendation. Gerard Baker, Tokyo Japan group hunts ex-manager

foreign broker to suffer punitive measures on the

Mori Denki, a Japanese maker of explosion-proof lighting equipment for petrochemical complexes, said yesterday it . would file a complaint against one of its former executives who allegedly embezzled about Y2.1bn (£13m) of company money. The former executive is said to have used fake certificates of deposit balance and other means to withdraw the money over about 20 years from the company's accounts with Tokyo Kyowa and Anzen, two credit unions which collapsed late last year.

The executive left the company in June and has been missing since. Mori Denki, listed on the second section of the Tokyo Stock Exchange, said that as a result, it made a net loss of some Y2.79hn for the first half to September, on sales of

US and Seoul in talks on troops

The US and South Korea will hold negotiations on possible changes in the Status of Forces Agreement that governs the legal status of the 36,000 US troops in Korea, Mr William Perry, US defence secretary, said in Seoul yesterday. The US offer is meant to mollify South Korean anger about a perceived growth in crime by US soldiers.

Seoul is demanding the right to detain US soldiers accused of serious crimes, such as rape and murder, before they are formally indicted, instead of allowing them to remain in the custody of the US military until trial proceedings end.

The US recently granted similar concessions to Japan in the wake of an alleged rape case involving three US servicemen in Okinawa, but US officials warned that the same rights might not be given to South Korea.

HK port problem unresolved

British and Chinese officials ended a three-day meeting in Beljing yesterday without resolving their differences over development of Hong Kong's container port, or the award of a fresh batch of mobile telephone licences.

Fritish officials had hoped that the 34th meeting of the Joint Liaison Group, the body charged with negotiating the fine detail of the colony's reversion to Chinese sovereignty in 1997, would yield agreements on air services between Hong Kong and Thailand. Singapore and South Korea.

Mr Hugh Davies, British team leader, said the meetings had been "businesslike though sometimes difficult". Some "good

progress" had been made on legal matters and he was confident the two sides would be able to complete work on such topics before the handover. He noted some "positive momentum" in talks about immigration issues.

China agreed that various international treaties relating to protection of intellectual property could be extended beyond Simon Holberton, Hong Kong



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US link 'must not dilute Britain's EU role'

By Bruce Clark, Diplomatic Correspondent

Mr Malcolm Rifkind, the foreign secretary, stated firmly yesterday that his support for a strong transatlantic link did not in any way mean that Britain should opt out of Euro-Dean affairs.

In a speech designed to correct any impression that he is a convinced Eurosceptic, the foreign secretary made clear Britain should play a key role in European affairs as well as shoring up ties with the US.

By Scheherazade Daneshkhu, Leisure Industries

Some of Britain's share of the

growth in world tourism is

being lost because of the tourism industry's slow response to the needs of visitors, the Brit-

ish Tourist Authority said yes-

terday. There is also a reluc-

tance to be measured by

international standards, it

Mr Anthony Sell, the author-

ity's chief executive, said the British tourism industry was

likely to attract a record num-

But "it has to match up to

other countries in terms of its

cleanliness, comfort, quality of

service and warmth of wel-

come" in order to avoid falling

behind its competitors, he added. This included "small

ber of visitors this year.

Correspondent

"It is often assumed that there is a conflict between our European and Atlantic interests, that Britain must choose where its destiny lies," he said. That is an assumption which I completely reject.

"In advocating a strength ened transatlantic identity I must emphasise that this will not be at the expense of our participation in the European Union, said Mr Rifkind, who took office this summer with the reputation of being a "moderate sceptic" in his attitude to

meet international standards'

The British Tourist authority is adopting many marketing tactics to appeal to visitors from other countries. It is pro-

moting golfing holidays to the Spanish and motorcycling hol-idays to the Dutch. The num-

ber of registered motorcycles

has more than doubled in the

Netherlands in the past 10 years. Americans like the Brit-

ish theatre while Koreans and

Taiwanese are attracted by

Accommodation in London

needed to improve, particularly

in budget hotels, said Mr Sell.

Recent research for the author-

ity had found that 30 per cent of overseas visitors did not feel

they had received value for

money from serviced accom-

modation in London. "This is

an international business and

customers are making interna-

Tourism industry 'fails to

Mr Rifkind has repeatedly called for the consolidation of transatlantic relations by creating an ever-larger free trade area, and by re-emphasising the values which are common to all western democra-

But he stressed yesterday that his calls for better ties with North America referred to the European Union as a whole, and not just to Brit-

He had never suggested that Britain could abandon its European partners and chart a

traditional images of Britain such as taxi drivers and police-

men, says the authority. But it

finds that the Japanese regard

the British way of life as

In Norway, meanwhile,

high-earning women in their

mid 30s are an important mar-

ket segment. They like to

travel together to escape their husbands and families, says

a total of almost £10bn

(\$15.8bn). This was an increase

of 8 per cent in the number of

visits and 6 per cent in expen-

diture compared with 1993, well above the global average

increase of 3 per cent in tourist

arrivals and 5.1 per cent in US dollar receipts. Figures for the

first eight months of this year

show an 11 per cent increase in

the authority.

relationship of its own with the U\$ and Canada.

He said Europe needed US help with defence, given that it would require up to \$100bn a year, and an increase of 60 per cent in real defence spending. for the EU nations to replicate the military facilities they now receive from Washington.

But this did not exclude gradual upgrading of the 10-nation Western European Union, the embryonic defence grouping, and improvements in the WEU's ability to shoulder humanitarian and peace-keep-

Where the visitors came from (1994)

2,979

2,517

1,677

336

161

German

Canada

Australia

Norway ·

Denmark

S Africa

Greece

Poland

Plussia.

Gulf States

Hong Kong

Switzerland

Rep of Ireland

BelovanyLux

1993 (%)

+101

However, Britain's share of league last year, Mr Sell

ing missions. Mr Rifkind reaf-firmed Britain's acceptance of the principle that Nato should in due course expand eastwards, but he said this must be carefully considered, and combined with an opening to Rus-

"In financial terms alone, the implications of integrating new (Nato) members are potentially huge," he warned, adding that 'Nato enlargement can only be part of a wider strategy of opening to the east." Referring to western Europe's relationship with

474

310

117

156

warned that "at the present growth rate of our major com-

Money obtained through

fraud in the City of London in

the year which ended on

March 31 amounted to £40m,

+84

+66

70

1993 (%)

Nato's bid to expand, he said "there needs to be understanding on both sides."

We must show understanding for Russian concerns, for the right of 25m Russians abroad, and for the perception, mistaken though it may be, of exclusion and encirclement. He added, however, that "Russia must understand our attachment to the stability Nato membership offers, and the legitimate desire of central Europeans for closer links with their Western neighbours."

The government has shelved plans to privatise the port of Dover in the face of opposition from a campaign involving three of the most emotive icons of British patriotism the Queen Mother, Dame Vera Lynn and the white cliffs.

general election, after it

News that Calais was

prompted a huge campaign of opposition. The Queen Mother, as Warden of the ancient Cinque Ports, passed on the concerns of the people of Kent to Sir George. Yesterday the Labour party mobilised Dame Vera, who

Dame and Queen Mother defeat sale

By George Parker and

Sir George Young, transport secretary, has decided to delay the sale beyond the next

emerged that the French port of Calais was a possible buyer. News of the delay came only hours after Dame Vera, Britain's wartime sweetheart, made an emotional appeal to

interested in buying Britain's busiest passenger port

immortalised the white cliffs of Dover in a wartime song, to join the campaign. At a Westminster press conference, she said: "It just seems incredible that such a thing should even be considered. I can't think of anything that symbolises Britain more than the white cliffs."

but important" services such tional comparisons," he said. visitor numbers compared with 1980 to 4.7 per cent last year. the same period last year, with Although Britain regained fifth guages other than English. tors came to Britain and spent spending rising by 12 per cent. position in the world tourism Police open onslaught on growth of fraud in City

By Stewart Dalby in London

Police in the City of London yesterday launched what they described as a major initiative against fraud. "The explosion of technology and the interna-tionalisation of business has meant that fraud has risen markedly in recent years," said City of London Police Commissioner Mr William Taylor.

Fraudstop has been produced by the police and Coopers & Lybrand, the accountancy firm, and will be distributed to companies in the City. It contains details on preventive measures which organisations

There is significant potential for fraud in the City, Mr Taylor added. The "Square Mile" is tries as well as a multitude of

"We hope Fraudstop will increase awareness among husinesses. halt complacency and encourage more and more companies to report fraud," said Mr Taylor.

"Safeguarding the reputation of the City as a world financial

An updated brochure called home to 520 banks and 170 centre by preventing and raudstop has been produced security houses from 75 coundetecting fraud is a Force priority."

international tourism receipts

has fallen from 6.7 per cent in

The value of fraud cases handled by the Serious Fraud Office and the Crown Prosecution throughout Britain in 1994 was £10bn (\$15.8bn). That was eight times the value of theft and burglary in England and Wales and five times the cost

of retail crime.

said the police. Nearly £20m The total obtained and attempted to be obtained was put at £195m, meaning that the money recovered and saved from attempted fraud was

Rise in pay for top directors becomes steeper

By Robert Taylor.

Median earnings of Britain's highest paid directors are rising at a rate nearly three times that of the rest of the work-

Top board members saw their median earnings go up 8.8 per cent in the 12 months to May compared with 5.8 per cent in the previous 12 months. Median rises in earnings for the whole workforce are now running at 3.25 per cent.

The increase for directors reverses a five-year downward trend in the level of senior executive salary rises.

The findings are published in the annual study of earnings for company chairmen or chief executives published today by the independent remuneration advisers Monks Partnership. Total earnings (including bonuses and incentives but not share option proceeds)

increased by 23.4 per cent in the 12 months to May for those in the upper quartile of highest paid directors compared with 13 per cent in the previous 12 months. But there was no increase for chief executives or chairmen whose earnings fell

in the lower quartile of the highest paid. Earnings rises for the highest paid directors in smaller companies with annual turnovers of less than £20m went up by 5 per cent.

The survey - based on infor-mation in the annual reports of nearly 1,500 UK listed companies - also shows the importance of annual bonuses in the earnings packages of the high-est paid executives. These amounted to a median of 19.2 per cent of total pay in industry and 23.2 per cent in the financial sector.

The largest total earnings increases were secured by the top directors in building materials manufacturing and construction, with a 12.5 per cent median improvement. They were followed by increases for chairmen or chief executives in investment management trusts (11.7 per cent), media and leisure (10.4 per cent), metals and mechanical engineering (10.3 per cent), building societies (9.5 per cent) and retail distribution (9.1 per cent). The survey also identifies 19 listed companies where the chairman or chief executive secured total earnings above £1m (\$1.58m) in the 12 months ending last May. **UK NEWS DIGEST**

Thomson Corp agrees sale of newspapers

THE SCOTSMAN

today that it has sold its Edinburgh-based newspapers The Scotsman and Scotland on Sunday to the reclusive multimillionaire Barclay Brothers. An agreement in principle has already been reached and the final details of the contract were being negotiated last night. The purchase will be be the biggest move into the media by the Barclay Brothers. The identical twins saved The European newspaper from collapse after the death in 1991 of its founder, Robert Maxwell. later trains

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Raymond Snoddy. Consumer Industries Staff

Cabinet agrees tax cuts

A merger of social security payments to single parents with other benefits, combined with a freeze on help to them, was one of the more contentious decisions taken in yesterday's cabinet discussion of public spending. The meeting, in which most big departments agreed sharply squeezed budgets for next year, sets the government on course for agreement on Monday of a £250bn (\$410.8bn) control total of expenditure, 23bn less than the sum earmarked a year ago. A Downing Street official said "most of the programmes have been set-tled". He added that discussion would be "concluded" on Monday. The meeting also prepares the ground for a £3bn package of tax cuts in the Budget on November 28, say senior members of the government. Pressure on Mr Kenneth Clarke, chancellor of the exchequer, to deliver a populist tax-cutting budget was increased yesterday when an opinion poll showed that the opposition Labour party now has an unprecedented 39.5 per cent lead over the Conservatives. FT Political Staff Editorial comment, Page 13

Low-budget hits high spot Gus Van Sant's quirky com-

Top UK films By box-office takings, Oct 27-29

 Pocahontas
 Nine Months 3. Civeless 4. Under Slege 2 5. Apollo 13 6, To Die For 9. Mortal Kombat 10. The Net, 11. Casper 12. Haunted

The Usua! Suspects 14. Land And Freedom

national top 10 at sixth place in its first week on release, is the latest in a run of low-budget box office successes. Il Pos-tino. Michael Radford's sub-ti-tled film about an Italian postman, is number six in last week's London top 10. Land and Freedom, Ken Loach's Spanish Civil War saga, is at eight. Brian Singer's US thriller The Usual Suspects has grossed £4.43m in 10 weeks on

edy To Die For was the high-

est grossing film in London

last week, according to Screen International. The film, which also went straight into the

release. Traditionally low budget films have been lucky to take more than 2500,000. The popularity of low budget films coincides with a renaissance in the art cinema market. The Ritzy cinema recently reopened in south London after an expensive renovation as the capital's first arts miniplex. Alice Rawsthorn, Consumer Industries Staff

Little, Brown to buy Virago

Little, Brown - an offshoot of Time Warner, the US entertainment and media group - has agreed to buy Virago, the feminist imprint. Virago has been one of the most dynamic forces in British publishing since its foundation in 1973. Its Modern Classics series, with its distinctive dark green jackets, has brought the work of dozens of women writers back into print after years of neglect. But the company has faced financial difficulties because of the competitive state of the book market. Its problems were aggravated in late September by the collapse of the net book agreement, the industry pact that had prevented retailers from discounting the price of new

MPs are offered compromise

A group of Conservative backbench MPs was last night considering tabling a compromise motion to help stave off a possible government defeat in next Monday's vote to impose new regulations on MPs' business activities. The amendment being drawn up would force dis-closure of a wide range of outside earnings, but only after the next general election. Many Tory MPs heavily involved with consultancy work intend to leave the House of Commons. Mr Tony Blair, the Labour party leader, accused Mr John Major, the prime minister, of giving in to the "squalid, monied interests of the Conservative party". He

> John Kampfner, Westminster Philip Stephens, Page 12

More troops to quit Ireland

asked: "Just what do you and your party have to hide?"

More British troops are to be withdrawn from Northern Ireland. About 600 men of 45 Commando of the Royal Marines based near the border with the Republic of Ireland for the past six months, are due to leave Ireland at the end of the month and will not be replaced. It is the third big redeployment of British troops since the IRA ceasefire 14 months ago. About 800 men of the Royal Artillery and 150 of the Royal Signals have already been withdrawn.

Book on graves wins: A book entitled Re-Using Old Graves won Bookseller magazine's Oddest Title of the Year award heating a strong list of contenders including Virtual Reality. Exploring the Bra and The History of the Concrete Roofing Tile This year's winner was submitted by an Army librarian. Previous winners include How to Avoid Huge Ships and Proceedings of the Second International Workshop on Nude Mice.

Trades Union Congress Staff reduced as income from members drops

Cash-starved workers lose free lunch

By Robert Taylor, Employment Editor

Britain's once-mighty Trades Union Congress plans to cut its full-time staff by 15 per cent and save up to £600,000 (\$942,000) on its current salary bill in a financial stringency drive designed to eradicate a deficit caused by falling mem-

bership income.

The organisation which represents almost all UK trade unions also intends to save money by ending the provision of breakfast for its full-time staff and by requiring them to pay for their lunch. Nursery facilities are to be withdrawn from students attending the TUC education centre. At the same time the TUC

intends to launch a new strategy in the run up to the next

general election, designed to turn itself into a more aggressive campaigning organisation on issues such as job insecu-rity, creation of labour standards, full employment, the national minimum wage and on how unions can represent

Union leaders agreed earlier this week to back the sweeping internal changes which were recommended by Mr John Monks, the TUC's general secretary. "We need to make significant savings in our cost structure", said the TUC in a confidential document pres-

part-time workers.

ented to the meeting. It points out that under the assumption of a 2.5 per cent fall in union membership over the next twelve months and a 3.5 per cent inflation rate, the TUC would incur a £450,000 administrative deficit if no action was taken to reduce net operating costs.
Thirty full-time staff are to

leave Congress House headquarters by Christmas. The TUC hopes these job cuts can be achieved through early retirement and voluntary redundancy but some employees will also be transferred to other posts in the organisation. There will be no voluntary

The cut in staff will cost more than film in initial restructuring and the money will be drawn from the TUC's separate development fund

The number of union members affiliated to the TUC fell by 5 per cent last year to 6.9m the lowest level since 1946. Although membership continues to slide from its post-war

peak of 12.1m in 1980, some unions have increased their numbers - mainly those representing professional and white-collar workers such as teachers, hospital doctors, consultants, probation officers and

The TUC general council also agreed to further planned reforms, including more efforts to raise revenue through the use of TUC beadquarters facilities as a conference centre. A business plan is being prepared to develop the TUC's education centre in north London. The TUC has lost film a year from the government who will no longer help fund training programmes

It is also to appoint a new finance manager to tighten up budget controls and overhaul its management services.



SKI CANADA WITH THE FT

25th March - 6th April 1996

The Canadian Rockies, once the preserve only of the skiing expert, the "powder hound" and the heli-skier, is now available at a reasonable cost to FT readers of all skiing abilities. We have arranged a three centre holiday tailor made for the Financial Times, designed with the experienced intermediate skier in mind. While this holiday may not be suitable for the complete beginner, the most accomplished skiers will be welcome, and there will be opportunities for helicopter skiing. It is not, however, a heli-skiing

For those who have skied the Alps, and enjoyed the best that European resorts have to offer, this holiday in Canada will provide a splendid opportunity to ski exciting new terrain, not always too demanding, with like minded companions. As in most north American ski areas, the lack of queues allow very much more skiing each day, the pistes are kept in exemplary condition (lack of snow is not a problem in the Rockies), and presently the Canadian dollar offers exceptionally good value to the visitor.

While the FT group will be accompanied by representatives from both the Financial Times and Skiers Travel Bureau, use will be made of the free guiding service available in all the resorts we visit. Please send me further information on the FT Ski But there will also be ample opportunity to arrange small groups of skiers of similar ability as required.

We anticipate that this, the first skiing holiday organised by the FT exclusively for its readers, will be in great demand. But numbers must be strictly limited, so for more detailed information, please complete the coupon opposite

Outline Itinerary Heathrow - Edmonton, scheduled Air Canada. Transfer to Jasper Park Lodge Ski Marmot Basin.

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2nd April

Accommodation Chateau Lake Louise Transfer to Whistler (by air) Accommodation Chateau Whistler Slopeside

Accommodation Chateau Whistler Return. Depart Vancouver 15.00 hours 5th April

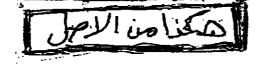
Arrive Heathrow 08.00 hours 6th April Cost: £1.530, assuming twin occupancy of double room. Single occupancy will incur a supplement, or where requested we will endeavour to arrange suitable shared accommodation. A detailed breakdown of costs is contained in the information you will be sent on receipt of your completed coupon.

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BRISSIA

Ballet/Clement Crisp

Bravura of Baryshnikov

yshnikov, opening a Paris season with his White Oak company at the Opéra Comique as part of the Festival d'Automne, was dancing more glorlously than

We first saw him in London in the summer of 1970. He was 22 years old. At that debut on the stage of the Festival Hall in a solo, Vestris, made for him by Leonid Yakobson - he was plainly a marvel. Boyish, he produced miracles of movement out of nowhere. The dance soared like a rocket, and exploded in bursts of virtuosity that hung glittering in the air. With his decision to stay in the west, his repertory was exten-sive, astonishing in its range as in his dazzling response to (From Twyla Tharp's Push Comes to Shope to Ashton's Rhapsody, by way of Balan-hine, Petit's Pique Dame and the traditional classics, he was een as impeccable in drama, nd so near flawless in techique as to make one doubt

In the late 1980s knee-injury brought an end to the toughest demands of the academic dance. But with the White Oak Project, a troupe of fine solo-ists concerned with modern choreographies on chamber scale, Baryshnikov's gifts found not so much a second wind as fresh and astonishing diversity, with work from Tharp, Mark Morris and newer

Watching him now, 25 years after his London debut, I still see the marvels of bravura in timing and dynamics, the clarity and classic integrity with which Pushkin, his Leningrad teacher, endowed him. But he

There is a terrible

anthenticity. Not the

recreation of original

musical sound but its exten-

sion to the spoken word. First

we had the Covent Garden

King Arthur in which the usu-

ham Vick boasted of not hav-

ing cut a line of Dryden's

15th-rate fustian. And now we have Scottish Opera investing

Offenbach's comic celebration

of myth's most famous result

of anthropo-avian miscegena-

tion with interminable and

presumably expensively com-

The newly produced La Belle

Helène lasts 31/2 hours. Scottish

Opera recently announced

they were cutting their activi-

ties as a result of economic

stringency. They could start

by shearing their Offenbach by

Admittedly it was a good

choice to commission John

Wells, scholar and wit, to find

the equivalent of Meilbac and

Halévy's satirical barbs at the

Second Empire, but in the

event it falls flat. Of satire

there is scarcely a whiff; of

("It's all Greek to me!" they

exclaim in this Asterix-type

a third of its running time.

missioned dialogue.

movement afoot:

ing, even more like a god of the dance, more truly Vestris who was called Le Dieu de la Danse - than when he was a young man.

His speed is still astounding. the richness of style unique. The dance is fired by a blaze of energy, musical wit, dashing physicality. At an age when most danseurs offer apologies for past glory - as Max Wall said of his own mad steppings: "What you're seeing now is a remnant" - Baryshnikov gives us bravura.

> He engages in a dialogue with the music, with the audience and a ballerina who fails to appear

He featured in three of the White Oak pieces last week. Most important was Twyla Tharp's Pergolesi. Tharp writes for Baryshnikov as for an alter ego: they share the same acute sense of rhythm, the same electric response to dynamics.

Dressed in white, Baryshnikov engages in a dialogue with the music, with the audience, with his art, and also in a very funny moment, with a ballerina who fails to appear. The choreography is a stream of consciousness in which he reminisces and makes the most fleeting jokes (micro-seconds from the classics whizz past), but most important, responds

Opera/Martin Hoyle

'La Belle Hélène'

cions!") and a few funny ones.

tion by Patrice Caurier and

Moshe Leiser gets some decent

performances from the leads,

and steers clear of the ham-fis-

tedness that often attends

Uffendach

Howells, one of the opera

stage's most beautiful women

(and victim of at least one

awful London Offenbach pro-

duction), is Helen of Troy:

unwontedly blonde, with a hair-style similar to Evelyn

Laye's when C.B. Cochrane

annexed Hélène for the West

She has a deliberate way

with spoken lines, a rich

mezzo (this Helen is something

of the mature, sensual older

woman that French, and possi-

bly English, schoolboys dream

Paris is the American Tracey

lyric tenor tightens above the

stave and whose seducer's cod-

the facial whiskers of the

Visually, the Hellenic is tem-

pered with allusions to Offen-

bach's own time. The stage

hristles with Dundrearies and

mutton-chop whiskers. That

French accent emerges from

young Prince Consort.

of) and a sense of style. Her

Welborn whose well-schoole

End more than 60 years ago.

The unexceptionable produc-

skill. He seems to contemplate his own career, and explores every idea Tharp produces with a wit that is dramatic as well as physical. And his dancing, as ever, takes the breath away. I count myself greatly fortunate to have seen so much of Baryshnikov's career. Without this performance, my view would have been both incom-

His second big solo is Unspoken Territory by Dana Reitz, danced in silence. Baryshnikov appears wearing an ochre chiffon outfit which, charitably, search of Chloe. (The only alternative is to suppose that he has been invited to a somewhat ambiguous ball.)

The dance is less than stimu-lating, but Baryshnikov invests it with such power, is so absolute in his control of every moment – a single finger moved is vital: a pose, seated with his back to us, is fascinating - that we believe and are moved. No other dancer could take on the Tharp solo. No other dancer should ever be allowed to attempt this Reitz

In Josephim Schlomer's Blue Heron Baryshnikov is part of an ensemble which explores allusive and oddly touching dances set to Schnittke's Suite in Olden Style. As with Kraig Patterson's Make like a Tree, which uses Ginastera's first string quartet, we see unexplained but intense dramas couched in movement that is both oblique and pertinent in its attitudes. In Blue Heron the admirable Jamie Bishton appears as focus for much of

In Make like a Tree the cast wear leotards with red weals that suggest some fearsome

lor, stylish) sports a top hat

and Napoleon III beard. Aiax I

and II are toga'd Siamese

twins who bear a startling resemblance, by design or glo-rious accident, to W.S. Gilbert

and Arthur Sullivan who in

ing Offenbach on at his own

game. The women of the town

Emmanuel Joel, known to

Covent Garden for his Carmen

and due to conduct The Pearl

Fishers at the Coliseum

evokes neat, trim and refined

playing from the orchestra.

though he might have unbent for the languorous waltz duet

where Helen allows herself to

be seduced under the impres-

sion - she says - that she is

All that is needed is a little

more sparkle to the correct-

script. ENO has the right idea

with out-dated verbiage: either

scrap it, as in The Poiru

Queen, or rewrite totally, as

with the backstage story that

Michael Frayn has made for

the forthcoming London pro-

duction of the self-same Hélèm

(rebaptised Vivette). Qui vivro

have stepped off a Toulouse

Lautrec poster



Baryshnikov in form: a glorious dancer

disease (and not difficult to duced cogent choreography, guess what it might be). They are a community beset by tragedy, yet finding some hope in their response to their plight. What matters is that Patterson, like Schlomer, has pro-

magnificently danced by the ensemble. And completing the programme, Merce Cunningham's Signals - insufferable score; beautiful dances - in which Patricia Lent is a perfect

presence, her line as sure and telling as Picasso's in any drawing. But all this must seem incidental to what Baryshnikov does, and what he does is to show himself a genius of the dance.

Concert/Antony Bye

Rattle's Beethoven cycle

Beethoven Symphony Cycle - as the Barbican's programme booklet modishly styled it reached a satisfying conclusion last week with readings of the Eighth and Ninth which were niiu and rev any I have encountered in the

last few years. They were certainly different enough to recent acclaimed accounts, by conductors such as Harnoncourt, Gardiner and Norrington, and involving enough in themselves to silence accusations of Beethoven symphony overkill

Unbelievably, this was Rattle's first Beethoven cycle, but the wait has been worth it. His experience with late

Romantic repertoire - Mahler and Sibelius especially - has obviously coloured his view of how he wants his Beethoven to sound. And he has an orchestra - the City of Birmingham Symphony Orchestra, which is celebrating its 75th anniversary - by now well-attuned to

Rattle's greatest insights were achieved simply by redistributing the orchestra on the platform: first violins, cellos,

second violins, violas, trumpets and percussion to the

By effectively polarising the textures, the lower parts - of crucial importance in late Beethoven - sang with a speparts, often fascinating in themselves, sprang into sharp

Rattle's ear for texture has obviously been refined by his work with the period instru-ment Orchestra of the Age of

ike Nikolaus Harnoncourt, whose own awardwinning cycle was widely considered a modern highpoint of Beethoven interpretation. Rattle demands of his modern instrument players a similar clarity of articulation, sensitivity to balance and even, where appropriate, a degree of rough-

These are qualities which especially suit the quirky charm of the Eighth symphony. Rattle seemed closest to Mahler here, applying a deli-cate rubato in the first movement, lingering voluptuously on the second movement's

apoggiaturas. achievine

in the third, and focusing on the fourth's dramatic contrasts and meaningful silences. The Ninth Symphony was a

grandly unified interpretation, of weight matched to purpose. But details were not forgotten, rush, nor was expressive warmth neglected, though, paradoxically, it was achieved by reducing expressivity elsewhere: on many occasions the string players suppressed the vibrato which has become such a standard feature of modern

orchestral sound. For once the opening introductory bars and the peroratory brass fanfares of the slow movement made sense as part of something bigger.

Some especially incisive singing from the CBSO Chorus and an outstanding bass soloist in Robert Holl (Hans Sachs at Bayreuth next year). imbued the Finale with the necessary sense of fervent entreaty.

Again it was Rattle's concern for detail which raised it above the level of routine, a fitting end to what I hope will only be the first of regular explorations of Classical repertoire from these forces.

Sponsorship/Antony Thorncroft Football

finds a soulmate

scarcely on nodding terms, are being thrust together by events. They are both recipients of lottery funding, and the Foundation for Sport and the Arts has been a generous benefactor of both. Now they are being twinned by arts sponsorship. Soccer clubs, in particular,

are realising that the arts can soften the image of football, and widen the suffigure for the game. Leicester City is getting together with its local comme cial sponsor Walker Crisps to provide £6,000 (doubled to £12,000 under the governmentfinanced Pairing Scheme for new sponsors) to the Leicester Comedy Festival. The cash will underwrite the play Fever Pitch, based on the book by the football crazy Nick Hornby. Gery Lineker, one of Leices-

ter's most famous sons, and the advertising face of Walker Crisps, has agreed to help out at some of the educational workshops linked to the proj-

This is not the first time that a club has sponsored the arts. Last year Leyton Orient won an ABSA award for using the arts to counter racism in football. It spent £35,000 (doubled by pairing) on commissioning a play, *Kicking Out*, which toured local schools. This summer Arsenal was one of the sponsors, with £10,000 (doubled), of the first Islington Festival, and non-league Enfield Town also used a local multicultural arts festival to attract a new audience to its stadium. Now rugby is joining the game. To celebrate its centenary the Rugby Football League is putting £6,000 (doubled by the Pairing Scheme) behind 10 performances of John Godber's rugby play Up and Under at the new Law-

rence Batley Theatre in Huddersfield. Players will be on hand to encourage the children in the audience. Meanwhile Batley Rugby League Club is attempting to broaden its family appeal by commissioning two sculptures from Public Art to beautify its grounds. The artists selected are Jeremy Cunningham and

again the £10,000 contributed The annual Association for **Business Sponsorship of the** Arts Awards has a new sponsor - the Financial Times. The 10 awards are given to those companies that have made the greatest and most

Mick Kirby-Geddes, and once

imaginative contribution to arts sponsorship in the UK. The annual prize-giving, often attended by a member of the royal family, is the centre-piece of the arts sponsorship year, The first awards under the new regime will take place next May, and cover from Sep-tember 1994 to February 1996. They will reflect recent changes in the industry, with

the importance of arts sponsor-

ship in the overall marketing

programme of a company acknowledged with the replace ment of the prize for the best corporate programme by an award for the best strategic sponsorship.

There will also be a new

he arts and sport, prize, the FR-CEREC Award, which for years were which will go to the company that uses arts sponsorship most effectively on a pan-European basis. Fiat might win with its amhitious programme in Italy, or Daimler-Benz could take the award for its work in Germany. Or it might go to a trans European campaign

The FT has signed up for three years, according to ABSA, at an annual cost of around £50,000. The awards are especially commissioned works of art. For more information about entering contact ABSA on 0171-378 8143.

ABSA has also managed to preserve the Goodman-Garrett Awards, which go to individuals who have made a significant contribution to arts sponsorship. Last year the publishing company Reed Elsevier ended its essential funding of the prizes. But its former chief executive, Peter Davis, is so committed to arts sponsorship that he persuaded his new company. Prudential,

to rescue the event.

The ceremony will be held at the British Museum on November 27, with the Prudential paying for the reception and Allied-Domecu supplying the drink. By coincidence, they are the two biggest corporate sponsors in the UK.

The FT is owned by Pearson, which sponsors one important exhibition in London each year, at a cost of around £250,000. For 1995 it is Dynasties, the paintings of Elizabe-than and Jacobean England, which has just opened at the Tate. Next May it will be a centenary show of William Morris at the Victoria & Albert, and for 1997 the first important exhibition for many years devoted to the French pointillist artist Seurat will be supported at the National

rts sponsorship in Lon-Adon might be performing under par but there is still growth in the regions. This is especially true in West Yorkshire where the Halifax Building Society has raised its local sponsorship support from £50,000 to £300,000 in the past year in an attempt "to get closer to people".

A big beneficiary is this month's Huddersfield Contemsponsored for the first time in a significant way. The Halifax is also funding a CD of ballet Theatre Orchestra and a tour of Opera North's production of Hamlet, while the Leeds-based Phoenix Dance Company has created a new ballet which aims to personify the company, Never Still".

Sometimes help for a northern company can benefit the capital. The Prodential is underwriting the London season of the West Yorkshire Playhouse's production of King Lear, starring Warren Mitchell, which opens at the Hackney

Empire on Thursday. The Playhouse won the drama category in the Pruden-tial arts awards last year, and although the Pru usually supports its category winners with marketing advice, or other big company expertise, in this case it is willing to risk some cash.

International

AMSTERDAM

Het Muziekthester Tel: (020) 551 The Flying Dutchman: by

Wagner, Conducted by Graeme Jenkins and directed by Richard Jones, Soloists include Harald Stamm, Karen Huffstodt, Mark Baker and Hebe Dijkstra; 8pm; Nov 4, 7, 9

BALTIMORE GALLERIES

Baltimore Museum Tel: (410) 396 6310 American Art Posters from Turn of the Century: an insight into the American way of life through advertising posters; to Dec 31

BRUSSELS

CONCERTS Beaux-Arts Tel: (02) 507 8200 Belgian National Orchestra: Yuri Siminov conducts Rachmaninov. Medtner and Sibelius; 8pm; Nov 3 Collegium Vocale: Phillipe Herreweghe conducts Purcell's "Hail Bright Cecilia" and Humphreys Three Anthems": 8pm; Nov 10 Pierre Boulez conducts Berg, Webern and Schöenberg; 8pm; Nov

LONDON CONCERTS

Royal Festival Hall Tel: (0171) 928 8800 BBC Symphony Orchestra: with soprano Judith Howarth, Richard Hickox conducts Britten, Nyman and

 London Symphony Orchestra: with violinist Tasmin Little. Herbert Blomstedt conducts Strauss' "Don and Nielsen's "Symphony No.4"; 7.30pm: Nov 5

Royal Opera House Tel: (0171) 304 Manon: directed and choreographed by Kenneth Macmillan to the music of Massenet and conducted by Barry Wordsworth; 7.30pm; Nov 7, 8 Swan Lake: choreographed by Marius Petipa and Lev Ivanov. Vikotor Fedotov/Anthony Twiner/ Barry Wordsworth conducts

(7pm), 6, 9, 10 GALLERIES Serpentine Tel: (0171) 402 0343 Big City, Artists from Africa: sculptures, drawings, images and objects by contemporary artists from several African countries; to Nov 5 OPERA/BALLET

Tchaikovsky; 7.30pm; Nov 3, 4

English National Opera Tel: (0171) 632 8300 The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the

original direction by Jonathan Miller. Soloists include Alan Ople, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison:

7.30pm; Nov 4, 9 The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Kenny, Janis Kelly, Mary Hegerty and Yvonne Barclay, 7.30pm; Nov 3 Donmar Warehouse Tel: (0171) 369

1732 The Glass Menagerie: by Tennessee Williams, directed by Sam Mendes. Cast includes Zöe Wanamaker and Claire Skinner; National, Cottesioe Tel: (0171) 928

 Cyrano: by Edmond Rostand, adapted by Ranjit Bolt and directed by Anuradha Kapur. Rostand's French romance relocates to 1930's india with a mixture of colour. live music and dance. Cast includes Nasseruddin Shah; 7.30pm; Nov 8, 9 (2.30pm), 10 Skylight: by David Hare. Directed

by Richard Eyre and starring Michael Gambon and Lia Williams; 7.30pm; Nov 3, 4 (2.30pm), 6, 7 (2.30pm) National, Lyttelton Tel: (0171) 928 La Grande Magia: by Edouardo de Filippo in a translation by Carlo

LOS ANGELES

Ardito, Richard Eyre directs Alan

Howard and Bemard Cribbins In de

Filippo's comedy; 7.30pm; Nov 10

CONCERTS Dorothy Chandler Pavilion Tel: (213) 365 3500 Los Angeles Philharmonic:

Mikhail Pletney conducts Beethoven's "Symphony No.4" and Tchalkovsky's "Symphony No.6"; 8om: Nov 9, 10 (1.30pm) OPERA/BALLET Dorothy Chandler Pavilion Tel:

(213) 365 3500 The Abduction from the Seraglio: by Mozart. Conducted by Julius Rudel and directed by Michael Hampe. Soloists include Jorma Ivasti, Elzbieta Szmytka and Doug Jones; 7pm; Nov 4, 7, 10

■ MUNICH

GALLERIES Kunsthalle der Hypo-Kulturstiftung Felix Vallotton: retrospective of the Swiss-born Nabis group member: to Nov 5

NEW YORK

CONCERTS Carnegie Hall Tel: (212) 247 7800 Chicago Symphony Orchestra: concert performance of R. Strauss' Elektra conducted by Daniel Barenbolm. Soloists include Deborah Polaski, Alessandra Marc, Ute Priew and Falk Struckmann; 8pm; Nov 9 Orchestra of St. Luke's: with soprano Barbara Hendricks. Bernhard Klee conducts Schubert and Mozart; 8pm; Nov 4

 Dieter Appelt: retrospective with more than 60 paintings and sculptures; to Nov 5 OPĖRA/BALLET New York City Opera Tel: (212) 307

Guggenheim Soho Tel: (212) 423

 La Bohême: by Puccini. A new production conducted by

Christopher Keene and directed by Graziella Sciutti; 8pm; Nov 5

 Temple of the Golden Pavilion: by Mayuzumi, A new production lirected by Jerome Sirlin an . conducted by Christopher Keene Based on a novel by Yukio Mishima in an English translation by Christopher Keene; 8pm; Nov 3, 8 The Magic Flute: by Mozart. Conducted by Randall Craig Fleischer and produced by Lotfi Mansourt: 1.30om: Nov 4 Turandot: by Puccini, Conducted

by Guido Ajmone-Marsan and produced by Jonathan Eaton; 8pm; Nov 7 (6.30pm)

PARIS CONCERTS

Champs Elysées Tel: (1) 49 52 50 Festival Orchestra of Brescia and Bergamo: with pianist Zoltán Kocsis. Iván Fischer conducts Bartók's

"Concerto for Plano and Orchestra No.2"; 8.30pm; Nov 7 Festival Orchestra of Brescia and Bergamo: with pianist Zoltán Kocsis. Iván Fischer conducts Bartók's "Concerto for Plano and Orchestra No.3": 8.30pm: Nov 8 Festival Orchestra of Budapest: with planist Zoltan Kocsis, mezzo-soprano lidikó Komiósi and bass Kolos Kováts. Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No.1"; 8.30pm;

Nov 6 • French National Orchestra: with violincellist Mstislav Rostropovitch. Georges Pretre conducts Berlioz Fauré, Saint-Saëns, Messaiaon, Honnegger and Schmitt; 8pm; Nov 4 Orchestra du Gewandhaus of

Leipzig: Kurt Masur conducts Strauss' "Metamorphoses" and Beethoven's "Symphony No.3"; 8,30pm; Nov 3 OPERA/BALLET

Opéra National de Paris, Bastille Tel: (1) 47 42 57 50 Eugène Onégin: by Tchaikovakv. A new production produced by Willy Decker and conducted by Alexander Anissimov. Soloists include Gerlinde Lorenz, Solvelg Kringelborn/Galina

Michaels-Moore; 7.30pm; Nov 4, 9 Les Variations d'Ulyses: a new production choreographed by Jean-Claude Gallotta to the music of Jean-Pierre Drouet; 7.30pm; Nov 6

WASHINGTON CONCERTS Kennedy Center Tel: (202) 487

 Boishoi Symphony Orchestra: with planist Boris Berezovski. Peter Feranech conducts Tchaikovsky and Sibelius; 3pm; Nov 5

 National Symphony Orchestra: with violinist Laurence Kayaleh. Leonard Slatidn conducts Mumford. Hartke, Bruch and Mahler; 8.30pm; Nov 3, 4, 7 (7pm) National Symphony Orchestra: with mezzo-soprano Jard Van Nes. Leonard Slatten conducts Adler,

Purcell Britten, Berlioz and Corigliano; 8.30pm; Nov 9, 10 OPERA/BALLET Washington Opera Tel: (202) 416 7800

 Luisa Miller: by Verdi. Conducted by Richard Buckley and directed by Christopher Mattallano. Soloists Include Veronica Villarroel, Lando Bartolini, Haijing Fu and Gabor Andrasy; 8pm; Nov 4 (7pm), 9

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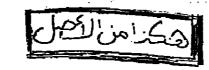
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10.00 European Money Wheel Nonstop live coverage until 14.00 of Europeen

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Tanight -Financial Times Business



s Mr Eduard Shevardnadze, the former Soviet foreign minister, a good man? If he is (and if he survives), then Georgia may become a good state.

This may not seem like the last word in sophisticated analysis, but it is probably true. Mr Shevardnadze, now head of the Georgian parliament and effectively the country's head of state, is running for the presidency in elections to be held on Sunday.

If he wins - as looks likely he will have large powers to reshape the country. So desperate are its 5m people after the civil war, breakdown of law and order and economic collapse of the past five years. that Mr Shevardnadze could be dictator in a country where dependence on one authoritarian figure as saviour is deeply

It is thus important that he be a good man, who can avoid the corruptions of absolute power and who continues his efforts to entrench democracy and a market system that has so far delivered little.

People always bring up the interview during a campaign stop. "When someone is earning three, four or five dollars a month, naturally there are

There are reasons to believe he is not wholly good. One is that his government tortures prisoners. In two reports published at the end of last year and the beginning of this, Hel-sinki Watch, the human rights group, wrote that several dozen prisoners, locked up for a range of crimes from theft to murder, had been beaten and otherwise tortured

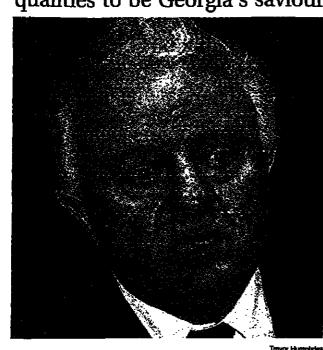
Another is that he has exploited his position as head of parliament in the election campaigns for both the presi-dency and the parliament. His associates are the heads of the television and radio service, and of the electoral commission. At rallies around the country, the local nomenklatura - his appointments extol his virtues. His speeches are shown at length on television; the other candidates are limited to 20-minute speeches to the camera every two days.

"You do not have to speak Georgian to understand that they [the media] show Shevardnadze supposedly giving speeches as head of the parlia-ment, but actually campaigning," says Mr Alexander Chachiya, who runs the campaign of Mr Dzhumber Patiashvili.

Mr Patiashvili, who succeeded Mr Shevardnadze as first secretary of the Georgian

Importance of being good

John Lloyd asks whether Shevardnadze has the necessary qualities to be Georgia's saviour



Shevardnadze: as president, he would have sweeping powers

Communist party, is his closest rival. He is running on a leftist ticket with the support of the small office behind a library. He has one telephone, no fax and one black and white poster which is not widely distributed. Mr Shevardnadze's campaign, and that of the Citizen's Union, the party he has formed, is well financed and its

posters are everywhere. Mr Shevardnadze is also accused of using the attempt to assassinate him on August 29 to finish off his opponents. He blamed the attempt on the leadership of the security services (whom he had appointed) and said they were linked to the Mekhedrioni armed group which had earlier supported him. There have been widescale arrests of leading Mekhedrioni figures. Mr Igor Georgadze, chief of the security services, has fled to Russia proclaiming his innocence. Some allege that Shevardnadze staged the attempt in order to bolster his position (though if

it was staged, it was certainly

daring - he was lightly

wounded in the attempt). To these criticisms his opponents add that, under him, the region of Abkhazia effectively seceded from Georgia, following a civil war. This could have been avoided, says Mr Cha-

chiya, if Mr Shevardnadze had

negotiated a federal structure

to accommodate minorities such as the Abkhazians. They also say his privatisation programme enriches a tiny elite of newly moneyed mafiosi. They warn that the lari, the new currency which is pegged roughly one-to-one to the dollar, will collapse once support from the International Monetary Fund ends. And they say an agreement he signed with Russia to allow the latter to establish three military bases in Georgia has reaped no

"He is exhausted," says Ms Klarya Afrenia, a Georgian journalist. "I was for him before, but now I think his time is finished. He cannot unite people. I won't be for him

Mr Zurab Zhvania, secretary general of the Citizens' Union. makes the case for Mr Shevardnadze. "There are many occasions on which he could have chosen the authoritarian solution, above all on the constitution [adopted earlier this year]. But he chose to work with the parliament, including communists and people radically opposed to him, and got it through. It is not a constitution of an authoritarian presi-

Mr Shevardnadze's most significant achievement has been in controlling the activities of the criminals that once stopped city life after dark. routinely skimmed the income of traders and entrepreneurs and threatened the state itself. He has also cut the ground from beneath the feet of the warlord groupings such as the Mekhedrioni which had controlled the state before his

here are important signs of economic sta-bility, and tiny ones of economic improvement. The lari is stable, infla-tion which ran at about 100 per cent a month two years ago has been cut back to 2 per cent a month, and state spending has been reduced to reflect the grim fact that taxes amount to a mere 3 per cent of gross national product. In the streets of the lovely, crumbling capital of Tblisi, there are some smart shops, restaurants and clubs; some theatres have reopened in the capital and the provinces; and a few joint ventures with foreign investors have

started up.

The best news for Mr Shevardnadze is the announcement last month by an international consortium of oil companies that it will build a pipeline through Georgia to Turkey to carry oil from neighbouring Azerbaijan. The project seemed an impossible dream earlier this year, and its go-ahead reflects a sense among the project's backers that Georgia's crime lords may now be controlled, and that the state is stable enough to risk building

the pipeline.

A good man after all? It has yet to be proven. If his zig-zags towards effective control of the state continue in what he calls "a progressive direction"; if Russia accepts that, as he says. its interests are not in a servile but in a free and stable and reliable Georgia"; if progress can be made in reuniting the country; if the desperately poor majority, living on bread and with little or no fuel, are prepared to endure the slow recovery, he may prove indeed

Philip Stephens

Profit before probity



Johnson's phrase, politics has long been recognised as nothing more than a means of rising in the world. But when politicians contrive to be untrustworthy and witless in the same instant, they must expect retribution. So it is with the response of Conservative MPs to the public disquiet over

Every now and then the opinion pollsters at Gallup ask the voters a simple question. Do they agree with the proposition that Tory politicians come across as "very sleazy and dis-reputable"? The exact response tends to vary with the interval since the last ministerial misdemeanour. But the proportion replying "yes" rarely falls below two-thirds. It is often closer to three-quarters.

Now if you or I faced such

overwhelming disdain, I suspect we would be worried. Whatever the reading on our personal moral compass, we would think it a good idea to burnish our image. After all, the general election is no more than 18 months away. How dismal a prospect it would be to tramp the streets soliciting votes from a electorate which had branded us crooks.

Not a bit of it. Gripped by fatalism, blinded by greed or awash in self-righteous indignation, most Conservative MPs are determined to hold on to those lucrative little sidelines which have robbed parliament of its integrity. A handful of honourable members on the government benches have stood aside from this collective senselessness. I trust that John Biffen, David Wilshire, Sir Teddy Taylor, Richard Shep-herd, David Martin, Peter Griffiths and any others who join them will gain due recognition

from their constituents. Their colleagues seem to have decided that profit comes before probity. Most importantly, the voters must not be told how many £50 notes are stuffed into MPs' backpockets by consultants and lobbyists in exchange for insider information and influence.

has decided he too must swim in this murky tide. It was the prime minister who promised to close down the hiring fair at Westminster when he established Lord Nolan's committee on standards in public life just 12 short months ago. It was the same Mr Major who declared when the committee reported in May that he not only accepted the broad thrust of its recommendations, but be

agreed with them. But party unity now comes before all else. The Conservatives are still 30 points behind Tony Blair's New Labour. Those who sit behind Mr Major at Westminster are restless for tax cuts, angry about plans for a more sensible divorce law, watching his every move on

Unmarried women who are terrorised by their male partners have already fallen victim to this frightened malice. Only yesterday, the Lord Chancellor was obliged a

to scrap a law which would have codified a few basic rights for the victims. A group of self-proclaimed moralists on the Tory side scuppered the legislation in the name of the sanctity of marriage. Financial and marital morality clearly come under entirely different headings. In any event, the prime minister has concluded that it is too risky to add to the

mendacious claim that MPs will be allowed a free vote after next Monday's House of Commons debate on the Nolan report. Labour and Liberal Democrats are standing in front of an open political goal and will vote en bloc for full implementation. Novice capitalists, they have never been as adept at working the system as their Tory colleagues. Any small personal financial losses will be more than compensated for by the political gains to be had from presenting the status quo as proof of virtue. Tory whips meanwhile are

Ignore the transparently

To his eternal discredit and certain politial cost, John Major, an honest politician, science. Mr Major, though, should realise his party's is a lost cause. Even if the whips manage to dragoon enough honourable doubters into defeating the opposition, the government will be the loser. Its sullied reputation will be further smeared. The Gallup sleaze barometer will climb higher still, and rightly so.

If any of the above seems excessively harsh, consider the principal issue for debate on Monday. Lord Nolan's committee made a number of modest recommendations to tighten the rules on the financial activities of MPs. To those outside the privileged club this seemed the minimum required to restore a modicum of public faith in this most important

institution of

British democ-

racy. Most of

the proposals

have been duly

accepted, albeit

with bad grace.

Conservatives

have dug themselves a large

The commit-

To his eternal discredit, John Major, an honest politician, has decided he too must swim in this murky tide

tee said that in those cases when MPs supplemented their salaries with employment directly related to their office. they should declare (within broad bands) the income. No additional disclosure would be required of those who pursued careers independent of politics. The financial secrets of the Tory barrister, merchant banker and company director would be entirely safe. But those who traded on their political position by signing up with consultants and lobbyists should tell their electorates roughly how much they

This commonsense proposal has called forth a battery of objections so deliberately confusing and obscure as to make the Sophists of ancient Greece appear paragons of rhetorical clarity. Most vociferously, it is argued that there is no need for such disclosure because MPs intend to go beyond Nolan's recommendations and impose a complete ban on paid advocacy in parliament. Look carefully though at

telling would-be dissenters that that last phrase. Henceforth members of the House of Commons will pledge not to table questions, to speak in debates, or introduce bills or amendments in return for money. Most people, I would guess, assume that such behaviour is already banned. It used to be called bribery. And indeed a resolution passed by MPs as long ago as 1858 quite clearly prohibits advocacy "for or in consideration of any pecuniary

fee or reward". But the new, supposedly tougher, rules do not debar payments for parliamentary advice provided to consultants and lobbyists. And the distinction between advice and advocacy is conveniently vague. In short, such is the gulf between the perceptions of politicians and voters that MPs believe they are due applause for promising to eschew that which they should never have

contemplated. There is of course a view that all this is really much ado about very little. Few MPs are really corrupt; everyone fiddles their expenses occasionally; it is a mistake to apply Methodist ' morality to a necessarily Cath. olic world. A certain knockedabout quality in politicians improves their effectiveness.

It is the case made by the political commentator Matthew Parris in a charming, if exces sively charitable, anthology of parliamentary scandals* published this week. Mr Parris reminds us that £1,000 for tabling a parliamentary question seems strangely trivial when set against the foibles of past great statesmen. Francis Bacon, Castlereagh and Can-ning, Disraeli and Gladstone,

they all had darker secrets. But this is quaint English romanticism. British democracy is in feeble shape. The same MPs who jealously guard their wallets seem blithely indifferent to the steady accretion of power by the executive at the expense of parliament. The essential bond of trust between rulers and ruled is daily eroded by the constant suspicion of sleaze. Tory MPs might reflect as they vote on Monday that they can command public respect or hefty consultancy fees. But not both.

Great Parliamentary Scandals, Robson Books, £16.95.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine').

Translation may be available for letters written in the main international languages.

Legality of nuclear weapons faces challenge

From Mr George Farebrother. sory opinion, the main ground | nuclear states have a legal | circumstances. The World | Sir, Ronald van de Krol's | for this was that if the court | obligation to abolish nuclear | Court hearings are providing piece headlined "World Court opens nuclear case" (October 31) missed the main point about Australia's statement during the oral proceedings before the court on the legality of nuclear weapons.

In doing so he overlooked a trenchant argument supporting the case for nuclear illegal-

Although Australia's solicitor-general argued that the court should not give an advi- court to declare that the

found that some uses of nuclear weapons were legal, it would encourage proliferation. More importantly, Australia's foreign minister, Mr

Gareth Evans, followed up with a powerful statement condemning not only any threat to use, or use of, nuclear weapons as illegal, but also their acquisition, development, testing and possession.

Mr Evans further urged the

obligation to abolish nuclear weapons within a reasonable time frame. He reported that the Australian government is assembling a group of experts from around the world to propose practical measures to achieve this goal.

These views undercut nuclear deterrence itself. They are all the more remarkable coming from Australia, which has supported the UK argument that nuclear weapons could legally be used in some Court hearings are providing an international forum where the legal and moral status of nuclear weapons is under serious challenge. The media would be well advised to pay careful attention to events in the Hague over the next few days.

George Farebrother, UK secretary. World Court Project, 67 Summerheath Road, Hailsham Sussex BN27 3DR. UK

Kenyan government must act on economy

From Mr James Njenga. Sir, I agree with the article "Defiant Kenya is running out of steam" (October 25). Economic development in Kenya is cooling down as inflation steams up. Who is responsible

As a devoted Kenyan I respect my government, but it is to blame. First, its negligence towards donor countries has brought economic underdevelopment. Second, it lacks commitment to the welfare of

From Mr Aidon Foster-Corter.

Sir, Sir Samuel Brittan

rightly observes that Adam Smith emphasised both self-

interest and benevolence

("Motives not full story", Octo-

Much less convincing,

though, is his vaunted recon-

ciliation of these two princi-

How does the notion of ever-

decreasing circles of obligation

apply today? If my family business has made widgets for generations, but the Chinese now

make them cheaper, then put-

ting profits first (as Brittan

recommends) means I should

De facto, although this was

not my motive I thus benefit

distant circles - the Chinese

economy - and harm those

closer to me - my workforce,

my locality, my country and

Adam Smith did not have

Brittan's other "assertion"

globalisation to contend with.

even my family.

move production to China

ber 30).

their standard of living. Third, there is a lack of unity between the ruling party and the opposition. Finally, there is corruption among government officials.

The results of all this are obvious, particularly in the transport, communication and agricultural sectors.

Road maintenance is a thing of the past and telephone services are poorly managed. These factors drive away investors. The agricultural sector on the people in terms of raising | which more than 60 per cent of | Nairobi, Kenya

New tack needed to restore social fabric

others lack the knowledge "to further the interests of human-

ity directly in normal commer-

On the contrary: it may be hard to do good but it is very

easy to know when one is

Thus, in the sphere of work,

research supports what com-

mon sense would suggest that the new grim norms of over-

long hours and pervasive job

insecurity are making many people miserable and ill, at all

levels from top management to

Brittan may dismiss the con-cept of stakeholders as "non-sense", yet surely, on his own

criteria, here too the pursuit of

profit regardless of the human

cost does palpable harm to pre-

cisely those close "professional

associates" who are entitled to

expect - and in the recent past

would have received - more

None of this would matter

much if those displaced by glo-

benevolent treatment

(his word) is that business and | balisation or ground down | UK

cial life".

doing harm.

the shop floor.

the economy is based is deteriorating. Farmers are underpaid for the products they produce, and as a result agricultural production is drop-

ping every year. The government must act before the economy reaches the point of no return. It must eliminate corruption, agree to International Monetary Fund and World Bank terms and listen to the donor countries.

by poor working conditions could readily find other

The fact that many no longer

have this option suggests that the "wise political and institu-

tional structure" which Brittan

rightly sees as a necessary

underpinning to individual

action has been seriously

Smiths. Mine, were he alive

today, would conclude that the

initial thrust of Thatcherism

was a necessary blast against a

Keynesianism grown flabby

But it has now got out of hand, to the point where a

ruthless and short-sighted

concern with this quarter's

balance sheet threatens to

destroy the broader social fab-

ric which underpins economic

and out of date.

Aidan Foster-Carter,

Leeds LS2 9JT.

senior lecturer in sociology, University of Leeds,

SUccess.

We all have our own Adam

James Njenga,

Public transport links help give airport the edge

Sir, The feature on the growth of Manchester Airport as a European hub ("Airport lures investors to northern honeypot", October 31) identifies the importance of transport links in Manchester's desire for a second runway. It fails, however, to acknowledge the role played by public transport in supporting growth to date, and its potential role in meeting future demands in an environmentally and economically efficient way.

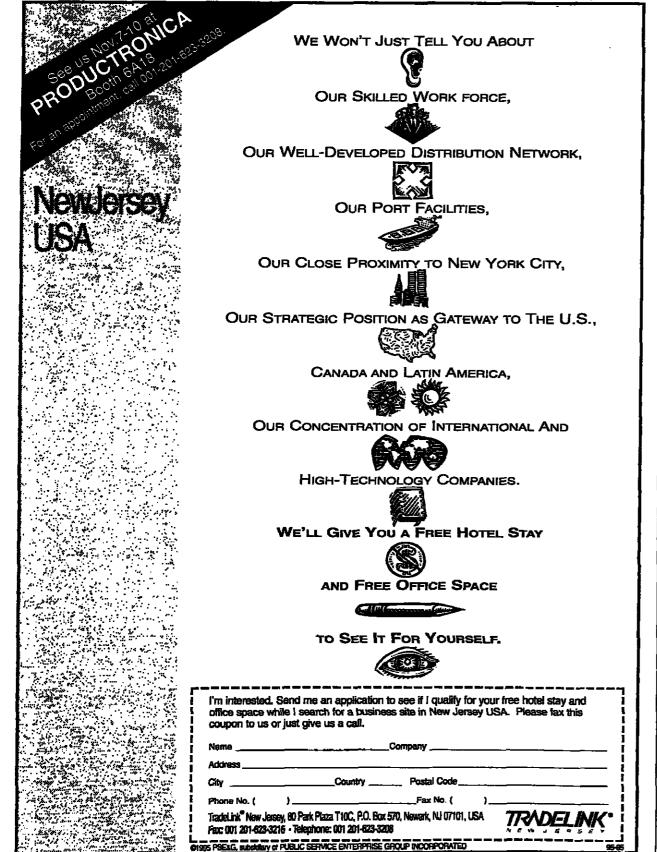
Manchester is unique among

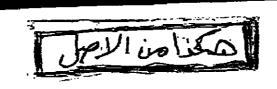
British airports in having year-round, 24-hour, long-distance rail links, with direct trains from west Yorkshire, Humberside, south Yorkshire, north-west England, central Scotland, Teesside and North Yorkshire. Future developments include extending Manchester's tram system and direct rail services from the east and west Midlands, and electrification of the TransPennine links to north-east England, Yorkshire and Humberside.

This accessibility will greatly mitigate the problems associated with growth in the airport's hinterland.

It would be disappointing if the continued growth in air travel to northern England were forced away from Manchester by planning restrictions on development of the second runway. M.P. Hodson,

commercial manager. Regional Railways North East, Main HQ, British Rail, York YO! IHT, UK





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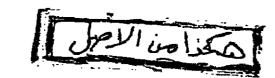
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FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday November 3 1995

Bad omens for Russia

The news from Russia is bad, and as winter progresses it may well get even more alarming. The illness of Mr Boris Yeltsin and the confusing reports about his condition have prompted many people to fear the worst, not only for the president's health, but for Russian

The fact that the electoral com-mission felt emboldened last weekend to exclude Mr Grigory Yavlinsky and his reformist Yabloko party on flimsy technical grounds from the December 17 parliamentary election is a very black portent. Whatever the result of today's decision by the Supreme Court, which is considering whether to readmit Yabloko to the race, a precedent has been set, and further attempts to manipulate the electoral process look all too

CELL PORTING

Marie and m

in pair of

The attempt to ban the moderate nationalists of Yabloko is a sign of powerful forces at work who could seize other opportunities to interfere with the elections. Such meddling is being made easier by the steady decrease in Russian voters' faith in the democratic system. They are growing ever more cynical as they read reports that parties are faking or buying the citizens' signatures they need to qualify for the race; and that scores of criminals are standing for parliament to ensure their immunity from prosecution. All this is helping to create a climate of distaste with politicians that has potentially sinister consequences: an atmosphere could be created in which there would be scant resistance if some strongman were to try suspending the democratic process altogether.

Disadvantages of system

Many observers of Russia had expected some dirty tricks in the first half of next year during the run-up to the presidential election, due in June. Yet Mr Yeltsin's illness has apparently brought forward the manoeuvring, and reminded the world of the disadvantages of a system where power is concentrated in the hands of one chronically unhealthy man. Before Mr Yeltsin's illness, the most hawkish figures in the presidential entourage possibly calculated that their best chance of the mistake. They should speak retaining power lay in shoring up the president's authority at all sequences.

costs. Now they face a real possi-bility that Mr Yeltsin will leave the political scene earlier than

they expected.
If Mr Yeltsin does prove incapable of resuming work, the most desirable course of events from the west's point of view would be a smooth handover of power to Mr Victor Chernomyrdin, the prime minister whose moderation and commitment to reform has earned widespread respect. Under the constitution, he is supposed to take over in the event of the death or incapacity of the president.

Poor prospects

Yet the prospects for an orderly handover of authority look poor. The disappointing performance of Mr Chernomyrdin's recently founded political party, Our Home is Russia, has eroded his personal authority. This has reduced the chances that in the event of a showdown, he would be able to face down the toughest figures in the presidential entourage who launched the Chechen war, and strongly dislike him.

For the hardliners, the fact that observing the constitution could lead to the elevation of Mr Chernomyrdin might be reason enough to violate the constitution - conceivably by engineering a crisis external or internal, in which there appeared to be no alternative to emergency rule.

All the west can do in these circumstances is keep emphasis-ing that its relations with a Russia which failed the test of democracy could not be of the same quality as those with a more-or-less democratic Russia. It should also encourage those Russian politicians who still believe in democracy to work constructively together rather than squabbling as they have done in the

The experience of the Chechen war is instructive. When the west produced a muted response, half Moscow's politicians blamed it for being too harsh, while the other half condemned it on the opposite grounds. The result pleased nobody and did little to modify Russian behaviour. If Russia now deviates from democracy, western governments should not repeat

Looking for spending cuts

This year's public spending round a combined £15bn over the course has somehow managed to be even of the past three budgets. So, the more theatrical than usual. Typically, yesterday's cabinet meeting credible route to tax cuts is via cally, yesterday's cabinet meeting would have put the seal on a fourmonth period of negotiations between the Treasury and the rest of Whitehall which would then, inevitably, have been dubbed the toughest in memory. Instead, the prime minister's office announced that the drama would be prolonged, with a second, and final, meeting now scheduled for Mon-

Behind all the histrionics lies a logical, if somewhat distasteful, calculation. The Conservatives believe they must deliver tax cuts to stand a chance of re-election, and they think they have to find

them through cuts in spending. Many economists, including several of the Treasury "wise men", who yesterday delivered their latest batch of advice to the chancellor, think that Mr Kenneth Clarke could relax his stringent targets for public borrowing. The Treasury's Summer Economic Forecast shows the public sector borrowing requirement falling to roughly zero by 1988-99, down from this year's projected £23%bn, or 3% per cent of GDP.

A shortfall of revenues, coupled with somewhat higher than expected spending, mean that the 1995 target may be exceeded, by around £4bn-£5bn. But, as the Wise Men's report notes, higher borrowing would not necessarily threaten the sustainability of the public finances, as long as the government sticks to its original plans for future years' public spending.

Spending overshoot

As the election approaches, history suggests that any tax cuts this year will end up being largely funded by higher than expected public borrowing. This is because - as in 1992-93, when real government spending increased by nearly 5 per cent on a cyclically adjusted basis - the true extent of the spending overshoot will only

be visible after the election. For the moment, however, the government thinks that even the most forgetful of voters would find any up-front easing of Mr Clarke's borrowing targets rather difficult to swallow. It was, after all, the need to "balance the budget over the medium term" that made it necessary to raise the tax burden uphill election victory.

further projected cuts in spending.

We will not know until budge day which members of the cabinet were complaining hardest. But remember that the current plans for future spending are already extremely tight. General govern-ment expenditure has fallen significantly since 1992-93. However, two important factors were acting in the government's favour, the economy was in the early years of recovery, and the election was relatively far away. .

Ambitious target

As both the recovery and the campaign matured, it seemed rather unlikely that the govern-ment would stick to future plans which foresee a real government spending increase of only 0.4 per cent in 1996-97, compared to an average real rise of 1.8 per cent since 1979. For all that, the signs are that Mr Clarke will announce an even more ambitious target for next year, with a "new control total" for 1996-97 maybe 23hn-25hn below the £263.5bn forecast in last

year's budget. Regardless of what happens elsewhere in the budget there is perhaps one reason to believe that some of Mr Clarke's new "cuts" will stick - namely that they seem to have fallen in large part on capital rather than current spending, Governments always find it politically easier to cancel plans for new public housing, roads and hospitals than to close down existing ones - a tradition that has served the UK's public infrastruc-ture needs particularly poorly in recent years. The share of public fixed investment has more than halved since 1979. There were already plans for a 20 per cent real cut in gross public capital spending between 1990 and 1998.

In a low savings economy such as the UK, the only plausible excuse for persistent government borrowing might be to fund public investment. But rather than defend higher-than-expected borrowing in this manner, Mr Clarke looks poised to achieve, in the end, the worst of all worlds. That is, even lower public investment, in pursuit of implausible cuts in borrowing and spending and an

In the path of a London-based Kirker Holidays enjoyed two-day breaks in Paris last weekend. Ten of them flew from the UK. The remainspeeding train ing 90 travelled through the Channel tunnel by train. Mr Christopher Kirker, the company's managing director, says total sales of Paris breaks are up 40 per

Europe's airlines face growing competition from the railways, say Michael Skapinker and Charles Batchelor



Seville, airlines' share of the market fell from 18 per cent to 7 per cent. There is worse to come for the airlines. Germany, which inaugurated its high-speed trains in 1991 with a 250kpb inter-city express (ICE) service between Hamburg and Munich, has since been extending services over new and modernised track. Italy and Sweden have also introduced high-speed services, using a mixture of improved track and tilting trains, shortening journey times while avoiding the

The European Union drew up a master plan for the development of high-speed rail in 1990, proposing a tenfold increase in the 2,900km of track capable of running high-speed trains. Its plans include dedicated new lines designed for speeds of 250kph to 350kph and upgraded lines suitable for speeds of 200kph to 250kph. This would link most of Europe's larger cities by 2010.

expense of completely new rail-

However, some large European airlines believe they are not totally defenceless against high-speed rail. Mr Peter White, European regional general manager at British Airways, says the airline has lost only 10 per cent of its passengers on the London-Paris route and none between London and Brussels.

Mr White says this is because only passengers travelling from one European city to another - what the industry calls "point to point" will be tempted by trains. A large proportion of the passengers flying between the Continent and London are coming to the UK to change aircraft and fly elsewhere.

He says about half the passens flying from Paris to London use the UK as a transit point, taking advantage of the large number of air connections at airports such as Heathrow. Taking Eurostar would bring them to London's Waterloo station, at least an hour's journey from

American and Japanese air travellers are strongly represented among those using London as a stopping-off point. BA has marketed itself in the US as the airline which can provide a two-stop journey,

allowing travellers to visit both London and Paris. BA's research showed that the three European cities most popular with Japanese travellers were London, Paris and Rome. To ensure Japanese pas gers flew on BA throughout their European travels, the airline last summer began a service between Paris and Rome.

Air France, which has experienced severe financial difficulties, has suffered more from the start of Eurostar services, losing 25 per cent of its Paris-London passengers over the past nine months, according to Mr François Lafaye, the airline's UK general manager

European carriers concede that point-to-point train journeys of less than three hours will succeed in taking passengers away from airlines. But they say airlines can switch services to the fast-growing intercontinental routes instead. Mr White says this is an advantage that airlines will always have over rail companies. "They can't move their track, but we can move our aeroplanes. If one route isn't doing

very well, we just fly somewhere else," he says. Some airlines, however, believe in co-operating with rail rather than fighting it. They say European rail and air links should be regarded as an integrated system. With the right infrastructure, airlines can pick up passengers who travel to airports on high-speed rail links.

Lufthansa, the German airline, is a long-term advocate of this strategy. The airline 10 years ago set up its own train service between Düs-seldorf and Frankfurt airports. In an attempt to make passengers see the service as an integral part of the air network, Lufthansa gave the trains flight numbers and served travellers airline food.

wo years ago, Lufthansa banded the route over to the German railway system. The airline says, however that it wants every new airport extension to have high-speed railway station attached to it. Frankfurt airport will have its own high-speed railway sta-tion by the end of the decade. Charles de Gaulle in Paris is already linked to the high-speed network. Schiphol airport in Amsterdam sees itself as a 21st century transport hub, trausferring passengers between high-speed trains and aircraft.

An exception to this vision of the future is Heathrow, Europe's busiest airport. Although Heathrow wants to expand rail connections to the airport, and is building a new link with London's Paddington station, none of the train services will be high speed. Mr Paul Le Blond, rail strategy manager at BAA. which owns Heathrow, says high-speed links are unnecessary.

Mr Le Blond says that 80 per cent of passengers travelling to Heathrow by road or rail come from London and the south-east of England. There would be little benefit in providing them with high-speed trains, he says. About one-third of those using the airport are air transit customers. BAA believes it is more mportant to offer these passengers better services, and recently opened a new lounge at Heathrow for tran-

But BA, the higgest carrier at Heathrow, is worried by the lack of high-speed links. Mr White says that, if travellers can check in bags at the station for a combined rail-air journey, they might travel to Charles de Gaulle by train to catch a flight rather than flying to Heathrow to make their connections.

Mr White concedes it would be difficult to build high-speed links to Heathrow because the surrounding area is so densely populated. But without high-speed links for Heathrow, he fears that the UK risks being a loser in the battle to speed up travel between Europe's cities.

Consolidation in retail banking could mean others will follow the Credit Suisse lead, says Ian Rodger

ultiple branding, where single compa-nies own several different brands in a similar product line, is familiar to consumers of such products as detergents and cigarettes. But until now the retail banking sector has been slow

cent on last year. The increase is

entirely due to the launch of the

Eurostar train service between Lon-

don and Paris last year. Mr Kirker's

sales of Paris breaks by air are well

Mr Kirker says some customers

have already begun to insist on travelling from London to Amster-

dam by train. He sells them tickets

to Brussels, which is also served by

Eurostar, where they catch a con-

necting train to the Netherlands.

Within a few years, he believes his customers will travel to Madrid and

other Continental cities on over-

European high-speed train ser-

vices are posing the most serious challenge to the airlines since the

invention of the jet engine made cheap mass air travel a reality in

the 1960s. Europe's airlines are so

concerned that they are lobbying the European Commission to limit

railway subsidies. Commission offi-

cials have responded that airlines have received large subsidies them-selves and will have to learn to

The European high-speed rail net-work is limited, but it seems set to

capture a growing share of airline

business as it expands. The early high-speed rail routes have already

resulted in travellers deserting air-

European Passenger Services, the

UK partner in the Anglo-French-

Belgian Eurostar, says the train has

captured more than 40 per cent of

the cross-Channel market, exclu-

ding ferries. It has done so even

though Eurostar still travels on con-

ventional, slower tracks in the UK

Many Eurostar customers would

not have travelled but for the open-

ing of the Channel tunnel, so the

negative impact on the airlines has

not been as strong as the success of

the train might suggest. But the UK Civil Aviation Authority says cross-

Channel rail services have led to a

10 per cent to 15 per cent fall in airline passengers on London-Paris

flights and a 7 per cent to 9 per cent

decline on the London-Brussels

Other high-speed services have

had a more severe effect on air

travel. When the first stretch of

European high-speed line, between Paris and Lyons, opened in 1981,

airlines on the route lost more than

two-thirds of their passengers.

When Spain's first high-speed line

started in 1992 between Madrid and

compete with rail

craft for trains.

and Belgium.

to adopt the strategy.

One which has is Credit Suisse, the flagship bank of the CS Holding financial services group. It acquired Swiss Volksbank, the country's fourth-largest bank, nearly three

At the time. Credit Suisse was in a difficult position in its home market, running a distant third behind Union Bank of Switzerland and Swiss Bank Corporation in the main retail sectors - deposits, mortgages, consumer lending - with market shares of between 10 per cent and 12

It was losing money on its retail operations and the prospects looked grim. The Swiss market was mature and was in the process of being liberalised. Many small regional banks were crumbling, but the idea of making one-off acquisitions of poorly managed small banks was

Then a once-in-a-lifetime opportu-

Brand new approach

nity appeared. Swiss Volksbank, the country's fourth-largest bank, put itself up for sale. A series of bad loans, mainly in the property area but also to failed tycoons, had drained its reserves. Volksbank was not at death's door, but its managers were wise enough to realise that it would face a long struggle to

Credit Suisse took it over in the spring of 1993, making clear it would leave it largely intact - at least in appearance - with a dis-tinct market identity and national hranch network. However, synergies would be realised behind the

Nearly three years later, the project is completed and appears to have been a success. The group claims operating cost savings this year will amount to SFr318m (\$281.4m), about 8 per cent of the two banks' combined operating costs in the year before the acquisition, and will rise to more than SFr400m a year by 1997.

On the marketing front, it is too early for a final assessment, as the group has been preoccupied with strengthening the management at Volksbank, leaving little time for active marketing.

The two banks claim combined market shares of between 17 per cent and 20 per cent in the retail sectors, making the CS group the domestic market leader. Also, the retail business as a whole now has critical mass and is profitable, according to Josef Ackermann, Credit Suisse chief executive.

ans Geiger, a Credit Suisse director, says only a few clients left because of the closure of some 60 redundant Credit Suisse and Volksbank branches.

The plan now is for Volksbank to be positioned as a domestically oriented bank for everybody, with a standardised product line at keen prices, while Credit Suisse will be the more sophisticated, international bank appealing to those with more complex needs.

The branch closures reflected this strategy, with Volksbank branches going in upmarket international ski resorts, such as Zermatt and Ver-bier, and Credit Suisse branches vanishing in many other small

No attempt is being made to conceal the fact that the two are related. Volksbank has already piggybacked on existing Credit Suisse sponsorships, and the cash dis-pensers of both offer full service to all customers.

CS group officials believe clients appreciate that under the same corporate roof they can find a top international investment bank, CS First Boston, and various specialised private banks as well as the

two big retail banks. Credit Suisse is being careful to avoid too much social class stereotyping. There will be no pushing a client to use one or the other of the two retail banks according to social or financial status. "We are happy to have him wherever he wants to be," Credit Suisse says. If a client wants to shift business from one bank to the other, that has become as easy as pushing a button.

Credit Suisse has since extended its multiple branding approach following the acquisition last year of Neue Aargauer Bank, a large regional bank.

It considered merging NAB's branches into the Volksbank and Credit Suisse networks but realised that NAB has a strong image in its bome region and an astonishing 35 per cent market share. So instead it folded the Volksbank branches in the canton of Aargau into NAB or

Credit Suisse.
"We still have the synergies from having a common infrastructure. And we concluded that the cost of supporting three brands would not be that much higher than support-ing two," Mr Geiger says.

It is still early days, but Credit Suisse has already had the satisfaction of being imitated. Earlier this year Swiss Bank Corporation decided to leave a cantonal bank it

acquired with the name of Solothurner Bank In the UK. meanwhile, Lloyds

Bank said last month that it would maintain the TSB brand after the takeover of its UK competitor. Further consolidation in the banking sector could soon yield new exam-

OBSERVER

Japanese double Bass

■ Japan's appetite for imported consumer goods, stimulated by a strong currency, is growing. But this is simply history repeating itself, says Vincent Kehoe, chief operating officer of Bass International Brewers, who was in Tokyo yesterday to launch a campaign to export draught Bass beer to Japan. In 1860 Bass was the first foreign

beer sold in Japan, during an import boom even stronger than today's. The 19th century Irish writer and traveller, Lafcadio Hearn, even found it in a mountain-top tea house.

With the help of Bass's local partner, Asahi Brewerles, the Birmingham-based company now hopes to double its Japanese sales. including non-draught beer, to 200 hectolitres next year, mainly through Japan's growing number of English lookalike theme

But you have to dig deep into the pockets for a pint of draught Bass in Japan; it's the equivalent of £7 in Tokyo, more than three times its top UK price.

Despite the price, the Japanese market for premium foreign beers is annually growing by 10 per cent. All the more remarkable considering that Japanese in the past 12 months have drunk about 6

Not that that's terribly bitter news for Bass exporters. . .

Far too much wind ■ One of apartheid's biggest white elephants is fighting for its life in the south-eastern Cape, home of Mossgas, the state-owned R12bn fuel-from-gas plant in Mossel Bay. The plant came about through the old South Africa's search for

self-sufficiency in the face of economic sanctions. Now the government must either let it wind down or invest in new gas An 80-page report on the merits of

closure has been drawn up by the Central Economic Advisory Service. Members of various Mossel Bay clubs, including shooting, target shooting, golf and netball clubs have provided insights into the likely local impact of closure. The report contains a chilling warning: Should Mossgas be closed it is expected that prostitution, divorce and suicide...[and] child molestation will increase".

Very odd. The inference is that by keeping Mossgas, paedophiles *et al* will be kept out of harm's way presumably on the golf courses, the shooting ranges, and the netball courts of Mossel Bay. Can that be

Cries and whispers Ronald Bergman, principal

shareholder and chief executive of the Swedish shipping line Nordström & Thulin, has a singularly ill-developed sense of

public relations. On the day last year of the sinking of the Baltic ferry Estonia half-owned by his company - N&T's first response was to put out a press release saying profits would not be affected by the disaster, which claimed nearly 900 lives. A subsequently shaken Bergman

then announced N&T was giving up its concession on the Stockholm-Tallinn route - only to reverse the decision within months, as ferry rivals lined up to take over the business. Bergman raised eyebrows again

when it emerged that he had enjoyed a 56 per cent pay rise in 1994, despite a sharp fall in N&T profits partly due to the Estonia catastrophe. Yesterday, Bergman's foot was

firmly back in his mouth. Discussing overcapacity on the Baltic ferry routes with a local news agency, he had this to say: "Boats are going to disappear in the Baltic traffic. I'm convinced

Black and white

■ Dwayne Andreas, the 77-year-old titan of grain-processing giant Archer Daniels Midland, has caught the eye of media magnate Conrad Black, though not in the same way that ADM has managed to

attract the attention recently of the

The G-men, you may recall, are investigating price fixing in some of ADM's main markets. No. Black has greater plans for Andreas, and has invited him to join the board of his newspaper empire, Hollinger International.

Chicago-based Hollinger consolidates Black's newspapers holdings, including the Chicago Sun-Times, the Jerusalem Post, and London's Telegraph newspapers. David Radler, who is Black's right-hand man, praises Andreas as one of the great names in

American business". Or maybe Andreas is safeguarding his own rights? ADM owns 730,000 shares of Hollinger's Class A stock. Prior to Hollinger's recent reorganisation,

that represented a 1.3 per cent

Now the holding is an insignificant drop in the bucket of 42m outstanding Class A shares.

Takeover bits ■ Execution came yesterday for six

South Korean youths, who were possessed of such hatred of rich people that they murdered and ate the presidents of several small and medium-sized companies. One can only suppose that they decided to leave large companies alone on the grounds that they did not want to bite off more than they Financial Times

50 years ago

Coal output improves There is a small but welcome improvement in coal output figures and in recruitment to the pits. Mr [Emmanuel] Shinwell, Minister of Fuel and Power, announces an average weekly output for the first three weeks of October of 3,566,000 tons, against 3,466,000 tons in September and only 2.362,000 tons in August, when holidays interrupted work. The six V-Day holidays this summer lost the

country 4,000,000 tons of coal. Although the labour force has declined since this time last year from 713,000 to 699,000, output per manshift at the coal face has risen from 2.73 tons to 2.76 tons and the overall output per head from 1.01 tons to 1.02 tons.

As regards the manpower

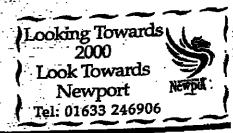
position, Mr Shinwell said that up to a week ago it seemed impossible to "stop the rot" as the wastage averages about 1,000 a week and recruitment had been as low as under 400. Entrants, however, in the third week of October numbered 973. including 316 from the forces and 435 from other industries.

Mr Shinwell expressed the hope that the Bill for the untionalisation of the mines would be introduced before



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Database fraud targets European businesses

By ian Hamilton Fazev Northern England Correspondent

European businesses are the targets of a new type of directory fraud where companies are being asked to pay for an unsolicited listing in an electronic database. The "electronic age" version of the fraud appears to be easier and cheaper to operate than ones involving a hard copy fax or telex

Mailing lists are being bought legitimately by a Swiss company and fed into a database. Interbusiness Research Institute, of Gland, Switzerland, is then invoicing companies on the mailing lists for \$1,440 each.

It says the charge is for inclu-sion in a "Buy British Source Register Data Bank of Trade, Business and Industry". The invoices are illegal in the UK where demanding payment for unsolicited goods and services is forbidden. Several other European countries have similar laws. The first invoices appear to have been sent out in August, a

favourite month with fraudsters because staff shortages during the summer boliday period often allow payments to slip through

German pay

programmes would be financed.

confident companies would have

more room for manoeuvre if pay demands next year averaged around 3 per cent and productiv-

ity rose 6.5 per cent. They could

invest profits or lower prices to

help exports.

Even though the union has broken a number of taboos over the

past few days, IG Metall remains

reluctant to discuss the prohibi-

tive labour costs, including the

substantial insurance, holiday

and unemployment benefits

employers and employees would

have to pay. Neither has it lifted

its refusal to discuss Saturday

working and part-time working.

a significant reduction in interest rates".

Mr Jean-Claude Trichet, gover-

nor of the Bank of France, has

responded positively to Mr Chirac's budget-cutting stance. However, the central bank, which was

granted independence at the beg-

inning of last year, appears to be awaiting evidence of progress in

deficit reduction before stepping

up the pace of interest rate cuts. In particular, it is watching the

government's strategy for reduc-ing France's FFr60bn (\$12.3bn)

social security deficit. Mr Juppé

is finalising plans to eliminate

the deficit by 1997 and is due to

announce them to the National Assembly in the middle of the

French rate

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IG Metall said yesterday it was

Continued from Page 1

Companies invoiced \$1,440 for unsolicited electronic listings

larly at large companies. The fraud came to light after Balco, a Birmingham manufacturer of specialised electroplating equipment for the jewellery industry, received a letter last month from Interbusiness threatening legal action if it did not pay up by last Monday. Another \$20 was added to cover the cost of reminders.

Mr Alan Udy, Balco's manag-ing director, has sent copies to the Swiss Embassy in London, the British Embassy in Switzerland, the British Chambers of Commerce in London and the Financial Times.

Mr Joseph Koch, Switzerland's commercial attache in London, said yesterday: "I am afraid it looks like another fraud. This is the third complaint we have had about this operation. We shall be investigating and alerting the British embassy in Berne." Interbusiness's telephone in

Gland was answered yesterday by a woman who gave her name as Ms Andlinger. She said no one else was available and that questions should be submitted in

Motor industry Correspondent

BMW, the German executive cars

group, has sent the clearest sig-

nal to date that it would like to

buy Rolls-Royce Motors, the icon of British luxury motoring, were

Mr Bernd Pischetsrieder,

BMW's chief executive, said at

the company's UK press dinner this week that Rolls-Royce would

He stressed, however, that no

neentiations were underway with

Vickers, the owner of

Rolls-Royce. A Vickers spokes-

man repeated the company's established position: "Rolls-Royce

Motors is a core business and is

However, speculation about the

future of Rolls-Royce has mounted since BMW beat its

arch-rival Mercedes-Benz last

year in a deal to supply the pres-tige UK car company with

BMW's brand portfolio was

broadened last year by the acquisition of Rover, the UK car group.

However, Mr Pischetsrieder indi-cated that while Rover and its

associated brands had expanded

BMW's range of cheaper vehicles,

there was room for a niche low-

volume luxury brand above

BMW's own price ceiling.

engines and technology.

it to become available.

brand portfolio.

not for sale."

Rolls-Royce for

brand portfolio

unsolicited invoices, she added: "We buy the addresses and send out the forms."

Mr Udy said Balco received its first invoice from Interbusine more than two months ago. There was no offer of a contract, simply a demand for payment. As a small company with only 20 employees, the invoice was referred to him. He faxed it back with a note saying he had not placed an order and would not be paying. A reminder a month later received similar treatment.

"The style of the address suggests they got our name from the catalogue of the European Watch, Clock and Jewellery Fair, held each April in Basie," Mr Udy said. "Such fairs are our principal means of marketing. We are in a specialised niche. Generalised directories and databases are of little use to us - especially at \$1,440.

The fax and telex versions of the fraud cull names and addresses from legitimate direc-tories, using scores of keyboard operators copying out entries on

His comments come alongside a report yesterday that BMW

nlans to establish a Formula One

Auto Motor und Sport, the

authoritative German car maga-

zine, said BMW's sporting

operations would be moved from

Munich to the UK next year, ahead of the creation of a works

Formula One racing team in 1988. BMW was unavailable for com-

ment last night. However, racing enthusiasts said the move was

participated in Formula One in the early 1980s and stresses its

sporting heritage in its market-

ing.
The UK is the obvious location

for a team because of its pool of specialist engineering skills. All

the current Formula One teams

are UK-based, apart from Ferrari

"BMW regularly reviews the possibility of Grand Prix racing,

and I wouldn't be at all surprised

er's backing for the country's automotive industry. Praising the

country's traditions and talents

in motor manufacturing in his

speech, he bemoaned, however,

the lack of attention paid to

improving productivity compared with German car manufacturers.

FT WEATHER GUIDE

motor racing team in the UK.

BMW chief eyes

ciribbed to death and reduced to

which had 'never before under-

that the Falklands was virtually without crime, unemployment. poverty, pollution or traffic lights. Oil should not be allowed to change this, he said.

agnate, Mr Hamish Wylie, a director of Monarch Exploration (Falklands). The company, which is seeking partnerships with oil majors, has been the subject of a recent statement by Mr Gurr rejecting Monarch's claim that its inclusion in a bidding group would greatly enhance the group's prospects of obtaining a

When discussion was opened to the floor, many questions related to provisions for the abandon-ment of rigs, after the recent controversy over disposal of the Brent Spar platform in the North

There was also concern that an invasion of oil men, contract

Falklands oil licence launch draws few magnates

Among them were concerned citizens, environmentalists and local entrepreneurs hoping to cash in on any impending oil boom following the Anglo-Argan-tine accord that made a licensing round for the disputed waters

According to some preliminary studies, oil reserves in Falklands waters could be greater than those of the North Sea.

cinet esecutive, apologised if the presentation were not as "slick" as that offered in the plush hotels of London and Houston.
Standing in front of a children's climbing frame, he explained that the Falklands had decades ago developed a prototype petroleum industry when "thousands of penguins were children's and married to death and married."

The licensing round, hids for which close next July, was a "historic moment" for the islands

Mr Gurr reminded his audience

Oil magnates were in short supply as the Falkland Islands government, fresh from launch-ing its oil licensing round in Lon-don and Houston, made the third and final stop in its world tour -Junior School Hall, Port Stanley. About 50 people - some 2.5 per cent of the islands' population -shuffled into the tiny school on Wednesday to hear a two-hour presentation on prospects for a Falklands oil industry.

eround the islands possible.

Squashed into child-sized green dastic chairs, the islanders sat through two hours of explanation of fiscal and legal regimes, and of the region's geological make up. Mr Andrew Gurr, Falklands chief executive, applogised if the

taken anything remotely like

if they went back, given their emphasis on sporty motoring," said an industry observer. Establishing a UK base would be in line with Mr Pischetsriedand assorted fortune-seekers could disturb the balance of the Palklands' tiny population. One councillor said oil workers would probably be confined to a outside Stanley.

THE LEX COLUMN

German banking blues

The German banking industry is in a hole. This year's improvement in hole. This year's improvement in headline profits merely reflects the fact that 1994 was even worse. Underlying profitability remains under swere pressure. Dreadner Bank yesterday reported a 32 per cent decline in operating profits, excluding provisions and gains on own-account trading. Like Deutsche Bank and Comparabent lest week it suffered fells in merzbank last week, it suffered falls in net interest income and commissions. The outlook is bleak. Corporate loan demand is slack, competition intense and German consumers do not like to borrow. The obvious response is to attack costs. But significant redundan-cies like those made by the UK banks are politically impossible in Germany. Spending on technology and branch refurbishment in the east remains.

high. As a result, costs are rising ahead of inflation. Faced with a similar situation, Britsh banks like Lloyds refocused on their core operations. Lloyds now enjoys a return on equity of over 20 per cent. The best of the Germans, Deutsche, achieved only 10 per cent. At that rate, profits are barely covering dividends, which suggests further rights issues to fund a strategy of growth for its own sake.

It is hardly surprising that Nissan's shares reacted with enthusiasm to yesterday's announcement of operating profits, given four previous years of losses. Domestic sales grew by 22 per cent as successful product launches coincided with a pick-up in demand from consumers replacing cars they beught in the boom years of the late 1980s. Furthermore, Nissen has taken radical action – by Japanese standards – to cut costs. Annual savings from its restructuring programme should emount to Y130bn (\$1.26bn).

But while the worst may be over, problems remain. Export sales were flat, reflecting the strong yea. Problems in its Spanish and Mexican subsidiaries could lead to consolidated losses of around Y60km for the current year. And while the latest US/Japan trade agreement encourages Nissan to shift more production to lower cost US sites, this will only increase surplus capacity – and thus competition – in Japan itself.

The benefit of recent yen weakening has yet to feed through into profits, but has been fully anticipated in the share price. Every Y1 movement in



san's sales, but without further help from currency, the share price rally is unlikely to be sustained.

Shell:

The stock market's reaction to Shell's third-quarter results looks overdone investors were rattled because non-US chemicals earnings have fallen 29 per cent from the previ-ous quarter. Since the fall was in line with Exxon's recent results, however, this should hardly have been a surprise. The market should focus less on the past and more on Shell's confident prognosis that the chemicals cycle is in a temporary adjustment, not a downturn The logic - that underlying demand is strong and customers are simply destocking - is persuasive, especially since Shell's predictions have traditionally been pessimistic.
Shell confirmed its gloomy reputa

tion yesterday by warning that the oil price may not rise much, and could fall quite a lot, over the next decade. If investors believe this they should mark down the whole sector, not just Shell For Shell shareholders, by contrast, the statement is not such a bad sign. If Shell is negative about oil prices then it has even more incentive to press on with cost-cutting, it is also likely to be cautious about upstream investment. Shell is already heading for a net cash position. At the very least, investors should have strong dividend growth to look forward to.

Kwik Save After J. Sainsbury's disappointing interim results on Wednesday, the year figures well below most forecasts.

The 10 per cent fall in the shares yesterday owes as much to clumsy management of expectations - and the pall of gloom overhanging the retail sector - as to the content of the figures

But even allowing for mitigating factors - such the cost and disruption of its store refurbishment programme ns store rearrossmeent programme the results were disappointing. The suspicion remains that Kwik Save is in far more of a strategic bind than Sainsbury, which has lost its marketing edge at a time of renewed price competition in relative luxuries such as fresh produce. Discounting of basic goods, which once gave Kwik Save a distinctive appeal, has become a feature of superstore retailing too.

There was a dispiriting familiarity about Boots' half-year figures. The chemists business continues to demonstrate admirable quality, but the group is making a negligible return on its £1hn of annual retail sales outside the chemists chain. Halfords is demonstrating slow, grinding progress. The DIY chains - Do It All and AG Stanley are performing worse than ever. An early exit from DIY is ruled out in cripplingly high property commit-ments. With little chance of a trade sale, Boots has little choice but to plough on and hope that the trading environment improves.

The group also continues to accumulate cash with no obvious outlet other than a repeat of last year's share buyback. At first glance, the strategy of investing in European over-the-counter medicines through acquisitions looks sound. This area of healthcare is growing fast and Boots already has the seeds of an international business with brands such as Nurofen, its pain-killer. The snag is that Boots is struggling to find acquisitions at acceptable prices.

Whether Boots will ever be willing to out-bid the giants of the pharmaceu ticals industry, which are also eager to expand in OTC medicines, is a moot point. After all, it makes no secret of the demanding targets it sets for new investment. The Ward White acquisi-tion – which brought Halfords and DIY into the group - may have made management more than usually riskaverse. The price of becoming a serious force in OTC medicines is high indeed, but Boots should look else-

Europe today

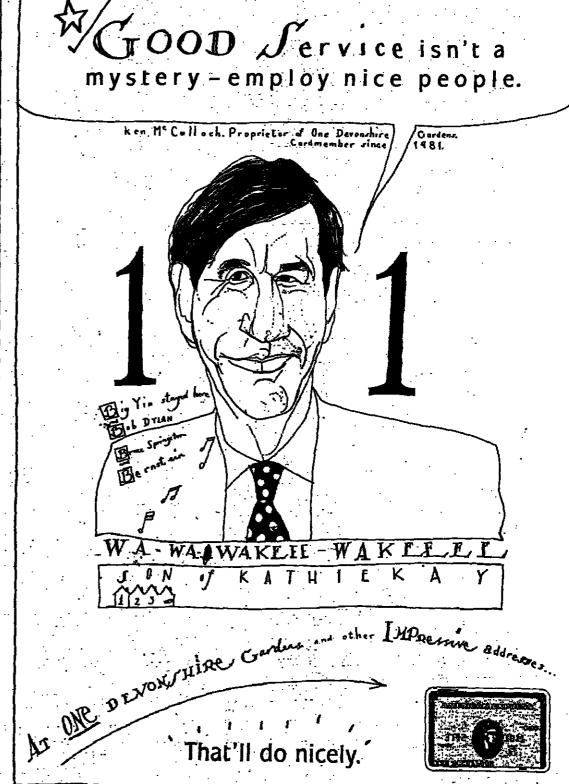
A frontal system associated with low preover Poland will cause cloud and rain in the Benelux and Germany. Scandinavia will remain cold with maximum temperatures below zero and strong north-easterly winds. There will be snow showers over Finland and eastern Sweden. High pressure will promote sunny spells over the British Isles but a warm front will cause cloud and drizzle in south-west ireland. France will have cloud in the north and east but sun in the south. A strong mistral will effect the south coast. Northern Spain and Portugal will be overcast with rain. Further south, it will be dry and sunny. Cool air will sponsor snow across the northern Alps. Southern Italy, Greece and western Turkey will have thunder showers.

Five-day forecast

High pressure will move over Scandinavia and metux towards central and south-e Europe, resulting in settled but cold conditions over western Europe. New frontal systems approaching the British Isles during the kend will being rain but the continent will stay dry until Tuesday. The northern Alps will have snow on tomorrow but will be dry and warmer from Sunday. Thunder showers will still



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